

# **IDEX Corporation**

fundamentally strong. strategically diversified.

# our business

markets IDEX is an applied solutions provider serving niche markets. We are well known for our expertise in engineered fluidics and are the market leader in specialty products like the Jaws of Life®. Our served markets include process industry and infrastructure related applications, life science and medical technologies, industrial and municipal fire and rescue, and equipment associated with the retail dispensing of architectural paints and coatings.

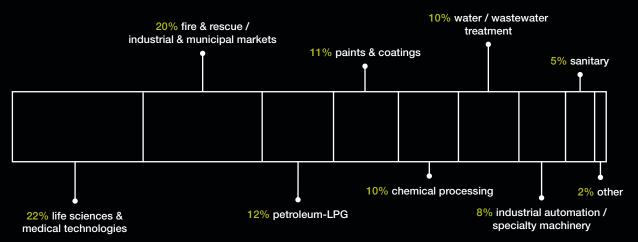
Our products impact everyday lives. Whether it's a life-saving rescue operation or fueling aircraft, IDEX is a leader in creating enabling technology used in many of the most common everyday activities. If it involves the movement, measurement or dispensing of high-value fluids, chances are we provide a key enabling technology somewhere in the process.

**strategy** Our expertise is in products that facilitate customer specific solutions in attractive niche markets. We are focused on growth by reinvesting in new products and markets to drive organic growth, acquiring complementary technologies to our existing offerings, and building a culture of excellence to deliver exceptional performance. Our commitment is to provide lasting value to our customers, challenging and rewarding work environments for our employees, and profitable growth for our shareholders. We are focused on emerging markets where we see tremendous potential for growth across our segments.

**about idex** Headquartered in Northbrook, IL, USA, IDEX was founded in 1987 and stands for Innovation, Diversity and Excellence. Our company trades under the symbol "IEX" on the New York Stock Exchange and Chicago Stock Exchange. Today, we have operating facilities across five continents with more than 5,000 dedicated employees worldwide.

### 2008 markets served

(percentage of total sales)



# IDEX Corporation at a glance

# fluid & metering technologies

businesses / brands	products	markets served
Liquid Controls / Corken / Sampi / Sponsler / Toptech Systems / Faure Herman	Electronic registration and control systems. Terminal automation software and electronics. Mobile point-of-sale (POS) data management systems. Positive displacement, turbine, ultrasonic, coriolis mass, and electromagnetic flow meters. Positive displacement rotary vane pumps, side-channel pumps, regenerative turbine pumps, and reciprocating piston compressors. Hose reels and heavy-duty dispensers.	Refined fuels, alternative fuels (ethanol and bio-diesel), liquefied petroleum gas (LPG), compressed natural gas (CNG), aviation fuels, cryogenics, chemicals, pharmaceuticals, petrochemical, food and beverage, pulp and paper, paints and coatings, refrigerants, water and wastewater, and general industrial. Emissions reduction, oil and gas pipelines, terminals of transportation.
Pulsafeeder EPO and SPO	Precision diaphragm metering pumps, alloy and non-metallic gear pumps, centrigual pumps, special purpose rotary pumps, peristaltic pumps, transfer pumps, engineered system solutions, electronic controls, and dispensing equipment.	Municipal water and wastewater, polymer feed, power generation, pulp and paper, chemical and hydrocarbon processing, swimming pools, water treatment facilities and conditioning, food and beverage, agriculture, general industrial, and utilities.
ADS / IETG	Flow monitoring equipment, software and related diagnostic services to municipal markets. Underground utility detection and mapping services for the water and wastewater markets.	Municipal water and wastewater, power generation, industrial water applications.
iPEK	Closed Circuit Television (CCTV) systems, which include cameras, software and remote controlled systems.	Municipal water and wastewater, power generation, industrial water applications, utilities, flow monitoring service companies.
Banjo Corporation	Valves, pipe fittings, flanges, centrifugal pumps, cam lever couplings, strainers and filters, Intermediate Bulk Container (IBC) valves, and tank accessories.	Agricultural chemicals/fertilizers, industrial chemicals, IBC, pulp and paper, chemical processing/refining, inks, paints and coatings, adhesives, lubricants, corrosives, water and wastewater, textiles, plating, and pharmaceuticals.
Knight / Wright Flow Technologies / Quadro Engineering	Specialized processing equipment - mills, mixing and emulsifying equipment, dispensing equipment, sanitary pneumatic conveyors, Circumferential Piston (CP), centrifugal, rotary lobe and lobe pumps, strainers, engineered pump systems, and related electronic controls.	Chemical processing, pulp and paper, electric power, water and wastewater, oil seeds and corn processing, sugar, food and beverage, pharmaceutical, transportation, automotive, machinery lubrication, commercial cooking equipment, plastics, fibers and OEM markets. Process and OEM equipment pumps for sanitary applications within food and beverage, pharmaceutical, nutraceutical, biotechnology, cosmeceutical and personal care products, light industrial, bakery, chocolate, confectionary, synthetic fiber, liquid oral medicine, and ultra filtration.
Viking Pump	Rotary internal gear, external gear, vane, custom-engineered OEM pumps and gear reducers.	Chemical processing, petroleum, alternative fuels (ethanol and biodiesel), polymer, paint, ink, steel, construction, transportation, automotive and machinery lubrication.
Warren Rupp / Versa-Matic / Blagdon	Air-operated and natural gas-operated double-diaphragm pumps, sanitary pumps, high-pressure pumps, and accessories. DC-powered submersible pumps and aftermarket replacement parts.	Chemical processing, paints and coatings, food processing, pharmaceuticals, construction, industrial maintenance, healthcare, mining, utilities, electronics, pulp and paper, automotive/car care, ceramics, petrochemical, food and beverage, oil and gas, metal finishing, industrial and municipal wastewater, and industrial maintenance.
Richter	Fluoroplastic lined, corrosion resistant centrifugal pumps, valves and control equipment.	Base chemicals, fine chemicals, pharmceuticals, semi-conductor production, pulp industry, metal processing industries.

# health & science technologies

businesses / brands	products	markets served
Gast / Jun-Air	Clean, quiet compressed-air solutions including compressors, air motors, and regenerative blowers. Vacuum pumps and generators.	Medical and dental equipment, environmental and security equipment, laboratory equipment, food and beverage equipment, printing machinery, paint-mixing machinery, packaging machinery, telecommunications equipment, fire-protection equipment, graphic arts, electronics, and general industrial.
Micropump	Miniature precision-engineered pump technologies, including magnetically and electromagnetically driven sealless, external and internal gear, valveless piston, and sliding vane pumps. Ismatec™: Precision perisaltic pumps, drives, and fluid processing systems.	Paints and inks, medical equipment, chemical processing, energy and fuels, drug discovery and pharmaceutical manufacturing, life sciences, cosmetics, clinical and analytical instruments, food and beverage, pulp and paper, water treatment, aerospace/aircraft, textiles, semiconductor, microelectronics/electrical equipment, and precision heating and cooling.
Trebor	High-purity double-diaphragm pumps and deionized water heaters.	Semiconductor Capital Equipment, Microelectronics, Electrical Equipment, and Precision Heating and Cooling.
Semrock	High precision hard-coated optical filters for Analytical, Biotechnology and Diagnostic Instrumentation.	Analytical and Biotechnology Instrumentation. Applications are Fluorescence Imaging Microscopes, Fluorescence Spectrometers, Raman Spectroscopy, and Laser Induced Fluorescence applications
IDEX Health & Science LLC	Integrated Solutions Group: Value-added specific engineered fluidic solutions composed of IDEX Health & Science products and other third-party fluidic components, including electronics, control software and control algorithms, power supplies, and enclosures.	Pharmaceutical drug discovery and quality control, biotechnology, in-vitro diagnostics, environmental analysis, food/agriculture analysis, chemical processing, and medical laboratory equipment. Applications are High-Performance Liquid Chromatography (HPLC), Capillary Electrophoresis (CE), Liquid Chromatography-Mass Spectroscopy (LC-MS), Hematology, Immunochemistry, DNA Synthesis and Nucleic Acid Sequencing.
Eastern Plastics	Complex multi-layer precision machined and bonded plastic manifolds, plastic integrated fluidic systems and components, and biocompatible medical implantable devices using specialty materials.	
Innovadyne	High-precision, low volume, non-contact liquid dispensing systems.	
Isolation Technologies	Advanced HPLC column hardware and accessories.	
Rheodyne	High-precision, multi-position fluid valves and accessories.	
Systec	Single-channel and multi-channel vacuum fluidic degassing and debubbling systems.	
Sapphire Engineering	Ultra-hard Pistons, balls/seats, check valves, pump heads, flow-cell assemblies, precision dispense pumps, and syringe pump alternatives.	
Upchurch Scientific	Molded and extruded components using high performance thermoplastics and corrosion-resistant metals for fittings, tubing, accessories, and biocompatible medical implantable devices. Custom formed tubing assemblies, assembled, labeled and kitted to OEM requirements.	

# dispensing equipment

businesses / brands	products	markets served
	Complete range of manual and automatic precision dispensing and mixing systems, software and service solutions for the production of custom formulations for point-of-use or point-of-sale applications in retail, in-plant, and commercial environments.	Wholesale, specialty retail and hardware stores, home centers, automotive repair, paint manufacturing, personal care for retail or professional use, food and beverage for retail, and small batch in-plant applications.

# fire & safety / diversified products

businesses / brands	products	markets served
Fire Suppression (Hale / Godiva / Class 1)	Truck-mounted and portable fire pumps, stainless steel valves, foam and compressed-air foam systems, pump modules and pump kits, electronic controls and information systems, conventional and networked electrical systems, and mechanical components for fire, rescue and specialty vehicle markets.	Public and private fire and rescue agencies, police, transit bus, mining, and specialty vehicle applications.
Rescue Tools (Hurst / Lukas / Airshore / Dinglee / Vetter)	Hydraulic, battery, gas and electric-operated rescue equipment. Hydraulic re-railing equipment. Hydraulic and pneumatic tools for industrial applications. Cutters for recycling applications. Pneumatic and Hydraulic lifting for vehicle and sealing bags for vehicle and aircraft rescue, environmental protection, and disaster control. Sealing bags for waste water industry.	Public and private fire and rescue agencies, police, military, mining, specialty vehicles, industrial recycling, and rail transport, including subway.
Band-It	Engineered band clamping systems, band and buckle, color-coated band, preformed clamps, and pre-assembled clamps, manufactured from a variety of stainless steel and other corrosion-resistant metals. Associated powered production and hand installation tools. Hose fittings, cable management and identification systems, and mounting systems for traffic and safety signs and signals.	Oil and gas exploration and processing, industrial hose assembly, maintenance repair and overhaul (MRO), aerospace, chemical, mining, shipbuilding, rail, telecommunications, utilities, general fastening, construction, municipal, electrical transmission and distribution, light and commercial vehicle OEM and aftermarket, agriculture, manufacturing, and civil infrastructure.

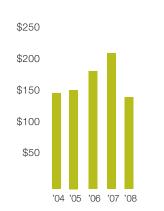
# financial highlights

(Dollars in thousands, except per share amounts)

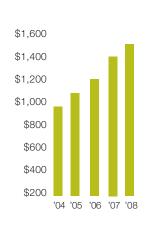
years ended december 31, results of operations	2008	change	2007	change	2006
Net sales	\$1,489,471	10%	\$1,358,631	18%	\$1,154,940
Operating income <sup>1</sup>	260,517	2	255,083	17	217,206
,	163,102	5	155,864	17	133,722
Income from continuing operations <sup>1</sup>	103,102	5	100,004	17	133,122
financial position					
Total assets	2,176,317	9	1,989,594	19	1,670,821
Total borrowings	554,000	22	454,731	26	361,980
Shareholders' equity	1,167,562	-	1,162,723	19	979,272
performance measures					
Percent of net sales:					
Operating income <sup>1</sup>	17.5%		18.8%		18.8%
, ,	17.5%		11.5		11.6
Income from continuing operations <sup>1</sup>	7.8		8.5		9.2
Return on average assets <sup>1</sup>			8.5 28.1		
Debt as a percent of capitalization	32.2				26.9
Return on average shareholders' equity <sup>1</sup>	14.0		14.6		14.8
per share data					
Income from continuing operations (diluted) <sup>1</sup>	\$1.98	4%	\$1.90	15%	\$1.65
Cash dividends paid	0.48	4	0.46	21	0.38
Shareholders' equity	14.54	2	14.25	17	12.16
other data					
Employees at year end	5,813	16%	5,009	3%	4,863
Shareholders at year end	7,000	_	7,000	4	6,700
Diluted weighted average shares outstanding (in 000s)	80,302	(2)	82,086	1	80,976

<sup>&</sup>lt;sup>1</sup> Excludes restructuring expenses and the goodwill impairment charge in 2008.

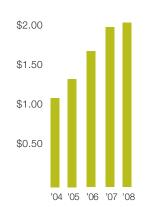








# diluted earnings per share (Continuing Operations)



# a letter from your ceo



The second half of 2008 marked the beginning of a more difficult operating environment. Despite challenging markets, we continued to execute our plans and took steps to ensure that the company remains fundamentally strong, strategically diversified and appropriately opportunistic in each of our business units. Our balance sheet is also strong, we have improved our cost position, and we are well positioned to perform over the long-term.

The challenges we faced in 2008 also presented opportunities to fortify the business for the future. The discipline and effectiveness of our operating model – which has generated free cash flow in excess of income for the past 20 years – allowed us to invest in our business throughout the year. We believe the steps we have taken in adding capabilities and reducing costs not only enhance our competitive posture in the near term but also position IDEX well for the years to come.

Looking at our individual businesses, we have improved our end-market exposure and target-market penetration in Fluid and Metering Technologies, while advancing our desired market build-out in the segment. In Health and Science Technologies, our integrated solutions group and customer-centric approach has IDEX well positioned in very attractive industries. In Dispensing, we have taken appropriate cost action to right-size the business in light of softening demand, and our Fire and Safety/Diversified Products operations delivered solid performance. We also strengthened our overall company portfolio through five acquisitions that have expanded our strategic platforms and added more than \$200 million of revenue.

In summary, we believe IDEX today is an inherently stronger company – with the best portfolio of engineered fluidics products in the world.

**investing for growth, executing with excellence** We continue to believe investment in product innovation enables our strategic growth, while our focus on commercial excellence and operational excellence drives sustainable improvement. From new pump and metering technologies used in alternative energy and emerging process applications, to customized micro- and nano-scale pumps onboard life science instruments, to new combination rescue devices used on hybrid vehicles, IDEX is innovating high-impact solutions that bring real and lasting value to our customers.

Operational excellence in general, and Mixed Model Lean in particular, remain at the foundation of all that we do. We focus on operational efficiencies and leveraged performance by bringing together similar processes to enhance flow and stimulate higher-volume production in our typically high product mix operations. We have realized measurable improvements in productivity, customer lead time, on-time delivery, and first-pass yield, with corresponding reductions in floor space and inventory. Mixed Model Lean is a replicable process across our operations, with benefits that will accrue for years to come.

acquisitions adding value to the portfolio We believe that investing in businesses with strong growth prospects creates long-term value for our shareholders. During 2008, we made a total of five strategic acquisitions that are highly complementary to our existing Fluid & Metering Technologies and Health & Science Technologies business segments. In Fluid & Metering Technologies, we added Richter, a leading provider of premium-quality corrosion-resistant pumps, valves and control equipment serving the severe-duty chemical and pharmaceutical process markets. Richter enhances our presence in the global infrastructure markets, particularly in the areas of specialty chemical and pharmaceutical manufacturing.

We completed three other acquisitions in Fluid & Metering Technologies – ADS, iPEK and IETG – that further extend our existing water and wastewater services offering. In particular, the addition of iPEK's and IETG's wastewater services and infrastructure analysis capabilities greatly expands our platform and sales potential. Our water and wastewater portfolio now generates nearly a fourth of our Fluid & Metering Technologies' revenue.

In Health & Science Technologies, we added Semrock, a leading manufacturer of optical filters for the biotechnology life science markets that helps to advance our integrated solutions strategy. Semrock's imaging techniques are used in cutting-edge applications such as molecular and microscopic fluidic analysis.

Each of our acquisitions this year fits well with our highly engineered, applied solutions profile and niche market focus. We continue to maintain a highly disciplined approach to acquisitions as a means to complement and accelerate organic growth.

