

Third Quarter 2012 Earnings Release

Agenda



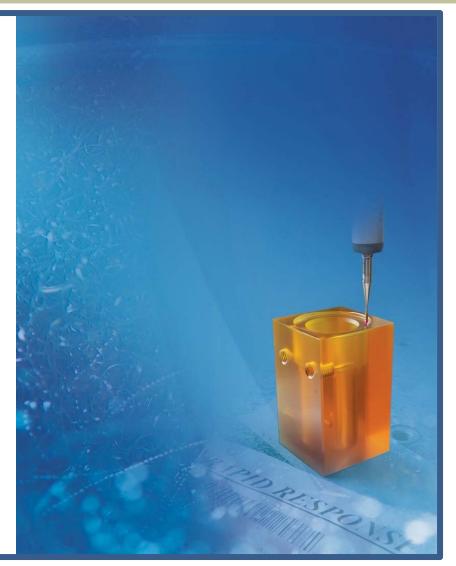


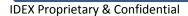
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☐ Conference ID: #40918415

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Cautionary Statement Under the Private Securities Litigation Reform Act

This presentation and discussion will include forward-looking statements. Our actual performance may differ materially from that indicated or suggested by any such statements. There are a number of factors that could cause those differences, including those presented in our most recent annual report and other company filings with the SEC.



Strategic Plan Summary (2013 – 2015)

Objective

Consistently deliver double digit earnings growth, exceptional cash conversion and superior return on invested capital.

Strategy

To build global platforms and defensible niches in attractive, highly engineered markets where we can create a leadership position and successfully apply the IDEX Operating Model.

1. Focus on accelerating organic growth close to the core

- Platform Strategy
- Better alignment to end markets and regions with GDP+ growth
- Invest in Business Development and Product Management teams & NPD

2. Improve execution around core customers & products

- Drive OTD, lead-time, cost and quality improvements
- Reduce complexity through business segmentation and simplification

3. Improve capital deployment

- Strategic M&A (to bolster our Platform growth strategies)
- Share repurchases when advantageous



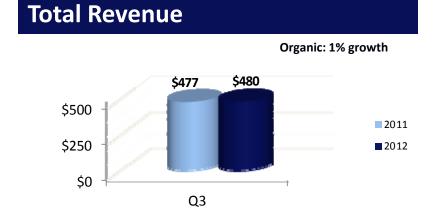
Capital Allocation

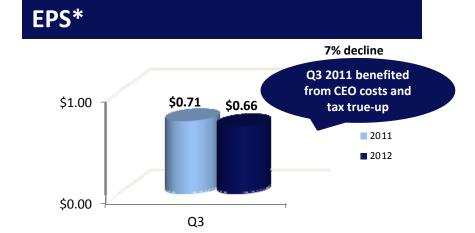
- IDEX balance sheet and strong cash generation enables strong & consistent total shareholder returns
- Over \$1.5B to allocate over the next 3 years
 - Organic investments = always top priority
 - Dividend = consistent payout ~30% of earnings
 - Acquisitions = will continue to use majority of excess capacity......continued disciplined approach
 - Share repurchases = will repurchase minimum of 1-2% of outstanding shares annually.....with the
 ability to flex higher as management deems valuation is attractive relative to DCF intrinsic value

Bias Towards M&A Bias Towards Share Repurchase

- M&A market presents attractive growth and ROIC for assets that fulfill IDEX's strategic priorities
- M&A market pricing results in lower than acceptable ROIC returns
- IDEX is trading at significant discount to intrinsic value

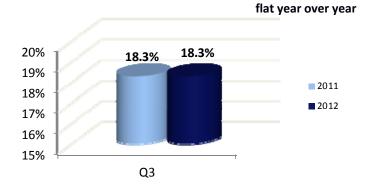


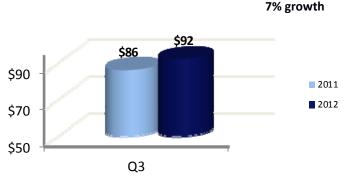




Operating Margin*



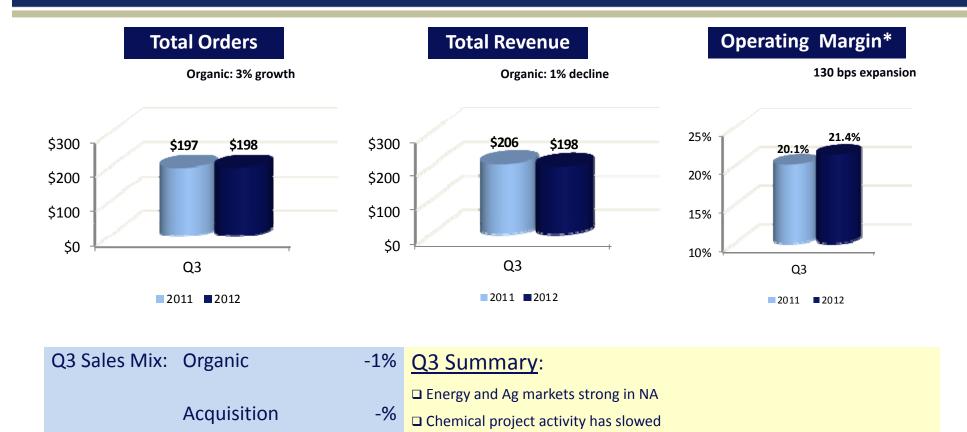




^{*} EPS / Op Margin data adjusted for \$7.1M restructuring expense (2012) and \$2.9M restructuring expense and \$12.8M CVI inventory step-up expense (2011)

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markets in Europe and Asia

☐ Water municipal recovery could push beyond 2013

☐ Q4 market environment will remain challenged; expecting continued slower

☐ Excellent operational execution and productivity

Total

Fx

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-3%

-4%

 $[\]ensuremath{^*}$ Op Margin data adjusted for restructuring expense



Q3 Sales Mix:	Organic -4%	Q3 Summary:
	Acquisition +7%	 □ Optics & Photonics backlog improving □ Backlog reduction of \$10M due to softness in MPT (Capital Equipment) and HST Industrial
	Fx <u>-1%</u>	☐ Completed Matcon acquisition (part of MPT platform)
	Total +2%	□ Scientific Fluidics leveled out, Q4 comps are favorable

^{*} Op Margin data adjusted for restructuring expense (2012 and 2011) and CVI inventory step-up expense (2011) IDEX Proprietary & Confidential



Fire & Safety/Diversified



Q3 Sales Mix:	Organic	+13%	Q3 Summary:
	Acquisition	-%	☐ North American Fire markets stabilized, restructuring activities completed by year end and will generate benefit in FY13
	Fx	-3%	□ Rescue experiencing delays in China resulting from provincial elections
		<u> </u>	☐ Dispensing domestic markets improving, continued strength in emerging markets while European markets are uncertain
	Total	+10%	☐ Op margins are up 360 bps driven by structural cost actions, productivity and volume leverage

^{*} Op Margin data adjusted for restructuring expense

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FY 2012

- **□** EPS estimate range: \$2.65 \$2.70
 - ➢ Organic revenue growth ~ 3%
 - ➤ Positive acquisition impact ~ 5%
 - **→** Operating margin ~ 18.5%
 - ➤ Negative Fx impact ~ 2% to sales (at September 30th rates)
- **□** Other modeling items
 - > Tax rate ~ 30%
 - > Cap Ex ~ \$38M
 - > Free Cash Flow will significantly exceed net income
 - > Continued opportunistic share repurchases
 - > EPS estimate excludes future restructuring, acquisitions and acquisition-related costs and charges

Q&A