**global expansion of revenues and reach** In 2008, IDEX operated manufacturing facilities in more than 20 countries worldwide and generated nearly half of all revenues from outside the United States. We continuously evaluate and apply cost discipline in pursuit of a global workforce and supply chain that enable us to achieve consistent year-over-year productivity improvement.

We are realizing good results with our internal sales growth investments that we made over the past two years – particularly in Asia and in the Middle East – and we have made sales, marketing and engineering investments to drive ongoing expansion internationally. Demand from the developed countries and new developing markets continues to be very strong, and we expect it to continue to grow over time.

**outlook** Our business fundamentals remain strong. We continue to focus on generating organic growth, reinvesting in new products and new markets, and making opportunistic acquisitions that complement existing businesses and improve our strategic diversification.

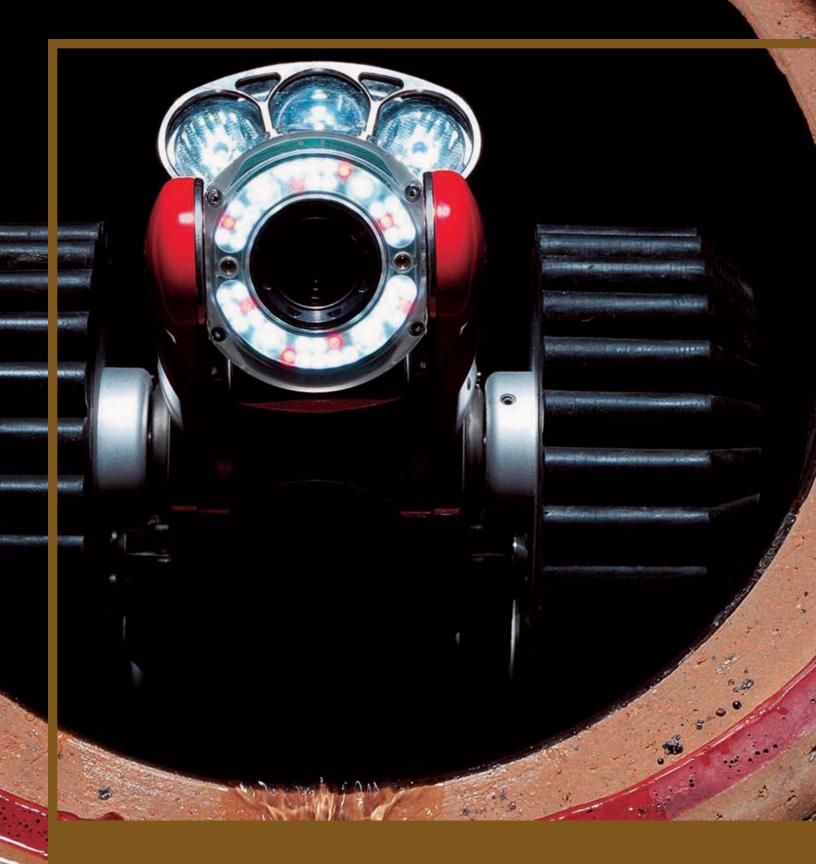
As we continue to pursue our long-term business objectives, I would like to thank our Board of Directors and all of our employees in IDEX for their contributions to delivering a solid year, preparing for a challenging environment and making very good progress toward achieving our strategic goals.

Lawrence D. Kingsley

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Chairman and Chief Executive Officer

March 9, 2009



**IEX** 

fluid & metering technologies

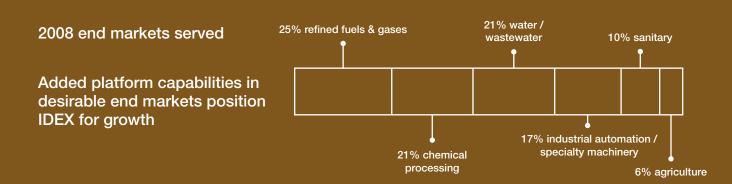
# stable end markets, global expansion and acquisitions advance strategic priorities

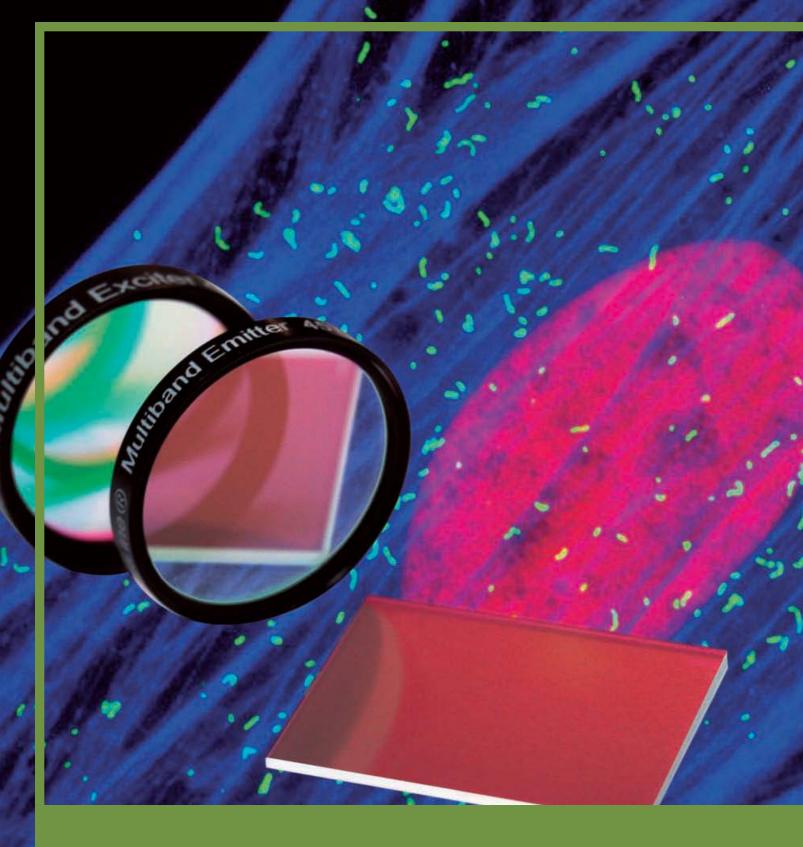
**2008 highlights** Our end markets – particularly in the areas of oil and refined fuels, water and wastewater, and chemicals – drove solid results in the Fluid & Metering Technologies business segment in 2008. The strategic priority of global expansion was significantly advanced throughout the year. Investments made in international sales, marketing and engineering efforts over the past two years began to bear fruit, especially in Asia and the Middle East. By the end of FY2008, nearly half of Fluid & Metering Technologies' revenues were generated from customers outside the United States. In addition to the acquisition of ADS early in 2008, targeted international acquisitions in the second half of 2008 helped to bolster and expand the company's already strong product portfolio in key end markets. With attractive end markets, leading technologies and customized solutions that align well with demand trends, IDEX is well positioned to grow and outperform the general process control market over the long term.

IDEX's three European acquisitions added product capabilities, increased market share and expanded IDEX's geographic footprint. Germany-based Richter, a recognized leader in corrosion-resistant pumps and valves, brings a proprietary fluoroplastic-lined product offering that is a preferred alternative to market products that feature more expensive and less environmentally friendly exotic metals. Richter also brings attractive capabilities in specific chemical and other processing applications that augment IDEX's current portfolio. In the wastewater services area, Austria-based iPEK features remote-controlled analysis and data collection systems that help analyze and optimize wastewater collection systems – especially in the aging infrastructure of Europe. Likewise, IETG is a leading provider of flow-monitoring and underground utility surveillance services for wastewater infrastructure applications in the United Kingdom. Given the freshwater shortage, increased regulatory requirements and end users' need to better manage wastewater, IDEX's robust mix of product and service solutions presents a strong foundation for future growth.

At the close of 2008, the Fluid & Metering Technologies segment represented 47% of total IDEX revenues and 51% of total company operating income.

**segment description** Fluid & Metering Technologies includes precision engineered pumps, meters and systems that move, measure and dispense high-value liquids, gases and solids. The company's core capabilities are in process technologies that serve a variety of end segments such as agriculture, food, pharmaceutical and chemical, as well as products and services that are used in energy and water process and distribution applications. IDEX works continuously with customers to develop the right applied solution to meet their specifications, anywhere in the world.





IEEX

health & science technologies

# end market demand for new instrumentation, integrated solutions drive performance in core businesses

**2008 highlights** The core market focus for IDEX – the fluidic and optical devices used in analytical instrumentation and clinical diagnostic applications, medical devices and components in key medical products – provide a powerful product platform for long-term growth. Building upon this strong foundation, IDEX added significant product capabilities through the acquisition of Semrock, while the company continued to pursue an organic strategy of offering customers an increasingly integrated solutions approach.

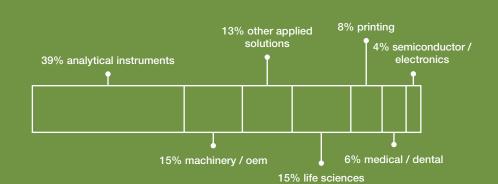
Because IDEX provides the essential fluidic devices used in a wide range of health and science applications, the company is a key supplier to the biotech, pharmaceutical, drug discovery and clinical diagnostics industries. For each of these customer groups, the demand for new technologies with greater sensitivity, clinical efficacy and cost efficiency is growing. In particular, the market is anticipating a new generation of products that can measure increasingly smaller fluidic sample sizes –moving from microliter to nanoliter (and below) applications. With the acquisition of Semrock, a leading manufacturer of optical filters for the biotechnology life science, mass spectrometry and molecular spectrometry segments, IDEX has increased its capability to further meet the needs of these markets. Semrock brings to IDEX additional product content and application expertise, as well as timely access to new opportunities within the life sciences market.

At the close of 2008, the Health & Science Technologies segment represented 22% of total IDEX revenues and 24% of total company operating income.

**segment description** Health & Science Technologies designs, produces and distributes small-scale, highly precise fluidic and optical components and subassemblies in support of the rapidly-growing global markets in drug discovery, clinical diagnostics and medical technologies. These products enable increasingly small and precise sample sizes, more accurate analysis and faster results for technicians, physicians and patients.

2008 end markets served

Integrating offerings in cutting-edge applications increases opportunities to grow market share





**IEX** 

dispensing equipment

# global economic conditions, soft demand impact performance

**2008 highlights** Global economic conditions resulted in lower capital spending and softening demand for IDEX dispensing equipment products in 2008. Throughout North America and Europe, order reduction for capital equipment within retail paints and coatings resulted in lower than expected volume and adversely impacted results for the segment. IDEX took appropriate cost actions to size the business according to market conditions and position the Dispensing Equipment business segment to ensure profitability and strong cash generation in the years to come.

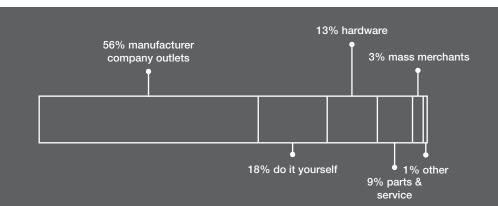
Retail sales and credit concerns slowed customer orders in the later half of 2008. End market demand in the segment is expected to remain relatively soft in the near future. In addition to cost actions already taken to maintain acceptable margins and optimize performance, IDEX will continue to monitor economic conditions in North America and Europe and pursue the appropriate strategies to improve the company's competitive position and build shareholder value over the long term.

At the close of 2008, the Dispensing Equipment segment represented 11% of total IDEX revenues and (4)% of total company operating income.

**segment description** Dispensing Equipment specializes in point-of-use color formulation. IDEX paint dispensing solutions are found at major home improvement stores and independent retailers across the United States and Europe.

2008 end markets served

The home improvement market and supply chain are key growth prospects







fire & safety/diversified products

# growing demand and global expansion drive profitability and market share

**2008 highlights** IDEX's Fire & Safety / Diversified Products business segment – a world leader in fire suppression and rescue tools – experienced growth in 2008, driven by double-digit gains in rescue tools, continued solid performance in the segment's band clamping products, and global expansion in fire suppression.

Boosted by the company's expanded reach in markets around the world, international revenues rose to half of the business unit's total in 2008. In particular, rescue tools grew substantially due to success in Asia, while IDEX also increased the number of countries it serves with fire suppression products.

IDEX was able to achieve growth in its Fire & Safety / Diversified Products segment, despite a challenging economic environment, through a commitment to drive innovation in the marketplace and the ability to grow internationally. Demand from developing countries and emerging markets continues to be strong for rescue tools, with over 65% of revenue generated outside the United States. BAND-IT® band clamping products grew market share by diversifying into new markets. In Fire Suppression, the demand in both global and domestic municipal markets remains stable. IDEX continues to closely monitor developments in the municipal market in the United States.

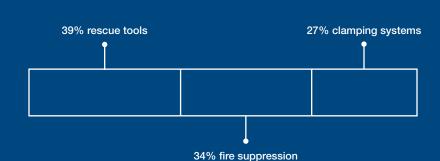
The three core components of the business – rescue tools, band clamping and fire suppression – each contribute approximately one third of the segment's total revenues.

At the close of 2008, the Fire & Safety / Diversified Products segment represented 20% of total IDEX revenues and 29% of total company operating income.

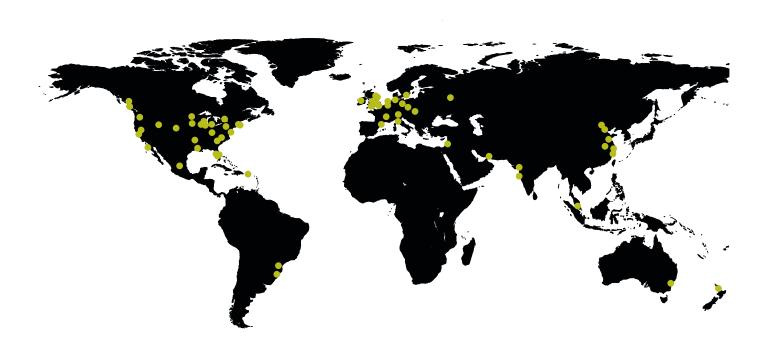
**segment description** Fire and Safety equipment includes Hale® and Godiva® brand engineered firefighting pumps and Class 1® systems, as well as the various products of the Jaws of Life® extrication and recovery tools, used by municipal fire and safety markets around the world. Complementing those products are engineered band clamping solutions found everywhere from corner traffic lights and signposts to sub-sea and marine applications.

2008 end markets served

Balanced sources of revenue and net operating income enable long-term growth



# our global footprint



# corporate headquarters

Northbrook, IL

united states Huntsville, AL Lake Forest, CA Rohnert Park, CA Santa Rosa, CA Denver, CO Bristol, CT Longwood, FL Ocala, FL Punta Gorda, FL Cedar Falls, IA Alsip, IL Lake Bluff, IL

Wheeling, IL

Crawfordsville, IN

Baton Rouge, LA

Hopedale, MA

Pocasset, MA W. Wareham, MA Benton Harbor, MI New Brighton, MN Shelby, NC Rochester, NY Mansfield, OH Oklahoma City, OK Conshohocken, PA Export, PA Westminster, SC West Jordan, UT Oak Harbor, WA Vancouver, WA Muskego, WI

# australia

Sydney

#### austria

Hirschegg

# belgium

Antwerp

## brazil

Porto Alegre Valinhos

## canada

Abbotsford, BC, Canada Scarborough, ON, Canada Waterloo, ON, Canada Windsor, ON, Canada Mississauga, ON, Canada

#### china

Beijing Nanjing Shanghai Sichuan Suzhou Tianjin

#### france

La Ferté Bernard

# germany Erlangen

Kempen Wertheim-Mondfeld Zülpich

# india

Dubai Mumbai Vadodara

#### ireland

Shannon, County Clare

## italy

Altopascio

## jordan Amman

mexico

#### Colonia Polanco

## the netherlands

Sassenheim

#### new zealand

Auckland

#### puerto rico

Bayamon

#### russia

Moscow

## singapore

Singapore

#### spain

Barcelona

## sweden

Jonkoping

## switzerland

Zürich

united kingdom Eaton Socon, Cambridgeshire Eastbourne, East Sussex Hernsden, Kent Leeds Staffordshire Staveley, Derbyshire Warwick, Warwickshire

Washington, Tyne and Wear

Redditch, West Midlands Crawley, West Sussex

# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# Form 10-K

# FOR ANNUAL AND TRANSITION REPORTS PURSUANT TO SECTIONS 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

OF THE SECURITIES EXCHANGE ACT ( For the Fiscal Year Ended December 31, 2008	OF 1934
TRANSITION REPORT PURSUANT TO STORY OF THE SECURITIES EXCHANGE ACT (For the Transition Period From to	` '
Commission file numb	per 1-10235
IDEX CORPO	<b>PRATION</b>
(Exact Name of Registrant as Spec	ified in its Charter)
Delaware	36-3555336
(State or other jurisdiction of	(I.R.S. Employer
incorporation or organization)	Identification No.)
630 Dundee Road, Northbrook, Illinois	60062

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)

(Address of principal executive offices)

 $\sqrt{}$ 

Registrant's telephone number: (847) 498-7070

(Zip Code)

	(01	1) 420 1010	
Title of	Securities Registered Pur Each Class	rsuant to Section 12(b) of the Act:  Name of Each Exchange on	ı Which Registered
Common Stock, pa	r value \$.01 per share	New York Stock and Chicago Stock	_
	Securities Registered Pur	rsuant to Section 12(g) of the Act: None	
Indicate by check mark if Act. Yes $\square$ No $\square$	the registrant is a well-k	known seasoned issuer, as defined i	n Rule 405 of the Securit
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	the registrant is not require	red to file reports pursuant to Section	on 13 or Section 15(d) of the
•	receding 12 months (or for su	d all reports required to be filed by Sec sch shorter period that the registrant was 0 days. Yes ☑ No □	
•	int's knowledge, in definitive	rsuant to Item 405 of Regulation S-K is a proxy or information statements incorp	
•	2	excelerated filer, an accelerated filer, a next," "accelerated filer" and "smaller repo	
Large accelerated filer	Accelerated filer □ (Do not o	Non-accelerated filer □ check if a smaller reporting company)	Smaller reporting company
Indicate by check mark whet	her the registrant is a shell	company (as defined in Rule 12b-2 of	the Act). Yes $\square$ No $\square$
The aggregate market value o Corporation was \$2,994,473,862.	f the voting stock (based on t	he June 30, 2008 closing price of \$36.84	4) held by non-affiliates of IDI

The number of shares outstanding of IDEX Corporation's common stock, par value \$.01 per share (the "Common Stock"), as of February 12, 2009 was 80,333,557 (net of treasury shares).

# DOCUMENTS INCORPORATED BY REFERENCE

Portions of the 2008 Annual Report to stockholders of IDEX Corporation ("the 2008 Annual Report") are incorporated by reference in Part II of this Form 10-K and portions of the Proxy Statement of IDEX Corporation (the "2009 Proxy Statement") with respect to the 2009 annual meeting of stockholders are incorporated by reference into Part III of this Form 10-K.

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### PART I

#### Item 1. Business.

IDEX Corporation ("IDEX" or the "Company"), a Delaware Corporation incorporated on September 24, 1987, is an applied solutions company specializing in fluid and metering technologies, health and science technologies, dispensing equipment and fire, safety and other diversified products. The Company manufactures an extensive array of engineered industrial products sold to customers in a variety of industries around the world. We believe that each of our business units is a leader in its niche market. We also believe that our consistent financial performance has been attributable to the manufacture of quality products designed and engineered by us, coupled with our ability to identify and successfully consummate and integrate strategic acquisitions. IDEX consists of four reportable business segments. The Fluid & Metering Technologies Segment consists of the following business units: ADS, LLC ("ADS"), Air Operated Double Diaphragm ("AODD"), Banjo, iPEK Spezial-TV ("iPEK"), Liquid Controls, Pulsafeeder, Richter Chemie-Technik ("Richter"), Sanitary and Viking Pump ("Viking"). The Health & Science Technologies Segment includes HST Core, Gast Manufacturing ("Gast"), and Micropump. The Dispensing Equipment Segment is comprised of FAST & Fluid Management Europe & Asia and Fluid Management Americas. The Fire & Safety/Diversified Products Segment includes Hale-Fire Suppression and Hale-Hydraulic Equipment, as well as the BAND-IT engineered clamping business.

### FLUID & METERING TECHNOLOGIES SEGMENT

The Fluid & Metering Technologies Segment designs, produces and distributes positive displacement pumps and flow meters, injectors, and other fluid-handling pump modules and systems. Our application-specific pump and metering solutions serve a diverse range of growing end markets including: industrial infrastructure (fossil fuels, refined and alternative fuels, water and wastewater), chemical processing, agricultural, food & beverage, pulp & paper, transportation, plastics & resins, electronics & electrical, construction & mining, pharmaceutical and biopharmaceutical, machinery and numerous other specialty niche markets. The segment accounted for 47% of sales and 51% of operating income in 2008, with approximately 41% of sales to customers outside the U.S.

ADS. ADS, acquired in January 2008, is a provider of metering technology and flow monitoring services for water and wastewater markets. ADS develops products and provides comprehensive integrated solutions that enable industry, municipalities and government agencies to analyze and measure the capacity, quality and integrity of wastewater collection systems. ADS is headquartered in Huntsville, Alabama, with regional sales and service offices throughout the United States and Australia. In October 2008, the Company acquired Integrated Environmental Technology Group ("IETG"), a leading provider of flow monitoring and underground utility surveillance services for the water and wastewater markets. IETG products and services enable water companies to effectively manage their water distribution and sewerage networks, while its surveillance service specializes in underground asset detection and mapping for utilities and other private companies. Headquartered in Leeds, United Kingdom, IETG operates as part of the ADS business. Approximately 12% of ADS's 2008 sales were to customers outside the U.S.

AODD. AODD consists of the following components: Warren Rupp and Versa-Matic. Warren Rupp, based in Mansfield, Ohio with additional operations in Latin America and Brazil, is a leading producer of air-operated and motor-driven double-diaphragm pumps. Warren Rupp's products are used for abrasive and semisolid materials as well as for applications where product degradation is a concern or where electricity is not available or should not be used. This business serves markets including chemical, paint, food processing, electronics, construction, utilities, mining and industrial maintenance. Versa-Matic, headquartered in Export, Pennsylvania, is a manufacturer and distributor of air-operated double-diaphragm pumps and replacement parts. Blagdon Pump, located in the United Kingdom, is operated as part of Versa-Matic. AODD's sales to customers outside the U.S. in 2008 were approximately 55%.

*Banjo*. Banjo, acquired in October 2006, is a provider of special purpose, severe-duty pumps, valves, fittings and systems used in liquid handling. Banjo is based in Crawfordsville, Indiana and its products are used in agricultural and industrial applications. Approximately 12% of Banjos' 2008 sales were to customers outside the U.S.

*iPEK*. iPEK, acquired in October 2008, is a provider of systems focused on infrastructure analysis, specifically waste water collection systems. iPEK is based in Hirschegg, Austria and is a developer of remote controlled systems used for infrastructure inspection. All of iPEK's 2008 sales were to customers outside the U.S.

Liquid Controls. Liquid Controls is a leading manufacturer of positive displacement flow meters and electronic registration and control products. Applications for its products include mobile and stationary metering installations for wholesale and retail distribution of petroleum and liquefied petroleum gas, aviation refueling, and industrial metering and dispensing of liquids and gases. Liquid Controls is headquartered in Lake Bluff, Illinois, with additional operations in Italy and India. Corken, a subsidiary of Liquid Controls based in Oklahoma City, Oklahoma, is a leading producer of positive-displacement rotary vane pumps, single and multistage regenerative turbine pumps, and small horsepower reciprocating piston compressors. Sponsler Co., Inc., headquartered in Westminster, South Carolina, operates as part of Liquid Controls and is a manufacturer of a line of precision turbine flow meters to meet all flow applications, including low-flow applications where viscosity, corrosive media, extreme temperature or hazardous materials are factors. Toptech Systems, Inc. ("Toptech"), a subsidiary of Liquid Controls based in Longwood, Florida was acquired in December 2006. Toptech is a leading provider of terminal automation systems used in the custody transfer and control of high-value fluids and gases. Toptech's products include terminal automation hardware and software used by customers in the oil, gas and refined-fuels markets to control and manage inventories, as well as transactional data and invoicing. In February 2007, the Company acquired Faure Herman SA ("Faure Herman"), a leading provider of ultrasonic and helical turbine flow meters used in the custody transfer and control of high value fluids and gases. Based in La Ferté Bernard, France, Faure Herman operates as part of the Liquid Controls business. Approximately 54% of Liquid Controls' 2008 sales were to customers outside the U.S.

Pulsafeeder. Pulsafeeder is a leading manufacturer of metering pumps, special-purpose rotary pumps, peristaltic pumps, electronic controls and dispensing equipment. Pulsafeeder's products are used to introduce precise amounts of fluids into processes to manage water quality and chemical composition, and its markets include water and wastewater treatment, power generation, pulp and paper, chemical and hydrocarbon processing and swimming pools. Pulsafeeder is headquartered in Rochester, New York, with additional operations in Punta Gorda, Florida. Classic Engineering, Inc. ("Classic") operates as part of Pulsafeeder. Classic, based in Rochester, New York, is a supplier of fully integrated pump and metering systems to chemical companies and municipal water treatment facilities. Classic also designs, engineers and manufactures a line of standard and custom chemical-feed systems for the water and wastewater, chemical OEM, pulp and paper, cement, and general industrial markets. In 2008, approximately 31% of Pulsafeeder's sales were to customers outside the U.S.

*Richter.* Richter, acquired in October 2008, is a leading provider of premium quality lined pumps, valves and control equipment for the chemical, fine chemical and pharmaceutical industries. Based in Kempen, Germany, with facilities in China and the U.S., Richter's corrosion resistant fluoroplastic lined products offer superior solutions for demanding applications in the process industry. Approximately 93% of Richter's 2008 sales were to customers outside the U.S.

Sanitary. Sanitary consists of the following components: Quadro Engineering ("Quadro"), Wrightech Corporation ("Wrightech") and Knight Equipment, Inc. ("Knight"). Quadro, acquired in June 2007, is a leading provider of particle control solutions for the pharmaceutical and bio-pharmaceutical markets. Based in Waterloo, Ontario, Canada, Quadro's core capabilities include fine milling, emulsification and special handling of liquid and solid particulates for laboratory, pilot phase and production scale processing within the pharmaceutical and bio-pharmaceutical markets. Wrightech, headquartered in Muskego, Wisconsin, is a small manufacturer of stainless-steel centrifugal and positive displacement pumps and replacement parts for the sanitary product marketplace. This market includes beverage, food processing, pharmaceutical, cosmetics and other industries that require sanitary processing. Wright Flow UK LTD manufactures rotary lobe pumps that serve multiple sanitary and industrial applications. Located in Eastbourne, England, Wright Flow UK LTD operates as part of Wrightech. Knight, with headquarters in Lake Forest, California, is a leading manufacturer of pumps and dispensing equipment for industrial laundries, commercial dishwashing and chemical metering. Approximately 48% of Sanitary's 2008 sales were to customers outside the U.S.

Viking Pump. Viking produces internal and external gear pumps, strainers and reducers, and related controls. These products are used for transferring and metering thin and viscous liquids. Markets served by Viking include chemical, petroleum, pulp and paper, plastics, paints, inks, tanker trucks, compressor, construction, food and beverage, personal care, pharmaceutical and biotech. Viking is based in Cedar Falls, Iowa, with additional operations in Canada and Ireland. Approximately 40% of Viking's 2008 sales were to customers outside the U.S.

# **HEALTH & SCIENCE TECHNOLOGIES SEGMENT**

The Health & Science Technologies Segment designs, produces and distributes a wide range of precision fluidics solutions from very high precision, low-flow rate pumping solutions required in analytical instrumentation, clinical diagnostics and drug discovery to high performance molded and extruded, biocompatible medical devices and implantables. Through this platform, the Company is also expanding its capability in air compressors used in medical, dental and industrial applications, as well as its expertise in precision gear and peristaltic pump technologies that meet OEM's exacting specifications. The segment accounted for 22% of sales and 24% of operating income in 2008, with approximately 39% of sales to customers outside the U.S.

HST Core. HST Core consists of the following components: Rheodyne, Upchurch Scientific ("Upchurch"), Sapphire Engineering ("Sapphire"), Eastern Plastics and Semrock. Rheodyne is a leading manufacturer of injectors, valves, fittings and accessories for the analytical instrumentation market. Its products are used by manufacturers of high pressure liquid chromatography equipment servicing the pharmaceutical, biotech, life science, food and beverage, and chemical markets. Rheodyne is based in Rohnert Park, California, and its activities are closely coordinated with those of Upchurch, Sapphire and Eastern Plastics. Upchurch and Sapphire are leading providers of fluidic components and systems for the analytical, biotech and diagnostic instrumentation markets. Its fluidic components and sub-assemblies include: fittings, precision-dispensing pumps and valves, tubing and integrated tubing assemblies, filter sensors and other micro- and nano-fluidic components. Markets served include pharmaceutical, drug discovery, chemical, biochemical processing, genomics/proteomics research, environmental labs, food/agriculture, medical lab, personal care, and plastics/polymer/rubber production. Upchurch operates in Oak Harbor, Washington and Sapphire in Pocasset, Massachusetts. In October 2007, the Company acquired Isolation Technologies, a leading developer of advanced column hardware and accessories for the High Performance Liquid Chromatography (HPLC) market. HPLC instruments are used in a variety of analytical chemistry applications, with primary commercial applications including drug discovery and quality control measurements for pharmaceutical and food/beverage testing. Headquartered in Hopedale, MA, Isolation Technologies operates as part of Sapphire. Eastern Plastics, acquired in May 2006 and based in Bristol, Connecticut, is a provider of high-precision integrated fluidics and associated engineered plastics solutions. Eastern Plastics products are used in a broad set of end markets including medical diagnostics, analytical instrumentation, and laboratory automation. In October 2008, the Company acquired Semrock, a provider of optical filters for biotech and analytical instrumentation in the life sciences markets. Semrock produces optical filters using state-of-the-art manufacturing processes which enable them to offer significant improvements in the performance and reliability of their customers' instruments. Headquartered in Rochester, New York, Semrock's products are used in the biotechnology and analytical instrumentation industries. Approximately 31% of HST Core's 2008 sales were to customers outside the U.S.

Gast. Gast is a leading manufacturer of air-moving products, including air motors, low- and medium-range vacuum pumps, vacuum generators, regenerative blowers and fractional horsepower compressors. Gast's products are used in a variety of long-life applications requiring a quiet, clean source of moderate vacuum or pressure. Gast's primary markets served are medical equipment, environmental equipment, computers and electronics, printing machinery, paint mixing machinery, packaging machinery, graphic arts and industrial manufacturing. Gast is based in Benton Harbor, Michigan, with additional facilities in England. In February 2006, IDEX acquired JUN-AIR International A/S ("JUN-AIR"), a provider of low-decibel, ultra-quiet vacuum compressors suitable for medical, dental and laboratory applications. Based in Norresundby, Denmark, JUN-AIR operates as part of Gast. Approximately 34% of Gast's 2008 sales were to customers outside the U.S.

*Micropump*. Micropump is a leader in small, precision-engineered, magnetically and electromagnetically driven rotary gear, piston and centrifugal pumps. Micropump's products are used in low-flow abrasive and corrosive applications. Micropump serves markets including printing machinery, medical equipment, paints and inks, chemical processing, pharmaceutical, refining, laboratory, electronics, pulp and paper, water treatment, textiles,

peristaltic metering pumps, analytical process controllers and sample preparation systems. Micropump is based in Vancouver, Washington, and also has operations in England. Trebor International ("Trebor") operates as part of Micropump and is headquartered in Salt Lake City, Utah. Trebor is a leader in high-purity fluid handling products, including air-operated diaphragm pumps and deionized water-heating systems. Its products are used in the manufacturing of semiconductors, disk drives and flat panel displays. Approximately 69% of Micropump's 2008 sales were to customers outside the U.S.

### DISPENSING EQUIPMENT SEGMENT

The Dispensing Equipment Segment produces precision equipment for dispensing, metering and mixing colorants, paints, hair colorants and other personal care products. This equipment is used in a variety of retail and commercial industries around the world. This segment provides equipment, systems and services for applications such as tinting paints and coatings, and industrial and automotive refinishing. The segment accounted for 11% of sales and (4)% of operating income in 2008, with approximately 74% of sales to customers outside the U.S.

FAST & Fluid Management — Europe & Asia. Fast & Fluid Management-Europe & Asia (collectively, "F&FM"). F&FM is a leading European and Asian manufacturer of precision-designed tinting, mixing, dispensing and measuring equipment for auto refinishing and architectural paints. Equipment is supplied to retail and commercial stores, home centers and automotive body shops. F&FM is headquartered in Sassenheim, The Netherlands, with additional operations in Italy, Australia, Poland, China, France, Spain and the United Kingdom. All of F&FM's sales in 2008 were to customers outside the U.S.

Fluid Management. Fluid Management is a leading American manufacturer of precision-designed tinting, mixing, dispensing and measuring equipment for architectural paints and personal care products. Fluid Management's markets include retail and commercial paint stores, hardware stores, home centers, department stores and point-of-purchase dispensers and mixing equipment for the personal care, and health and beauty industry. Fluid Management is based in Wheeling, Illinois with additional operations located in Canada. Approximately 25% of Fluid Management's 2008 sales were to customers outside the U.S.

#### FIRE & SAFETY/DIVERSIFIED PRODUCTS SEGMENT

The Fire & Safety/Diversified Products Segment produces firefighting pumps and controls, rescue tools, lifting bags and other components and systems for the fire and rescue industry, and engineered stainless steel banding and clamping devices used in a variety of industrial and commercial applications. The three business units that comprise this segment are Hale-Fire Suppression, Hale-Hydraulic Equipment and Band-It. The segment accounted for 20% of sales and 29% of operating income in 2008, with approximately 54% of sales to customers outside the U.S.

Hale-Fire Suppression. Hale-Fire Suppression Group (FSG) consists of the following business units: Hale, Godiva and Class 1. FSG produces truck-mounted and portable fire pumps; stainless steel valves; foam and compressed air foam systems; pump modules and pump kits; electronic controls and information systems; conventional and networked electrical systems and mechanical components for fire, rescue and specialty vehicle markets. FSG's markets include public and private fire and rescue organizations. FSG is based in Ocala, Florida, with additional operations located in Conshohocken, Pennsylvania, as well as England. In 2008, approximately 30% of FSG's sales were to customers outside the U.S.

Hale-Hydraulic Equipment. Hale-Hydraulic Equipment Group (HEG) consists of the following business units: Hurst, Lukas, Airshore, Hale Europe GMBH, Dinglee and Vetter. HEG produces hydraulic, battery, gas and electric-operated rescue equipment; hydraulic re-railing equipment; hydraulic tools for industrial applications; recycling cutters; pneumatic lifting and sealing bags for vehicle and aircraft rescue, environmental protection and disaster control; and shoring equipment for vehicular or structural collapse. HEG's markets include public and private fire and rescue organizations. HEG is based in Ocala, Florida, with additional operations located in Shelby, North Carolina; Erlangen, Germany; Tianjin, China and Zulpich, Germany. In 2008, approximately 78% of HEG's sales were to customers outside the U.S.

*Band-It*. Band-It is a leading producer of high-quality stainless steel banding, buckles and clamping systems. The Band-It brand is highly recognized worldwide. Band-It's products are used for securing exhaust system heat and

sound shields, industrial hose fittings, traffic signs and signals, electrical cable shielding, identification and bundling, and numerous other industrial and commercial applications. Band-It's markets include transportation equipment, oil and gas, general industrial maintenance, electronics, electrical, communications, aerospace, utility, municipal and subsea marine. Band-It is based in Denver, Colorado, with additional manufacturing operations in the United Kingdom and Singapore. In 2008, approximately 47% of Band-It's sales were to customers outside the U.S.

#### GENERAL ASPECTS APPLICABLE TO THE COMPANY'S BUSINESS SEGMENTS

#### **Competitors**

The Company's businesses participate in highly competitive markets. We believe that the principal points of competition in our markets are product quality, price, design and engineering capabilities, product development, conformity to customer specifications, quality of post-sale support, timeliness of delivery, and effectiveness of our distribution channels.

Principal competitors of the businesses in the Fluid & Metering Technologies Segment are the Blackmer division of Dover Corporation (with respect to rotary gear pumps, and pumps and small horsepower compressors used in liquified petroleum gas distribution facilities); Milton Roy, a division of United Technologies Corporation (with respect to metering pumps and controls); Roper Industries and Tuthill Corporation (with respect to rotary gear pumps); Wilden Pump and Engineering Co., a division of Dover Corporation (with respect to air-operated double-diaphragm pumps).

For Health & Science Technologies, Thomas Industries, a division of Gardner Denver (with respect to vacuum pumps and compressors); and Valco Instruments Co. (with respect to fluid injectors and valves) are the key competitors.

The principal competitor of the Dispensing Equipment Segment is Corob S.p.A. (with respect to dispensing and mixing equipment for the paint industry).

The Fire & Safety/Diversified Products Segment's principal competitors are A.J. Gerrard & Company, a division of Illinois Tool Works Inc. (with respect to stainless steel bands, buckles and tools), Waterous Company, a division of American Cast Iron Pipe Company (with respect to truck-mounted firefighting pumps) and Holmatro, Inc (with respect to rescue tools).

### **Employees**

At December 31, 2008, the Company had 5,813 employees. Approximately 8% were represented by labor unions with various contracts expiring through February 2012. Management believes that the Company's relationship with their employees is good. The Company historically has been able to satisfactorily renegotiate its collective bargaining agreements, with its last work stoppage in March 1993.

# **Suppliers**

The Company manufactures many of the parts and components used in its products. Substantially all materials, parts and components purchased by the Company are available from multiple sources.

## Inventory and Backlog

The Company regularly and systematically adjusts production schedules and quantities based on the flow of incoming orders. Backlogs typically are limited to 1 to  $1\frac{1}{2}$  months of production. While total inventory levels also may be affected by changes in orders, the Company generally tries to maintain relatively stable inventory levels based on its assessment of the requirements of the various industries served.

## **Segment Information**

For segment financial information for the years 2008, 2007, and 2006, see the table titled "Company and Business Segment Financial Information" presented on page 17 in Part II. Item 7. "Management's Discussion and

Analysis of Financial Condition and Results of Operations" and Note 12 of the "Notes to Consolidated Financial Statements" on page 45 in Part II. Item 8. Financial Statements and Supplementary Data.

## Executive Officers of the Registrant

The following table sets forth the names of the executive officers of the Company, their ages, years of service, the positions held by them, and their business experience during the past 5 years.

Name	Age	Years of Service	Position
Lawrence D. Kingsley	46	4	Chairman of the Board and Chief Executive Officer
Dominic A. Romeo	49	5	Vice President and Chief Financial Officer
Harold Morgan	51	1	Vice President-Human Resources
John L. McMurray	58	16	Vice President-Group Executive of Fluid & Metering Technologies
Heath A. Mitts	38	3	Vice President-Corporate Finance
Frank J. Notaro	45	11	Vice President-General Counsel and Secretary
Daniel J. Salliotte	42	4	Vice President-Strategy and Business
			Development
Michael J. Yates	43	3	Vice President-Controller

Mr. Kingsley was appointed Chairman of the Board by the Board of Directors, effective April 4, 2006. He was appointed to the position of President and Chief Executive Officer in March 2005. Prior to that, Mr. Kingsley was Chief Operating Officer since joining the Company in August 2004. Prior to joining IDEX, Mr. Kingsley served as Corporate Vice President and Group Executive responsible for the Sensors and Controls businesses at Danaher Corporation, an industrial and consumer products manufacturing company. Prior to his departure from Danaher, he served as President, Industrial Controls Group from April 2002 to July 2004.

Mr. Romeo has been Vice President and Chief Financial Officer of the Company since January 2004. Prior to joining IDEX, Mr. Romeo was Vice President-Chief Financial Officer of Honeywell Aerospace, a segment of Honeywell International, from August 2001 to January 2004.

Mr. Morgan has been Vice President-Human Resources of the Company since June 2008. From February 2003 to June 2008, Mr. Morgan was Senior Vice President and Chief Administrative Officer for Bally Total Fitness Corporation.

Mr. McMurray has been Vice President-Group Executive of Fluid & Metering Technologies since August 2003.

Mr. Mitts has been Vice President-Corporate Finance since September 2005. Prior to joining IDEX, Mr. Mitts was Chief Financial Officer of PerkinElmer's Asia operations, based out of Singapore, from February 2002 to September 2005.

Mr. Notaro has served as Vice President-General Counsel and Secretary since March 1998.

Mr. Salliotte has been Vice President-Strategy and Business Development of the Company since October 2004. From May 2003 to October 2004, Mr. Salliotte was a transaction advisor on behalf of two private equity firms located in Bloomfield, Michigan — Quantum Value Management LLC and Oxford Investment Group.

Mr. Yates has been Vice President-Controller since October 2005. Prior to joining IDEX, Mr. Yates was a Senior Manager at PricewaterhouseCoopers LLP from November 1999 to October 2005.

The Company's executive officers are elected at a meeting of the Board of Directors immediately following the annual meeting of stockholders, and they serve until the next annual meeting of the Board, or until their successors are duly elected.

### Public Filings

Copies of the Company's annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and amendments to those reports are made available free of charge at www.idexcorp.com as soon as reasonably practicable after being filed electronically with the SEC.

#### Item 1A. Risk Factors.

For an enterprise as diverse and complex as the Company, a wide range of factors could materially affect future developments and performance. In addition to the factors affecting specific business operations identified in connection with the description of these operations and the financial results of these operations elsewhere in this report, the most significant factors affecting our operations include the following:

# THE RECENT FINANCIAL CRISIS AND CURRENT UNCERTAINTY IN GLOBAL ECONOMIC CONDITIONS COULD NEGATIVELY AFFECT OUR BUSINESS, RESULTS OF OPERATIONS, FINANCIAL CONDITION OR CASH FLOWS.

The recent financial crisis affecting the banking system and financial markets and the current uncertainty in global economic conditions have resulted in a tightening in the credit markets, a low level of liquidity in many financial markets, and extreme volatility in credit, equity and fixed income markets. There could be a number of follow-on effects from these economic developments on our business, including insolvency of key suppliers resulting in product delays; inability of customers to obtain credit to finance purchases of our products and/or customer insolvencies; decreased customer confidence; and decreased customer demand, including order delays or cancellations.

# CHANGES IN U.S. OR INTERNATIONAL ECONOMIC CONDITIONS COULD ADVERSELY AFFECT THE PROFITABILITY OF ANY OF OUR BUSINESSES.

In 2008, 53% of the Company's revenue was derived from domestic operations while 47% was international. The Company's largest markets include life sciences & medical technologies, fire and rescue, petroleum LPG, paint and coatings, chemical processing and water & wastewater treatment. A slowdown in the economy and in particular any of these specific end markets could directly affect the Company's revenue stream and profitability.

# POLITICAL CONDITIONS IN FOREIGN COUNTRIES IN WHICH WE OPERATE COULD ADVERSELY AFFECT OUR BUSINESS.

In 2008, approximately 47% of our total sales were to customers outside the U.S. We expect international operations and export sales to continue to contribute to earnings for the foreseeable future. Both the sales from international operations and export sales are subject in varying degrees to risks inherent in doing business outside the United States. Such risks include the following:

- possibility of unfavorable circumstances arising from host country laws or regulations;
- risks of economic instability;
- currency exchange rate fluctuations and restrictions on currency repatriation;
- potential negative consequences from changes to taxation policies;
- the disruption of operations from labor and political disturbances;
- changes in tariff and trade barriers and import or export licensing requirements; and,
- · insurrection or war.

We cannot predict the impact such future, largely unforeseeable events might have on the Company's operations.

# AN INABILITY TO CONTINUE TO DEVELOP NEW PRODUCTS CAN LIMIT THE COMPANY'S REVENUE AND PROFITABILITY.

The Company's organic growth was flat in 2008 and 6% in 2007. Approximately 14% of our revenue was derived from new products developed over the past three years. Our ability to continue to grow organically is tied to our ability to continue to develop new products.

# OUR GROWTH STRATEGY INCLUDES ACQUISITIONS AND WE MAY NOT BE ABLE TO MAKE ACQUISITIONS OF SUITABLE CANDIDATES OR INTEGRATE ACQUISITIONS SUCCESSFULLY.

Our historical growth has included, and our future growth is likely to continue to include, in large part our acquisition strategy and the successful integration of acquired businesses into our existing operations.

We intend to continue to seek additional acquisition opportunities both to expand into new markets and to enhance our position in existing markets throughout the world. We cannot be assured, however, that we will be able to successfully identify suitable candidates, negotiate appropriate acquisition terms, obtain financing which may be needed to consummate such acquisitions, complete proposed acquisitions, successfully integrate acquired businesses into our existing operations or expand into new markets. In addition, we cannot assure you that any acquisition, once successfully integrated, will perform as planned, be accretive to earnings, or prove to be beneficial to our operations and cash flow.

Acquisitions involve numerous risks, including difficulties in the assimilation of the operations, technologies, services and products of the acquired companies and the diversion of management's attention from other business concerns. In addition, prior acquisitions have resulted, and future acquisitions could result, in the incurrence of substantial additional indebtedness and other expenses. Once integrated, acquired operations may not achieve levels of revenues, profitability or productivity comparable with those achieved by our existing operations, or otherwise perform as expected.

# THE MARKETS WE SERVE ARE HIGHLY COMPETITIVE. THIS COMPETITION COULD LIMIT THE VOLUME OF PRODUCTS THAT WE SELL AND REDUCE OUR OPERATING MARGINS.

Most of our products are sold in competitive markets. We believe that the principal points of competition in our markets are product quality, price, design and engineering capabilities, product development, conformity to customer specifications, quality of post-sale support, timeliness of delivery, and effectiveness of our distribution channels. Maintaining and improving our competitive position will require continued investment by us in manufacturing, engineering, quality standards, marketing, customer service and support, and our distribution networks. We cannot be assured that we will be successful in maintaining our competitive position. Our competitors may develop products that are superior to our products, or may develop methods of more efficiently and effectively providing products and services or may adapt more quickly than us to new technologies or evolving customer requirements. Pricing pressures also could cause us to adjust the prices of certain of our products to stay competitive. We cannot be assured that we will be able to compete successfully with our existing competitors or with new competitors. Failure to continue competing successfully could adversely affect our business, financial condition, results of operations and cash flow.

# WE ARE DEPENDENT ON THE AVAILABILITY OF RAW MATERIALS, PARTS AND COMPONENTS USED IN OUR PRODUCTS.

While we manufacture many of the parts and components used in our products, we require substantial amounts of raw materials and purchase some parts and components from suppliers. The availability and prices for raw materials, parts and components may be subject to curtailment or change due to, among other things, suppliers' allocations to other purchasers, interruptions in production by suppliers, changes in exchange rates and prevailing price levels. Any change in the supply of, or price for, these raw materials or parts and components could materially affect our business, financial condition, results of operations and cash flow.

# SIGNIFICANT MOVEMENTS IN FOREIGN CURRENCY EXCHANGE RATES MAY HARM OUR FINANCIAL RESULTS.

We are exposed to fluctuations in foreign currency exchange rates, particularly with respect to the Euro, Canadian Dollar, British Pound and Chinese Renminbi. Any significant change in the value of the currencies of the countries in which we do business against the U.S. Dollar could affect our ability to sell products competitively and control our cost structure, which could have a material adverse effect on our business, financial condition, results of operations and cash flow. For additional detail related to this risk, see Part II. Item 7A. Quantitative and Qualitative Disclosure About Market Risk.

# AN UNFAVORABLE OUTCOME WITH REGARDS TO ANY OF OUR PENDING CONTINGENCIES OR LITIGATION COULD ADVERSELY AFFECT OUR BUSINESS, FINANCIAL CONDITION, RESULTS OF OPERATIONS AND CASH FLOW.

We currently are involved in certain legal and regulatory proceedings. Where it is reasonably possible to do so, we accrue estimates of the probable costs for the resolution of these matters. These estimates are developed in consultation with outside counsel and are based upon an analysis of potential results, assuming a combination of litigation and settlement strategies. It is possible, however, that future operating results for any particular quarter or annual period could be materially affected by changes in our assumptions or the effectiveness of our strategies related to these proceedings. For additional detail related to this risk, see Item 3. Legal Proceedings.

#### WE COULD BE ADVERSELY AFFECTED BY RAPID CHANGES IN INTEREST RATES.

Our profitability may be adversely affected during any period of an unexpected or rapid increase in interest rates. The Company's interest rate exposure was primarily related to the \$554.0 million of total debt outstanding at December 31, 2008. The majority of the debt is priced at interest rates that float with the market. In order to mitigate this interest exposure, the Company entered into interest rate exchange agreements that effectively converted \$350.0 million of our floating-rate debt to a fixed rate. A 50 basis point movement in the interest rate on the remaining \$204.0 million floating-rate debt would result in an approximate \$1.0 million annualized increase or decrease in interest expense and cash flow. For additional detail related to this risk, see Part II. Item 7A. Quantitative and Qualitative Disclosure About Market Risk.

# OUR INTANGIBLE ASSETS ARE A SIGNIFICANT PORTION OF OUR TOTAL ASSETS AND A WRITE-OFF OF OUR INTANGIBLE ASSETS COULD CAUSE A MAJOR IMPACT ON THE COMPANY'S NET WORTH.

Our total assets reflect substantial intangible assets, primarily goodwill and identifiable intangible assets. At December 31, 2008, goodwill and intangible assets totaled \$1,167.1 million and \$303.2 million, respectively. These intangible assets and goodwill result from our acquisitions, representing the excess of cost over the fair value of the tangible assets we have acquired. Annually, or when certain events occur that require a more current valuation, we assess whether there has been an impairment in the value of our intangible assets or goodwill. If future operating performance at one or more of our reporting units were to fall significantly below forecast levels, we could reflect, under current applicable accounting rules, a non-cash charge to operating earnings for an impairment. Any determination requiring the write-off of a significant portion of the intangible assets or goodwill could have a material negative effect on our results of operations and total capitalization. In accordance with Statement of Financial Accounting Standard ("SFAS") No. 142, the Company concluded that events had occurred and circumstances had changed in 2008 which required the Company to record a goodwill impairment of \$30.1 million at Fluid Management Americas, a reporting unit within the Company's Dispensing Equipment segment. See Note 4 in Part II. Item 8. Financial Statements and Supplementary Data for further discussion on goodwill and intangible assets.

### Item 1B. Unresolved Staff Comments.

The Company has received no written comments regarding its periodic or current reports from the staff of the Securities and Exchange Commission that were issued 180 days or more preceding the end of its 2008 calendar year and that remain unresolved.

### Item 2. Properties.

The Company's principal plants and offices have an aggregate floor space area of approximately 4.0 million square feet, of which 2.5 million square feet (62%) is located in the U.S. and approximately 1.5 million square feet (38%) is located outside the U.S., primarily in Italy (9%), Germany (8%), the U.K. (4%) and The Netherlands (3%). These facilities are considered to be suitable and adequate for their operations. Management believes we can meet the expected demand increase over the near term with our existing facilities, especially given our operational improvement initiatives that usually increase capacity. The Company's executive office occupies approximately 26,000 square feet of leased space in Northbrook, Illinois.

Approximately 3.0 million square feet (75%) of the principal plant and office floor area is owned by the Company, and the balance is held under lease. Approximately 1.8 million square feet (45%) of the principal plant and office floor area is held by business units in the Fluid & Metering Technologies Segment; 0.8 million square feet (19%) is held by business units in the Health & Science Technologies Segment; 0.6 million square feet (15%) is held by business units in the Dispensing Equipment Segment; and 0.7 million square feet (18%) is held by business units in the Fire & Safety/Diversified Products Segment.

## Item 3. Legal Proceedings.

The Company and five of its subsidiaries have been named as defendants in a number of lawsuits claiming various asbestos-related personal injuries, allegedly as a result of exposure to products manufactured with components that contained asbestos. Such components were acquired from third party suppliers, and were not manufactured by any of the subsidiaries. To date, the majority of the Company's settlements and legal costs, except for costs of coordination, administration, insurance investigation and a portion of defense costs, have been covered in full by insurance subject to applicable deductibles. However, the Company cannot predict whether and to what extent insurance will be available to continue to cover such settlements and legal costs, or how insurers may respond to claims that are tendered to them.

Claims have been filed in Alabama, Arizona, California, Connecticut, Delaware, Florida, Georgia, Illinois, Kentucky, Louisiana, Maryland, Massachusetts, Michigan, Minnesota, Mississippi, Missouri, Nevada, New Hampshire, New Jersey, New Mexico, New York, Ohio, Oklahoma, Oregon, Pennsylvania, Rhode Island, South Carolina, Texas, Utah, Virginia, Washington, West Virginia and Wyoming. Most of the claims resolved to date have been dismissed without payment. The balance have been settled for various insignificant amounts. Only one case has been tried, resulting in a verdict for the Company's business unit.

No provision has been made in the financial statements of the Company, other than for insurance deductibles in the ordinary course, and the Company does not currently believe the asbestos-related claims will have a material adverse effect on the Company's business, financial position, results of operations or cash flow.

The Company is also party to various other legal proceedings arising in the ordinary course of business, none of which is expected to have a material adverse effect on its business, financial condition, results of operations or cash flow.

### Item 4. Submission of Matters to a vote of Security Holders.

None

### **PART II**

# Item 5. Market for Registrant's Common Equity, Related Shareholder Matters and Issuer Purchases of Equity Securities.

Information regarding the prices of, and dividends on, the Common Stock, and certain related matters, is incorporated herein by reference to "Shareholder Information" on the inner back cover of the 2008 Annual Report.

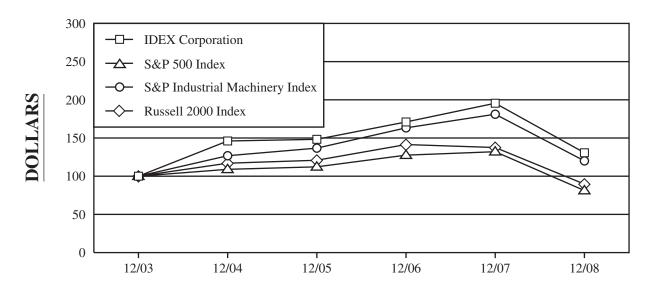
The principal market for the Common Stock is the New York Stock Exchange, but the Common Stock is also listed on the Chicago Stock Exchange. As of February 12, 2009, Common Stock was held by approximately 7,000 shareholders and there were 80,333,557 shares of Common Stock outstanding, net of treasury shares.

The following table provides information about Company purchases of equity securities that are registered by the Company pursuant to Section 12 of the Exchange Act during the quarter ended December 31, 2008:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs(1)	Maximum Dollar Value that May Yet be Purchased Under the Plans or Programs(1)
October 1, 2008 to October 31, 2008	_	_	_	\$125,000,000
November 1, 2008 to November 30, 2008	2,194,360	\$21.80	2,194,360	\$ 77,160,256
December 1, 2008 to December 31, 2008	102,921	\$20.99	2,297,281	\$ 75,000,020
Total	<u>2,297,281</u>	\$21.76	<u>2,297,281</u>	\$ 75,000,020

<sup>(1)</sup> On April 21, 2008, IDEX's Board of Directors authorized the repurchase of up to \$125.0 million of its outstanding common shares either in the open market or through private transactions.

The following table compares total shareholder returns over the last five years to the Standard & Poor's (the "S&P") 500 Index, the S&P 600 Small Cap Industrial Machinery Index and the Russell 2000 Index assuming the value of the investment in IDEX Common Stock and each index was \$100 on December 31, 2003. Total return values for IDEX Common Stock, the S&P 500 Index, S&P 600 Small Cap Industrial Machinery Index and the Russell 2000 Index were calculated on cumulative total return values assuming reinvestment of dividends. The shareholder return shown on the graph below is not necessarily indicative of future performance.



	12/03	12/04	12/05	12/06	12/07	12/08
IDEX Corporation	\$100.00	\$146.10	\$148.27	\$171.00	\$195.51	\$130.68
S&P 500 Index	100.00	108.99	112.26	127.55	132.06	81.23
S&P Industrial Machinery Index	100.00	126.80	136.74	163.27	181.13	120.04
Russell 2000 Index	100.00	117.00	120.88	141.43	137.55	89.68

Item 6. Selected Financial Data. (1)

(dollars in thousands except per share data)	2008	2007	2006	2005	2004
• •					
RESULTS OF OPERATIONS	¢1 400 471	¢1 250 (21	¢1 154 040	¢1 011 252	¢ 001.073
Net sales	\$1,489,471	\$1,358,631	\$1,154,940	\$1,011,253	\$ 901,072
Gross profit	603,909	568,449	477,407	413,967	363,390
Selling, general and administrative expenses	343,392	313,366	260,201	232,935	214,092
Goodwill impairment	30,090	_	_	_	_
Restructuring expenses	17,995	255.092	217 206	101 022	140 200
Operating income	212,432	255,083	217,206	181,032	149,298
Other (income) expense — net	(5,123)	(3,434)	(1,040)	(557)	688
Interest expense.	18,852	23,353	16,353	14,370	14,764
Provision for income taxes	67,343	79,300	68,171	58,644	47,511
Income from continuing operations	131,360	155,864	133,722	108,575	86,335
Income/(loss) from discontinued operations-net of tax	121 260	(719)	12,949	1,228	71
Net income	131,360	155,145	146,671	109,803	86,406
FINANCIAL POSITION	¢ 505 205	¢ 627 120	¢ 417.000	¢ 250.071	¢ 265 122
Current assets	\$ 505,205	\$ 637,138	\$ 417,908	\$ 350,971	\$ 265,122
Current liabilities	219,255	198,953	187,252	153,296	149,006
Working capital	285,950	438,185	230,656	197,675	116,116
Current ratio	2.3	3.2	2.2	2.3	1.8
Capital expenditures	27,837	24,498	21,198	22,532	20,835
Depreciation and amortization	48,599	38,038	29,956	26,254	27,557
Total assets	2,176,317	1,989,594	1,670,821	1,244,180	1,186,292
Total borrowings	554,000	454,731	361,980	160,043	225,317
Shareholders' equity PERFORMANCE MEASURES	1,167,562	1,162,723	979,272	823,010	713,605
Percent of net sales:					
Gross profit	40.5%	41.8%	41.3%	40.9%	40.3%
SG&A expenses	23.0	23.0	22.5	23.0	23.7
Operating income	14.3	18.8	18.8	17.9	16.6
Income before income taxes	13.3	17.3	17.5	16.5	14.9
Income from continuing operations	8.8	11.5	11.6	10.7	9.6
Effective tax rate	33.9	33.7	33.8	35.1	35.5
Return on average assets(2)	6.3	8.5	9.2	8.9	8.0
Borrowings as a percent of capitalization	32.2	28.1	26.9	16.3	24.0
Return on average shareholders' equity(2)	11.3	14.6	14.8	14.1	13.2
PER SHARE DATA(3)					
Basic					
— income from continuing operations	\$ 1.62	\$ 1.93	\$ 1.68	\$ 1.41	\$ 1.15
— net income	1.62	1.92	1.84	1.42	1.15
Diluted					
— income from continuing operations	1.60	1.90	1.65	1.37	1.12
— net income	1.60	1.89	1.81	1.39	1.12
Cash dividends declared	.48	.48	.40	.32	.30
Shareholders' equity	14.54	14.25	12.16	10.39	9.36
Stock price					
—high	40.75	44.99	35.65	30.22	27.31
— low	17.70	30.41	26.00	24.33	17.69
— close	24.15	36.13	31.61	27.41	27.00
Price/earnings ratio at year end	15	19	19	20	24
Other Data					
Employees at year end	5,813	5,009	4,863	4,263	4,232
Shareholders at year end	7,000	7,000	6,700	6,700	6,000
Shares outstanding (in 000s)(3):	.,000	,,000	2,	2,	-,000
Weighted average					
— basic	81,123	80,666	79,527	77,088	75,110
— diluted	82,320	82,086	80,976	79,080	77,022
At year end (net of treasury)	80,302	81,579	80,546	79,191	76,232
	,			,	

<sup>(1)</sup> For additional detail, see Notes to Consolidated Financial Statements in Part II. Item 8. Financial Statements and Supplementary Data.

<sup>(2)</sup> Return calculated based on income from continuing operations.

<sup>(3)</sup> All share and per share data has been restated to reflect the three-for-two stock splits effected in the form of a 50% stock dividend in May of 2007 and 2004.

### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Cautionary Statement Under the Private Securities Litigation Reform Act

The "Liquidity and Capital Resources" section of this management's discussion and analysis of our operations contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act of 1934, as amended. These statements may relate to, among other things, capital expenditures, cost reductions, cash flow, and operating improvements and are indicated by words or phrases such as "anticipate," "estimate," "plans," "expects," "projects," "should," "will," "management believes," "the Company believes," "we believe," "the Company intends" and similar words or phrases. These statements are subject to inherent uncertainties and risks that could cause actual results to differ materially from those anticipated at the date of this filing. The risks and uncertainties include, but are not limited to, the following: economic and political consequences resulting from terrorist attacks and wars; levels of industrial activity and economic conditions in the U.S. and other countries around the world; pricing pressures and other competitive factors, and levels of capital spending in certain industries — all of which could have a material impact on our order rates and results, particularly in light of the low levels of order backlogs we typically maintain; our ability to make acquisitions and to integrate and operate acquired businesses on a profitable basis; the relationship of the U.S. dollar to other currencies and its impact on pricing and cost competitiveness; political and economic conditions in foreign countries in which we operate; interest rates; capacity utilization and the effect this has on costs; labor markets; market conditions and material costs; and developments with respect to contingencies, such as litigation and environmental matters. The forward-looking statements included here are only made as of the date of this report, and we undertake no obligation to publicly update them to reflect subsequent events or circumstances. Investors are cautioned not to rely unduly on forward-looking statements when evaluating the information presented here.

#### **Historical Overview**

IDEX Corporation is an applied solutions company specializing in fluid and metering technologies, health and science technologies, dispensing equipment, and fire, safety and other diversified products built to its customers' specifications. Our products are sold in niche markets to a wide range of industries throughout the world. Accordingly, our businesses are affected by levels of industrial activity and economic conditions in the U.S. and in other countries where we do business and by the relationship of the U.S. dollar to other currencies. Levels of capacity utilization and capital spending in certain industries and overall industrial activity are among the factors that influence the demand for our products.

The Company consists of four reporting segments: Fluid & Metering Technologies, Health & Science Technologies, Dispensing Equipment and Fire & Safety/Diversified Products.

The Fluid & Metering Technologies Segment produces pumps, flow meters, and related controls for the movement of liquids and gases in a diverse range of end markets from industrial infrastructure to food and beverage. The Health & Science Technologies Segment produces a wide variety of small-scale, highly accurate pumps, valves, fittings and medical devices, as well as compressors used in medical, dental and industrial applications. The Dispensing Equipment Segment produces highly engineered equipment for dispensing, metering and mixing colorants, paints, inks and dyes, as well as refinishing equipment. The Fire & Safety/Diversified Products Segment produces firefighting pumps, rescue tools, lifting bags and other components and systems for the fire and rescue industry, as well as engineered stainless steel banding and clamping devices used in a variety of industrial and commercial applications.

## **Results of Operations**

The following is a discussion and analysis of our financial position and results of operations for each of the three years in the period ended December 31, 2008. For purposes of this discussion and analysis section, reference is made to the table on page 17 and the Consolidated Statements of Operations in Part II. Item 8. Financial Statements and Supplementary Data on page 27.

In 2006, the Company sold Lubriquip, its lubricant dispensing business that operated as part of the Company's Dispensing Equipment Segment. In 2007, the Company sold Halox, its chemical and electrochemical systems

product line operating as part of Pulsafeeder in the Company's Fluid & Metering Technologies Segment. Financial information for 2006 and 2007 has been restated to present the operating results of Lubriquip and Halox as discontinued operations.

### Performance in 2008 Compared with 2007

Sales in 2008 of \$1,489.5 million were 10% higher than the \$1,358.6 million recorded a year ago. Seven acquisitions (Quadro — June 2007, Isolation Technologies — October 2007, ADS — January 2008, Richter — October 2008, iPEK — October 2008, IETG — October 2008 and Semrock — October 2008) made since 2007 accounted for an improvement of 9%, foreign currency translation accounted for 1%, while organic sales were flat. Organic sales increased in the Fluid & Metering Technologies and Fire & Safety/Diversified Products segments, but were down in the Health & Science Technologies and Dispensing Equipment segments. Domestic organic sales were down 3% versus the prior year, while international organic sales were up 4% over the prior year. Sales to customers outside the U.S. represented 47% of total sales in 2008 and 46% in 2007.

In 2008, Fluid & Metering Technologies contributed 47% of sales and 51% of operating income; Health & Science Technologies accounted for 22% of sales and 24% of operating income; Dispensing Equipment accounted for 11% of sales and (4)% of operating income; and Fire & Safety/Diversified Products represented 20% of sales and 29% of operating income.

Fluid & Metering Technologies sales of \$697.7 million in 2008 rose \$127.4 million, or 22%, compared with 2007. The acquisition of Quadro, ADS, Richter, iPEK and IETG accounted for 18% of the increase, while organic growth increased 4%. In 2008, organic sales grew approximately 2% domestically and 6% internationally. Sales to customers outside the U.S. were approximately 41% of total segment sales in 2008 and 42% in 2007.

Health & Science Technologies sales of \$331.6 million increased \$4.4 million, or 1%, in 2008 compared with last year. The acquisition of Isolation Technologies and Semrock accounted for 4% of the increase partially offset by a 3% decrease in organic volume. In 2008, organic sales decreased 2% domestically and 5% internationally. Sales to customers outside the U.S. were approximately 39% of total segment sales in 2008 and 2007.

Dispensing Equipment sales of \$163.9 million decreased \$14.1 million, or 8%, in 2008 compared with the prior year. Organic sales decreased 13%, while foreign currency translation accounted for an increase of 5%. Organic domestic sales decreased 35% compared with 2007, while organic international sales were essentially flat. Sales to customers outside the U.S. were 74% of total segment sales in 2008, up from 63% in 2007.

Fire & Safety/Diversified Products sales of \$300.5 million increased \$12.0 million, or 4%, in 2008 compared with 2007. Organic sales activity increased 3%, while foreign currency translation accounted for 1%. In 2008, organic sales decreased 4% domestically, while organic international sales increased 11%. Sales to customers outside the U.S. were 54% of total segment sales in 2008 and 49% in 2007.

Gross profit of \$603.9 million in 2008 was \$35.5 million, or 6%, higher than 2007. As a percent of sales, gross profit was 40.5% in 2008, which represented a 130 basis-point decrease from 41.8% in 2007. The decrease in gross margin primarily reflects product mix, higher material costs and the effect from recent acquisitions.

Selling, general and administrative (SG&A) expenses increased to \$343.4 million in 2008 from \$313.4 million in 2007. This increase primarily relates to our recent acquisitions. As a percent of net sales, SG&A expenses were 23.0% for both 2008 and 2007.

In 2008, the Company recorded pre-tax restructuring expenses totaling \$18.0 million. These restructuring expenses were related to the Company's restructuring program to support the implementation of key strategic initiatives designed to achieve long-term sustainable growth, which includes the previously announced cessation of manufacturing operations in its Dispensing Equipment segment's Milan, Italy facility. The plant closure is expected to improve operating productivity and enhance capacity utilization. The Company has substantially completed company-wide plans which include management and administrative workforce reductions as well as an additional facility consolidation. Employees separated or to be separated from the Company as a result of these initiatives were offered severance packages, as appropriate. The expenses recorded in 2008 included costs related to involuntary terminations and other direct costs associated with implementing these initiatives.

In 2008, in accordance with SFAS No. 142, the Company concluded that events had occurred and circumstances had changed which required the Company to perform an interim period goodwill impairment test at Fluid Management Americas, a reporting unit within the Company's Dispensing Equipment Segment. Fluid Management Americas has experienced a downturn in capital spending by its customer base and the loss of market share. As a result, the Company performed an impairment test and compared the fair value of the reporting unit to its carrying value. It was determined that the fair value of Fluid Management Americas was less than the carrying value of the net assets. The excess of the fair value of the reporting unit over the amounts assigned to its assets and liabilities was the implied fair value of goodwill. The Company's analysis resulted in an implied fair value of goodwill of \$21.2 million, and as a result, the Company recognized an impairment charge of \$30.1 million in 2008.

Since October 31, 2008, the date of our annual impairment test, the Company has updated certain forecasts to reflect, among other things, the global economic downturn and other considerations. Because of these changes in circumstances, as of December 31, 2008 the Company has reassessed the likelihood of any further impairment of our reporting units. No goodwill impairments were identified. However, further changes in our forecasts or changes in key assumptions could cause book values of certain reporting units to exceed their fair values which would potentially result in goodwill impairment charges in future periods. Except for two of our reporting units within the Fluid & Metering Technologies segment, a 10% decrease in the fair value of our reporting units would not result in goodwill impairment based on carrying values at December 31, 2008. The two reporting units which could potentially result in a goodwill impairment if a 10% decrease in fair value were realized have a total goodwill balance of \$204.2 million.

Operating income decreased \$42.7 million, or 17%, to \$212.4 million in 2008 from the \$255.1 million in 2007. This decrease was primarily due to the \$18.0 million of restructuring-related charges and \$30.1 million for the goodwill impairment charge, offset by a net amount of \$5.4 million related to the favorable effect of 2008 acquisitions and other inflationary increases in costs. Operating margins in 2008 were 14.3% of sales compared with 18.8% in 2007. The decrease in operating margins was primarily due to the impact of the previously announced restructuring-related and goodwill impairment charges, as well as expenses associated with recent acquisitions, partially offset by an increase in volume.

In the Fluid & Metering Technologies Segment, operating income of \$129.4 million in 2008 was up from the \$121.4 million recorded in 2007 principally due to increased volume, partially offset by the restructuring-related charges. Operating margins for Fluid & Metering Technologies of 18.5% in 2008 were down from 21.3% in 2007, primarily due to the impact of acquisitions and the restructuring-related charges. In the Health & Science Technologies Segment, operating income of \$59.7 million and operating margins of 18.0% in 2008 were down from the \$60.9 million and 18.6% recorded in 2007, principally due to recent acquisitions and the restructuring-related charges. In the Dispensing Equipment Segment, an operating loss of \$10.6 million and operating margins of (6.5)% in 2008 were down from the \$39.4 million and 22.1% recorded in 2007, due to lower volume as a result of continued deterioration in capital spending for both North American and European markets, the restructuring-related and goodwill impairment charges and selective material cost increases. Operating income and operating margins in the Fire & Safety/Diversified Products Segment of \$73.7 million and 24.5%, respectively, were higher than the \$66.5 million and 23.1% recorded in 2007, due primarily to favorable product mix, partially offset by restructuring-related charges.

## **Company and Business Segment Financial Information**

Public   P		For the Years Ended December 31,(1)								
Fluid & Metering Technologies           Net sales(2)         \$ 697,702         \$ 570,307         \$ 435,532           Operating income(3)         129,352         121,449         89,899           Operating margin(3)         18.5%         21.3%         20.6%           Identifiable assets         \$1,081,621         \$ 704,494         \$ 613,203           Depreciation and amortization         26,276         16,797         10,524           Capital expenditures         13,859         11,407         5,487           Health & Science Technologies         \$ 331,591         \$ 327,170         \$ 304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19,1%           Identifiable assets         \$ 600,220         \$ 548,678         \$ 520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Net sales(2)         \$ 163,861         \$ 177,948         \$ 159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6,5)% </th <th></th> <th>2008</th> <th colspan="2"></th> <th colspan="2"></th>		2008								
Net sales(2)         \$697,702         \$570,307         \$435,532           Operating income(3)         129,352         121,449         89,899           Operating margin(3)         18.5%         21.3%         20.6%           Identifiable assets         \$1,081,621         704,494         \$613,203           Depreciation and amortization         26,276         16,797         10,524           Capital expenditures         13,859         11,407         5,487           Health & Science Technologies         \$331,591         \$327,170         \$304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$600,220         \$48,678         \$520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Net sales(2)         \$163,861         \$177,948         \$159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6,5)%         22.1%         23.8%           Identifiable			(In	thousands)						
Operating income(3)         129,352         121,449         89,899           Operating margin(3)         18.5%         21.3%         20.6%           Identifiable assets         \$1,081,621         \$704,494         \$613,203           Depreciation and amortization         26,276         16,797         10,524           Capital expenditures         13,859         11,407         5,487           Health & Science Technologies         \$331,591         \$327,170         \$304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$600,220         \$548,678         \$520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Net sales(2)         \$163,861         \$177,948         \$159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$181,573         \$238,70         \$217,081           Depre	Fluid & Metering Technologies									
Operating margin(3)         18.5%         21.3%         20.6%           Identifiable assets         \$1,081,621         \$704,494         \$613,203           Depreciation and amortization         26,276         16,797         10,524           Capital expenditures         13,859         11,407         5,487           Health & Science Technologies         S31,591         \$327,170         \$304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$600,220         \$548,678         \$520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         163,861         \$177,948         \$159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$181,573         \$238,770         \$217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures	Net sales(2)	\$ 697,702	\$	570,307	\$	435,532				
Identifiable assets         \$1,081,621         \$704,494         \$613,203           Depreciation and amortization         26,276         16,797         10,524           Capital expenditures         13,859         11,407         5,487           Health & Science Technologies         \$331,591         \$327,170         \$304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$600,220         \$48,678         \$520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Net sales(2)         \$163,861         \$177,948         \$159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6,5)%         221,1%         23,8%           Identifiable assets         \$181,573         \$238,770         \$217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362 <t< td=""><td>Operating income(3)</td><td>129,352</td><td></td><td>121,449</td><td></td><td>89,899</td></t<>	Operating income(3)	129,352		121,449		89,899				
Depreciation and amortization         26,276         16,797         10,524           Capital expenditures         13,859         11,407         5,487           Health & Science Technologies	Operating margin(3)	18.5%		21.3%		20.6%				
Capital expenditures       13,859       11,407       5,487         Health & Science Technologies       Net sales(2)       \$331,591       \$327,170       \$304,892         Operating income(3)       59,679       60,924       58,229         Operating margin(3)       18.0%       18.6%       19.1%         Identifiable assets       \$600,220       \$548,678       \$520,991         Depreciation and amortization       11,806       11,156       9,043         Capital expenditures       5,365       5,342       4,726         Dispensing Equipment       Net sales(2)       \$163,861       \$177,948       \$159,794         Operating income (loss)(3)(4)       (10,606)       39,398       38,021         Operating margin(3)(4)       (6,5)%       22.1%       23.8%         Identifiable assets       \$181,573       \$238,770       \$217,081         Depreciation and amortization       3,986       3,351       3,886 <th <="" colspan="4" td=""><td>Identifiable assets</td><td>\$1,081,621</td><td>\$</td><td>704,494</td><td>\$</td><td>613,203</td></th>	<td>Identifiable assets</td> <td>\$1,081,621</td> <td>\$</td> <td>704,494</td> <td>\$</td> <td>613,203</td>				Identifiable assets	\$1,081,621	\$	704,494	\$	613,203
Health & Science Technologies           Net sales(2)         \$ 331,591         \$ 327,170         \$ 304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$ 600,220         \$ 548,678         \$ 520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Very sales(2)         \$ 163,861         \$ 177,948         \$ 159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$ 181,573         \$ 238,770         \$ 217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         \$ 300,462         \$ 288,424         \$ 260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5% <td>Depreciation and amortization</td> <td>26,276</td> <td></td> <td>16,797</td> <td></td> <td>10,524</td>	Depreciation and amortization	26,276		16,797		10,524				
Net sales(2)         \$ 331,591         \$ 327,170         \$ 304,892           Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$ 600,220         \$ 548,678         \$ 520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         8 163,861         \$ 177,948         \$ 159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$ 181,573         \$ 238,770         \$ 217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         300,462         \$ 288,424         \$ 260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5%         23.1%         24.1%           Identifiable assets	Capital expenditures	13,859		11,407		5,487				
Operating income(3)         59,679         60,924         58,229           Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$600,220         \$548,678         \$520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         8163,861         \$177,948         \$159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$181,573         \$238,770         \$217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         300,462         \$288,424         \$260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5%         23.1%         24.1%           Identifiable assets         \$292,192         \$317,641         \$306,400           Depreciation and amortization	Health & Science Technologies									
Operating margin(3)         18.0%         18.6%         19.1%           Identifiable assets         \$ 600,220         \$ 548,678         \$ 520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Net sales(2)         \$ 163,861         \$ 177,948         \$ 159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$ 181,573         \$ 238,770         \$ 217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         \$ 300,462         \$ 288,424         \$ 260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5%         23.1%         24.1%           Identifiable assets         \$ 292,192         \$ 317,641         \$ 306,400           Depreciation and amortization         5,288         5,676         6,086     <	Net sales(2)	\$ 331,591	\$	327,170	\$	304,892				
Identifiable assets         \$600,220         \$548,678         \$520,991           Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         \$163,861         \$177,948         \$159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$181,573         \$238,770         \$217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         \$300,462         \$288,424         \$260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5%         23.1%         24.1%           Identifiable assets         \$292,192         \$317,641         \$306,400           Depreciation and amortization         5,288         5,676         6,086	Operating income(3)	59,679		60,924		58,229				
Depreciation and amortization         11,806         11,156         9,043           Capital expenditures         5,365         5,342         4,726           Dispensing Equipment         Net sales(2)         \$ 163,861         \$ 177,948         \$ 159,794           Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$ 181,573         \$ 238,770         \$ 217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         \$ 300,462         \$ 288,424         \$ 260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24,5%         23,1%         24,1%           Identifiable assets         \$ 292,192         \$ 317,641         \$ 306,400           Depreciation and amortization         5,288         5,676         6,086	Operating margin(3)	18.0%		18.6%		19.1%				
Capital expenditures       5,365       5,342       4,726         Dispensing Equipment       Net sales(2)       \$ 163,861       \$ 177,948       \$ 159,794         Operating income (loss)(3)(4)       (10,606)       39,398       38,021         Operating margin(3)(4)       (6.5)%       22.1%       23.8%         Identifiable assets       \$ 181,573       \$ 238,770       \$ 217,081         Depreciation and amortization       3,986       3,151       3,861         Capital expenditures       2,528       2,832       2,362         Fire & Safety/Diversified Products       Net sales(2)       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Identifiable assets	\$ 600,220	\$	548,678	\$	520,991				
Dispensing Equipment         Net sales(2)       \$ 163,861       \$ 177,948       \$ 159,794         Operating income (loss)(3)(4)       (10,606)       39,398       38,021         Operating margin(3)(4)       (6.5)%       22.1%       23.8%         Identifiable assets       \$ 181,573       \$ 238,770       \$ 217,081         Depreciation and amortization       3,986       3,151       3,861         Capital expenditures       2,528       2,832       2,362         Fire & Safety/Diversified Products       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Depreciation and amortization	11,806		11,156		9,043				
Net sales(2)       \$ 163,861       \$ 177,948       \$ 159,794         Operating income (loss)(3)(4)       (10,606)       39,398       38,021         Operating margin(3)(4)       (6.5)%       22.1%       23.8%         Identifiable assets       \$ 181,573       \$ 238,770       \$ 217,081         Depreciation and amortization       3,986       3,151       3,861         Capital expenditures       2,528       2,832       2,362         Fire & Safety/Diversified Products       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Capital expenditures	5,365		5,342		4,726				
Operating income (loss)(3)(4)         (10,606)         39,398         38,021           Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$ 181,573         \$ 238,770         \$ 217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         \$ 300,462         \$ 288,424         \$ 260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5%         23.1%         24.1%           Identifiable assets         \$ 292,192         \$ 317,641         \$ 306,400           Depreciation and amortization         5,288         5,676         6,086	Dispensing Equipment									
Operating margin(3)(4)         (6.5)%         22.1%         23.8%           Identifiable assets         \$ 181,573         \$ 238,770         \$ 217,081           Depreciation and amortization         3,986         3,151         3,861           Capital expenditures         2,528         2,832         2,362           Fire & Safety/Diversified Products         ***         ***         ***         260,080           Operating income(3)         73,711         66,516         62,664           Operating margin(3)         24.5%         23.1%         24.1%           Identifiable assets         \$ 292,192         \$ 317,641         \$ 306,400           Depreciation and amortization         5,288         5,676         6,086	Net sales(2)	\$ 163,861	\$	177,948	\$	159,794				
Identifiable assets       \$ 181,573       \$ 238,770       \$ 217,081         Depreciation and amortization       3,986       3,151       3,861         Capital expenditures       2,528       2,832       2,362         Fire & Safety/Diversified Products       Net sales(2)       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Operating income (loss)(3)(4)	(10,606)		39,398		38,021				
Depreciation and amortization       3,986       3,151       3,861         Capital expenditures       2,528       2,832       2,362         Fire & Safety/Diversified Products         Net sales(2)       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Operating margin(3)(4)	(6.5)%		22.1%		23.8%				
Capital expenditures       2,528       2,832       2,362         Fire & Safety/Diversified Products       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Identifiable assets	\$ 181,573	\$	238,770	\$	217,081				
Fire & Safety/Diversified Products       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Depreciation and amortization	3,986		3,151		3,861				
Net sales(2)       \$ 300,462       \$ 288,424       \$ 260,080         Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Capital expenditures	2,528		2,832		2,362				
Operating income(3)       73,711       66,516       62,664         Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Fire & Safety/Diversified Products									
Operating margin(3)       24.5%       23.1%       24.1%         Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Net sales(2)	\$ 300,462	\$	288,424	\$	260,080				
Identifiable assets       \$ 292,192       \$ 317,641       \$ 306,400         Depreciation and amortization       5,288       5,676       6,086	Operating income(3)	73,711		66,516		62,664				
Depreciation and amortization	Operating margin(3)	24.5%		23.1%		24.1%				
1	Identifiable assets	\$ 292,192	\$	317,641	\$	306,400				
Capital expenditures 4.743 3.532 6.060	Depreciation and amortization	5,288		5,676		6,086				
	Capital expenditures	4,743		3,532		6,060				
Company	Company									
Net sales	Net sales	\$1,489,471	\$	1,358,631	\$1	,154,940				
Operating income	Operating income	212,432		255,083		217,206				
Operating margin	Operating margin	14.3%		18.8%		18.8%				
Total assets	Total assets	\$2,176,317	\$	1,989,594	\$1	,670,821				
Depreciation and amortization(5)	Depreciation and amortization(5)	48,599		38,038		29,956				
Capital expenditures	Capital expenditures	28,358		26,496		21,198				

<sup>(1)</sup> Data includes acquisition of IETG (October 2008), iPEK (October 2008), Richter (October 2008), ADS (January 2008), Quadro (June 2007), Faure Herman (February 2007), Toptech (December 2006), and Banjo (October 2006) in the Fluid & Metering Technologies Group and Semrock (October 2008), Isolation Technologies (October 2007), EPI (May 2006) and JUN-AIR (February 2006) in the Health & Science Technologies Group and Airshore (January 2006) in the Fire & Safety/Diversified Products Segment from the date of acquisition.

<sup>(2)</sup> Segment net sales include intersegment sales.

<sup>(3)</sup> Segment operating income and margin excludes unallocated corporate operating expenses.

<sup>(4)</sup> Segment operating income and margin includes \$30.1 million goodwill impairment charge in 2008 for Fluid Management Americas.

<sup>(5)</sup> Excludes amortization of debt issuance expenses.

Other income of \$5.1 million in 2008 was \$1.7 million higher than the \$3.4 million in 2007, due to favorable foreign currency translation and higher interest income.

Interest expense decreased to \$18.9 million in 2008 from \$23.4 million in 2007. The decrease was due to a lower interest rate environment, the refinancing of the \$150.0 million senior notes to a lower interest rate and the conversion of floating-rate debt into fixed-rate debt.

The provision for income taxes decreased to \$67.3 million in 2008 from \$79.3 million in 2007. The effective tax rate increased to 33.9% in 2008 from 33.7% in 2007, due to changes in the mix of global pre-tax income among taxing jurisdictions.

Income from continuing operations in 2008 was \$131.4 million, 16% lower than the \$155.9 million earned in 2007. Diluted earnings per share from continuing operations in 2008 of \$1.60 decreased \$0.30, or 16%, compared with the same period of 2007.

Loss from discontinued operations in 2007 was \$0.7 million or \$0.01 per share, which resulted from operations for Halox. The 2007 loss includes \$0.7 million loss from operations and a \$0.1 million loss from the sale of Halox, offset by a \$0.1 million income adjustment from the sale of Lubriquip.

Net income for 2008 was \$131.4 million, 15% lower than the \$155.1 million earned in the same period of 2007. Diluted earnings per share in 2008 of \$1.60 decreased \$0.29, or 15%, compared with the same period last year.

### Performance in 2007 Compared with 2006

In 2006, the Company sold Lubriquip, its lubricant dispensing business that operated as part of the Company's Dispensing Equipment Segment. In 2007, the Company sold Halox, its chemical and electrochemical systems product line operating as part of Pulsafeeder in the Company's Fluid & Metering Technologies Segment. Financial information for all periods presented has been restated to present the operating results of both Lubriquip and Halox as a discontinued operation.

Sales in 2007 of \$1,358.6 million were 18% higher than the \$1,154.9 million recorded a year ago. Organic sales rose 6%, seven acquisitions (JUN-AIR — February 2006; Eastern Plastics — May 2006; Banjo — October 2006; Toptech — December 2006; Faure Herman — February 2007; Quadro — June 2007 and Isolation Technologies — October 2007) made since the beginning of 2006 accounted for an improvement of 9%, while foreign currency translation accounted for 3%. Organic sales increased in all four of the Company's reporting segments. Both domestic and international organic sales were up over 6% versus the prior year. Sales to customers outside the U.S. represented 46% of total sales in 2007 and 45% in 2006.

In 2007, Fluid & Metering Technologies contributed 42% of sales and operating income; Health & Science Technologies accounted for 24% of sales and 21% of operating income; Dispensing Equipment accounted for 13% of sales and 14% of operating income; and Fire & Safety/Diversified Products represented 21% of sales and 23% of operating income.

Fluid & Metering Technologies sales of \$570.3 million in 2007 rose \$134.8 million, or 31%, compared with 2006. The acquisition of Quadro, Faure Herman, Toptech and Banjo accounted for 20% of the increase, organic growth increased 9%, while foreign currency translation accounted for 2%. In 2007, organic sales grew approximately 7% domestically and 13% internationally. Sales to customers outside the U.S. were approximately 42% of total segment sales in 2007 and 41% in 2006.

Health & Science Technologies sales of \$327.2 million increased \$22.3 million, or 7%, in 2007 compared with last year. The acquisition of Isolation Technologies, EPI and JUN-AIR accounted for 6% of the increase while organic volume contributed 1%. In 2007, organic sales increased 3% domestically and decreased 1% internationally. Sales to customers outside the U.S. were approximately 39% of total segment sales in 2007 and 2006.

Dispensing Equipment sales of \$177.9 million increased \$18.2 million, or 11%, in 2007 compared with the prior year. Organic sales increased 6%, while foreign currency translation accounted for 5%. Organic domestic sales increased 17% compared with 2006, while organic international sales were essentially flat. Sales to customers outside the U.S. were 63% of total segment sales in 2007, down from 65% in 2006.

Fire & Safety/Diversified Products sales of \$288.4 million increased \$28.3 million, or 11%, in 2007 compared with 2006. Organic sales activity increased 7%, while foreign currency translation accounted for 4%. In 2007, organic sales increased 4% domestically, while organic international sales increased 10%. Sales to customers outside the U.S. were 49% of total segment sales in 2007 and 46% in 2006.

Gross profit of \$568.4 million in 2007 was \$91.0 million, or 19%, higher than 2006. As a percent of sales, gross profit was 41.8% in 2007, which represented a 50 basis-point increase from 41.3% in 2006. The improved gross profit margin is primarily attributable to strategic sourcing and other operational excellence initiatives.

SG&A expenses increased to \$313.4 million in 2007 from \$260.2 million in 2006. This increase reflects \$33.1 million for acquisitions, \$16.1 million of volume-related expenses, and a \$1.7 million increase from severance-related and field service expenses as well as a \$2.3 million increase from bad debt expense associated with the bankruptcy of a fire suppression customer. As a percent of net sales, SG&A expenses were 23.0%, an increase of 50 basis points compared with the 22.5% achieved in 2006.

Operating income increased \$37.9 million, or 17%, to \$255.1 million in 2007 from \$217.2 million in 2006, primarily due to higher 2007 gross profit, offset by increased SG&A expenses. Operating margins in 2007 were 18.8% of sales, flat with the prior year. Operating margin improvement was offset by the impact of acquisitions, foreign currency translation and severance-related and field service expenses as well as bad debt expense associated with the bankruptcy of a fire suppression customer.

In the Fluid & Metering Technologies Segment, operating income of \$121.4 million and operating margins of 21.3% in 2007 were up from the \$89.9 million and 20.6% recorded in 2006 principally due to the impact of acquisitions, foreign currency translation and increased volume. Operating income for the Health & Science Technologies Segment of \$60.9 million was up from the \$58.2 million recorded in 2006 principally due to volume. Operating margins for Health & Science Technologies of 18.6% in 2007 were down from 19.1% in 2006, primarily due to product mix and severance-related expenses. Operating income for the Dispensing Equipment Segment of \$39.4 million was up slightly from the \$38.0 million recorded in 2006, principally due to improved market conditions in Europe and the impact of our operational excellence initiatives. Operating margins for Dispensing Equipment of 22.1% in 2007 were down from 23.8% in 2006, primarily due to foreign currency translation and severance-related and field service expenses. Operating income in the Fire & Safety/Diversified Products Segment of \$66.5 million was higher than the \$62.7 million recorded in 2006, primarily due to increased volume. Operating margins within Fire & Safety/Diversified Products of 23.1% in 2007 was down from 24.1% in 2006, primarily due to severance-related and bad debt expenses.

Other income of \$3.4 million in 2007 was \$2.4 million higher than the \$1.0 million in 2006, due to favorable foreign currency translation and higher interest income.

Interest expense increased to \$23.4 million in 2007 from \$16.4 million in 2006. The increase was principally due to higher debt levels as a result of acquisitions.

The provision for income taxes increased to \$79.3 million in 2007 from \$68.2 million in 2006. The effective tax rate decreased to 33.7% in 2007 from 33.8% in 2006, due to changes in the mix of global pre-tax income among taxing jurisdictions.

Income from continuing operations in 2007 was \$155.9 million, 17% higher than the \$133.7 million earned in 2006. Diluted earnings per share from continuing operations in 2007 of \$1.90 increased \$0.25, or 15%, compared with the same period of 2006.

Loss from discontinued operations in 2007 was \$0.7 million, or \$0.01 per share, compared to income from discontinued operations of \$12.9 million, or \$0.16 per share, in the comparable period of 2006. The 2007 loss includes \$0.7 million loss from operations and a \$0.1 million loss from the sale of Halox, offset by a \$0.1 million income adjustment from the sale of Lubriquip. The 2006 income from discontinued operations includes an after tax

gain of \$16.7 million from the sale of Lubriquip and \$0.3 million of income from operations, partially offset by a \$4.1 million loss from the write-down of the carrying value of Halox to its estimated fair market value.

Net income in 2007 was \$155.1 million, 6% higher than the \$146.7 million earned in the same period of 2006. Diluted earnings per share in 2007 of \$1.89, increased \$0.08, or 4%, compared with the same period last year.

## Liquidity and Capital Resources

At December 31, 2008, working capital was \$286.0 million and the Company's current ratio was 2.3 to 1. Cash flows from operating activities of continuing operations increased \$26.0 million, or 13%, to \$224.1 million in 2008.

Cash flows from continuing operations were more than adequate to fund capital expenditures of \$27.8 million and \$24.5 million in 2008 and 2007, respectively. Capital expenditures were generally for machinery and equipment that improved productivity and tooling to support the global sourcing initiatives, although a portion was for business system technology and replacement of equipment and facilities. Management believes that the Company has ample capacity in its plants and equipment to meet expected needs for future growth in the intermediate term.

The Company acquired ADS in January 2008 for cash consideration of \$156.4 million, Richter in October 2008 for cash consideration of \$93.4 million and the assumption of approximately \$8.6 million in debt related items and \$0.1 million in debt, iPEK in October 2008 for cash consideration of \$43.3 million and the assumption of approximately \$1.4 million in debt related items, IETG in October 2008 for cash consideration of \$35.5 million and the assumption of approximately \$1.9 million in debt related items, Semrock in October 2008 for cash consideration of \$60.9 million and the assumption of approximately \$0.2 million in debt related items and Innovadyne Technologies, Inc ("Innovadyne") for cash consideration of \$3.7 million. Approximately \$155.0 million of the cash payment for ADS was financed by borrowings under the Company's credit facility, of which \$140.0 million was reflected as restricted cash at December 31, 2007. Approximately \$63.7 million, \$33.2 million, \$20.5 million, \$60.0 million and \$3.3 million of the cash payments for the acquisitions of Richter, iPEK, IETG, Semrock and Innovadyne, respectively, were financed by borrowings under the Company's credit facility.

The Company acquired Faure Herman in February 2007 for cash consideration of \$24.3 million and the assumption of approximately \$1.6 million in debt, Quadro in June 2007 for cash consideration of \$32.0 million and Isolation Technologies in October 2007 for cash consideration of \$30.2 million. Approximately \$12.9 million, \$11.3 million and \$29.9 million of the cash payments for the acquisitions of Faure Herman, Quadro and Isolation Technologies, respectively, were financed by borrowings under the Company's credit facility.

The Company maintains a \$600.0 million unsecured domestic, multi-currency bank revolving credit facility ("Credit Facility"), which expires on December 21, 2011. In 2008, the Credit Facility was amended to allow the Company to designate certain foreign subsidiaries as designated borrowers. Upon approval from the lenders, the designated borrowers will be allowed to receive loans under the Credit Facility. A designated borrower sublimit was established as the lesser of the aggregate commitments or \$100.0 million. As of the amendment date, Fluid Management Europe B.V., (FME) was approved by the lenders as a designated borrower. FME's borrowings under the Credit Facility at year end were approximately \$82.0 million (Euro 58 million). As the FME borrowings under the Credit Facility are Euro denominated and the cash flows that will be used to make payments of principal and interest are predominately denominated in Euros, the Company does not anticipate any significant foreign exchange gains or losses in servicing this debt.

At December 31, 2008 there was \$448.8 million outstanding under the Credit Facility and outstanding letters of credit totaled approximately \$6.3 million. The net available borrowing under the Credit Facility as of December 31, 2008, was approximately \$144.9 million. Interest is payable quarterly on the outstanding borrowings at the bank agent's reference rate. Interest on borrowings based on LIBOR plus an applicable margin is payable on the maturity date of the borrowing, or quarterly from the effective date for borrowings exceeding three months. The applicable margin is based on the Company's senior, unsecured, long-term debt rating and can range from 24 basis points to 50 basis points. Based on the Company's BBB rating at December 31, 2008, the applicable margin was 40 basis points. An annual Credit Facility fee, also based on the Company's credit rating, is currently 10 basis points and is payable quarterly. In 2008 the Company entered into two interest rate exchange agreements. One interest rate exchange agreement, expiring in January 2011, effectively converted \$250.0 million of floating-rate debt into fixed-rate debt at

an interest rate of 3.25%. The second interest rate exchange agreement, expiring December 21, 2011, effectively converted an additional \$100.0 million of floating-rate debt into fixed-rate debt at an interest rate of 4.00%.

There are two financial covenants that the Company is required to maintain. As defined in the agreement, the minimum interest coverage ratio (operating cash flow to interest) is 3.0 to 1 and the maximum leverage ratio (outstanding debt to operating cash flow) is 3.25 to 1. At December 31, 2008, the Company was in compliance with both of these financial covenants.

On February 15, 2008, the Company retired its \$150.0 million senior notes using proceeds available under the Company's Credit Facility.

On April 18, 2008, the Company completed a \$100.0 million senior bank term loan agreement ("Term Loan") with covenants consistent with the existing Credit Facility and a maturity on December 21, 2011. At December 31, 2008, there was \$100.0 million outstanding under the Term Loan with \$5.0 million included within short-term borrowings. Interest under the Term Loan is based on the bank agent's reference rate or LIBOR plus an applicable margin and is payable at the end of the selected interest period, but at least quarterly. The applicable margin is based on the Company's senior, unsecured, long-term debt rating and can range from 45 to 100 basis points. Based on the Company's current debt rating, the applicable margin is 80 basis points. The Term Loan requires repayments of \$5.0 million, \$5.0 million and \$7.5 million in April of 2009, 2010, and 2011, respectively, with the remaining balance due on December 21, 2011. The Company used the proceeds from the Term Loan to pay down existing debt outstanding under the Credit Facility.

On April 21, 2008, the Company's Board of Directors authorized the repurchase of up to \$125.0 million of its outstanding common shares. Repurchases under the new program will be funded with cash flow generation, and made from time to time in either the open market or through private transactions. The timing, volume, and nature of share repurchases will be at the discretion of management, dependent on market conditions, other priorities for cash investment, applicable securities laws, and other factors, and may be suspended or discontinued at any time. As of December 31, 2008, 2.3 million shares were purchased at a cost of \$50.0 million.

Despite the current downturn in global financial markets, the Company has not experienced any liquidity issues and we continue to expect that our current liquidity, notwithstanding these adverse market conditions, will be sufficient to meet our operating requirements, interest on all borrowings, required debt repayments, any authorized share repurchases, planned capital expenditures, and annual dividend payments to holders of common stock during the next twelve months. In the event that suitable businesses are available for acquisition upon terms acceptable to the Board of Directors, we may obtain all or a portion of the financing for the acquisitions through the incurrence of additional long-term borrowings. However, in light of recent adverse events in global financial and economic conditions, we cannot be certain that additional financing will be available on satisfactory terms, if at all.

## Contractual Obligations, Commitments and Off-Balance Sheet Arrangements

Our contractual obligations and commercial commitments include rental payments under operating leases, payments under capital leases, and other long-term obligations arising in the ordinary course of business. There are no identifiable events or uncertainties, including the lowering of our credit rating that would accelerate payment or maturity of any of these commitments or obligations. The Company also has obligations with respect to its pension and postretirement medical benefit plans, which are not included in the table below. See Note 16 of the Notes to Consolidated Financial Statements in Part II. Item 8. Financial Statements and Supplementary Data for additional detail related to pension and postretirement medical benefit plans.

The following table summarizes our significant contractual obligations and commercial commitments at December 31, 2008, and the future periods in which such obligations are expected to be settled in cash. In addition, the table reflects the timing of principal and interest payments on outstanding borrowings. Additional detail

regarding these obligations is provided in the Notes to Consolidated Financial Statements in Part II. Item 8. Financial Statements and Supplementary Data, as referenced in the table:

Payments Due by Period	Total	Less Than 1 Year	1-3 Years (In thou	3-5 Years sands)	More Than 5 Years
Borrowings (Note 5)(1)	\$611,571	\$ 26,148	\$585,409	\$ 14	\$ —
Operating lease commitments (Note 8)	24,244	9,278	10,483	3,615	868
Capital lease obligations(2)	4,604	691	967	768	2,178
Purchase obligations(3)	117,342	80,340	26,544	4,199	6,259
FIN 48 obligations	4,009	234	1,577	347	1,851
Total contractual obligations(4)	\$761,770	\$116,691	<u>\$624,980</u>	\$8,943	\$11,156

- (1) Includes interest payments based on contractual terms and current interest rates for variable debt.
- (2) Comprised primarily of property leases.
- (3) Comprised primarily of inventory commitments.
- (4) Comprised of liabilities recorded on the balance sheet of \$554,868, and obligations not recorded on the balance sheet of \$206,902.

## **Critical Accounting Policies**

We believe that the application of the following accounting policies, which are important to our financial position and results of operations, requires significant judgments and estimates on the part of management. For a summary of all of our accounting policies, including the accounting policies discussed below, see Note 1 of the Notes to Consolidated Financial Statements in Part II. Item 8. Financial Statements and Supplementary Data.

Revenue recognition — The Company recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable, and collectibility of the sales price is reasonably assured. For product sales, delivery does not occur until the products have been shipped and risk of loss has been transferred to the customer. Revenue from services is recognized when the services are provided or ratably over the contract term. Some arrangements with customers may include multiple deliverables, including the combination of products and services. In such cases the Company has identified these as separate elements in accordance with Emerging Issues Task Force ("EITF") No. 00-21, "Revenue Arrangements with Multiple Deliverables" and recognizes revenue consistent with the policy for each separate element based on the fair value of each accounting unit. Revenues from certain long-term contracts are recognized on the percentage-of-completion method. Percentage-of-completion is measured principally by the percentage of costs incurred to date for each contract to the estimated total costs for such contract at completion. Provisions for estimated losses on uncompleted long-term contracts are made in the period in which such losses are determined. Due to uncertainties inherent in the estimation process, it is reasonably possible that completion costs, including those arising from contract penalty provisions and final contract settlements, will be revised in the near-term. Such revisions to costs and income are recognized in the period in which the revisions are determined.

The Company records allowances for discounts, product returns and customer incentives at the time of sale as a reduction of revenue as such allowances can be reliably estimated based on historical experience and known trends. The Company also offers product warranties and accrues its estimated exposure for warranty claims at the time of sale based upon the length of the warranty period, warranty costs incurred and any other related information known to the Company.

Share-Based Compensation — The Company adopted SFAS No. 123(R), "Share Based Payment" effective January 1, 2006, and applies the Binomial lattice option-pricing model to determine the fair value of options. The Binomial lattice option-pricing model incorporates certain assumptions, such as the expected volatility, risk-free interest rate, expected dividend yield and expected life of options, in order to arrive at a fair value estimate. As a result, share-based compensation expense, as calculated and recorded under SFAS No. 123(R), could have been

impacted if other assumptions were used. Furthermore, if the Company used different assumptions in future periods, share-based compensation expense could be impacted in future periods. See Note 15 of the Notes to Consolidated Financial Statements in Part II. Item 8. Financial Statements and Supplementary Data for additional information.

Inventory — The Company states inventory at the lower of cost or market. Cost includes material, labor and overhead and is determined by the last-in, first-out basis or first-in, first-out basis. We make adjustments to reduce the cost of inventory to its net realizable value, if required, at the business unit level for estimated excess, obsolescence or impaired balances. Factors influencing these adjustments include changes in market demand, product life cycle and engineering changes.

Goodwill, Long-Lived and Intangible assets — The Company evaluates the recoverability of certain non-current assets utilizing various estimation processes. An impairment of a long-lived asset exists when the asset's carrying amount exceeds its fair value, and is recorded when the carrying amount is not recoverable through future operations. An intangible asset or goodwill impairment exists when the carrying amount of intangible assets and goodwill exceeds its fair value. Assessments of possible impairments of goodwill, long-lived or intangible assets are made when events or changes in circumstances indicate that the carrying value of the asset may not be recoverable through future operations. Additionally, testing for possible impairment of recorded goodwill and indefinite-lived intangible asset balances is performed annually. The amount and timing of impairment charges for these assets require the estimation of future cash flows and the fair market value of the related assets.

Income taxes — The Company accounts for income taxes in accordance with SFAS No. 109, "Accounting for Income Taxes." Under SFAS No. 109, deferred income tax assets and liabilities are determined based on the estimated future tax effects of differences between the financial statement and tax bases of assets and liabilities based on currently enacted tax laws. The Company's tax balances are based on management's interpretation of the tax regulations and rulings in numerous taxing jurisdictions. Future tax authority rulings and changes in tax laws and future tax planning strategies could affect the actual effective tax rate and tax balances recorded by the Company.

Contingencies and litigation — We are currently involved in certain legal and regulatory proceedings and, as required and where it is reasonably possible to do so, we accrue estimates of the probable costs for the resolution of these matters. These estimates are developed in consultation with outside counsel and are based upon an analysis of potential results, assuming a combination of litigation and settlement strategies. It is possible, however, that future operating results for any particular quarterly or annual period could be materially affected by changes in our assumptions or the effectiveness of our strategies related to these proceedings.

Defined benefit retirement plans — The plan obligations and related assets of the defined benefit retirement plans are presented in Note 16 of the Notes to Consolidated Financial Statements in Part II. Item 8. Financial Statements and Supplementary Data. Plan assets, which consist primarily of marketable equity and debt instruments, are valued using market quotations. Plan obligations and the annual pension expense are determined by consulting with actuaries using a number of assumptions provided by the Company. Key assumptions in the determination of the annual pension expense include the discount rate, the rate of salary increases, and the estimated future return on plan assets. To the extent actual amounts differ from these assumptions and estimated amounts, results could be adversely affected.

## **New Accounting Pronouncements**

In December 2007, the Financial Accounting Standards Board ("FASB") issued SFAS No. 141(R) (revised 2007), "Business Combinations," which replaces SFAS No. 141. SFAS No. 141(R) establishes principles and requirements for how an acquirer in a business combination recognizes and measures in its financial statements, the identifiable assets acquired, the liabilities assumed, and any controlling interest; recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase; and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) is to be applied prospectively to business combinations for which the acquisition date is on or after an entity's fiscal year that begins after December 15, 2008. The Company will adopt this statement for acquisitions consummated after its effective date.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51." SFAS No. 160 establishes accounting and reporting standards for noncontrolling interests in a subsidiary and for the deconsolidation of a subsidiary. Minority interests will be recharacterized as noncontrolling interests and classified as a component of equity. It also establishes a single method of accounting for changes in a parent's ownership interest in a subsidiary and requires expanded disclosures. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008. The implementation of this standard will not have a material impact on our consolidated financial position and results of operations.

In February 2008, FASB issued a FASB Staff Position ("FSP") to allow a one-year deferral of adoption of SFAS No. 157 for non-financial assets and non-financial liabilities that are recognized at fair value on a nonrecurring basis. The Company will adopt the FSP on January 1, 2009 and we expect the adoption to have an immaterial impact on our consolidated financial position and results of operations.

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities — an amendment to FASB Statement No. 133." SFAS No. 161 is intended to improve financial standards for derivative instruments and hedging activities by requiring enhanced disclosures to enable investors to better understand their effects on an entity's financial position, financial performance, and cash flows. Entities are required to provide enhanced disclosures about: (a) how and why an entity uses derivative instruments; (b) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations; and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. SFAS No. 161 is effective for financial statements issued for fiscal years beginning after November 15, 2008, with early adoption encouraged. The Company is currently evaluating the impact of SFAS No. 161 on its financial statements.

In April 2008, the FASB issued FSP 142-3, "Determination of the Useful Life of Intangible Assets." FSP No. 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, "Goodwill and Other Intangible Assets." FSP No. 142-3 is effective for fiscal years beginning after December 15, 2008. The implementation of this standard will not have a material impact on our consolidated financial position and results of operations.

In June 2008, the FASB issued FSP EITF No. 03-6-1, "Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities." Under EITF No. 03-6-1, unvested share-based payment awards that contain rights to receive nonforfeitable dividends (whether paid or unpaid) are participating securities, and should be included in the two-class method of computing EPS. EITF No. 03-6-1 is effective for fiscal years beginning after December 15, 2008, and interim periods within those years. The Company is currently evaluating the impact of EITF No. 03-6-1 on its financial statements.

In October 2008, the FASB issued FSP No. FAS 157-3, "Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active." FSP No. 157-3 clarifies the application of SFAS No. 157, which the Company adopted as of January 1, 2008, in cases where a market is not active. The Company has considered the guidance provided by FSP No. 157-3 in its determination of estimated fair values as of December 31, 2008, and the impact was not material.

## Item 7A. Quantitative and Qualitative Disclosure About Market Risk.

The Company is subject to market risk associated with changes in foreign currency exchange rates and interest rates. We may, from time to time, enter into foreign currency forward contracts and interest rate exchange agreements on our debt when we believe there is a financial advantage in doing so. A treasury risk management policy, adopted by the Board of Directors, describes the procedures and controls over derivative financial and commodity instruments, including foreign currency forward contracts and interest rate exchange agreements. Under the policy, we do not use derivative financial or commodity instruments for trading purposes, and the use of these instruments is subject to strict approvals by senior officers. Typically, the use of derivative instruments is limited to foreign currency forward contracts and interest rate exchange agreements on the Company's outstanding long-term debt. The Company's exposure related to derivative instruments is, in the aggregate, not material to its financial position, results of operations, or cash flows.

The Company's foreign currency exchange rate risk is limited principally to the Euro, British Pound, Canadian Dollar and Chinese Renminbi. We manage our foreign exchange risk principally through invoicing our customers in the same currency as the source of our products. The effect of transaction gains and losses is reported within "Other income-net" on the Consolidated Statements of Operations. At December 31, 2008 the Company had foreign currency contracts with an aggregate notional amount of \$13.4 million.

The Company's interest rate exposure was primarily related to the \$554.0 million of total debt outstanding at December 31, 2008. The majority of the debt was priced at interest rates that float with the market. In order to mitigate this interest exposure, the Company entered into interest rate exchange agreements that effectively converted \$350.0 million of our floating-rate debt to a fixed-rate. A 50-basis point movement in the interest rate on the remaining \$204.0 million floating-rate debt would result in an approximate \$1.0 million annualized increase or decrease in interest expense and cash flows.

Item 8. Financial Statements and Supplementary Data.

## CONSOLIDATED BALANCE SHEETS

	As of December 31,	
	2008	2007
		xcept share and amounts)
ASSETS	F	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Current assets		
Cash and cash equivalents	\$ 61,353	\$ 102,757
Restricted cash (Note 1)	· —	140,005
Receivables — net	205,269	193,326
Inventories	214,160	177,435
Other current assets	24,423	23,615
Total current assets	505,205	637,138
Property, plant and equipment — net	186,283	172,999
Goodwill	1,167,063	977,019
Intangible assets — net	303,226	191,766
Other noncurrent assets	14,540	10,672
Total assets	\$2,176,317	\$1,989,594
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities	¢ 97.204	¢ 04.200
Trade accounts payable	\$ 87,304	\$ 84,209
Accrued expenses	116,572 5,856	99,125 5,830
Dividends payable	9,523	9,789
1 •		
Total current liabilities	219,255	198,953
Long-term borrowings	548,144 144,336	448,901 124,472
Other noncurrent liabilities	97,020	54,545
Total liabilities	1,008,755	826,871
	1,000,733	020,071
Commitments and contingencies (Note 8) Shareholders' equity		
Preferred stock:		
Authorized: 5,000,000 shares, \$.01 per share par value; Issued: None	_	_
Common stock:		
Authorized: 150,000,000 shares, \$.01 per share par value		
Issued: 82,786,045 shares at December 31, 2008 and 81,736,244 shares at		
December 31, 2007	828	817
Additional paid-in capital	377,154	346,450
Retained earnings	845,396	753,519
Treasury stock at cost: 2,483,955 shares at December 31, 2008 and 156,986 shares at December 31, 2007	(55,393)	(4.443)
Accumulated other comprehensive income (loss)	(423)	(4,443) 66,380
Total shareholders' equity	1,167,562	1,162,723
Total liabilities and shareholders' equity	\$2,176,317	\$1,989,594

See Notes to Consolidated Financial Statements.

## CONSOLIDATED STATEMENTS OF OPERATIONS

	For the Years Ended December 31,		
	2008	2007	2006
	(In thousan	re amounts)	
Net sales	\$1,489,471	\$1,358,631	\$1,154,940
Cost of sales	885,562	790,182	677,533
Gross profit	603,909	568,449	477,407
Selling, general and administrative expenses	343,392 30,090 17,995	313,366	260,201 
Operating income	212,432	255,083	217,206
Other income — net	5,123	3,434	1,040
Interest expense	18,852	23,353	16,353
Income from continuing operations before income taxes	198,703	235,164	201,893
Provision for income taxes	67,343	79,300	68,171
Income from continuing operations	131,360	155,864 (719)	133,722 294 12,655
Income (loss) from discontinued operations, net of tax		(719)	12,949
Net income	\$ 131,360	\$ 155,145	\$ 146,671
Basic earnings per common share:  Continuing operations	\$ 1.62 ————————————————————————————————————	\$ 1.93 (0.01) \$ 1.92	\$ 1.68 0.16 \$ 1.84
	Ψ 1.02	ψ 1. <i>72</i>	<del>ψ 1.04</del>
Diluted earnings per common share:  Continuing operations	\$ 1.60 <u>—</u> \$ 1.60	\$ 1.90 (0.01) \$ 1.89	\$ 1.65 0.16 \$ 1.81
	φ 1.00	Ψ 1.09	ψ 1.01
Share data:  Basic weighted average common shares outstanding Diluted weighted average common shares outstanding	81,123 82,320	80,666 82,086	79,527 80,976

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

CONSOCIDATED	5 17 <b>11</b> 12 1 <b>7 11</b>	21110 0		ted Other Com		QUIII		
	Common Stock and Additional Paid-In Capital	Retained Earnings	Cumulative Translation Adjustment	Income (Loss)  Net Actuarial Losses and Prior Service Costs on Pensions and Other Post- Retirement Benefit Plans	Cumulative Unrealized Loss on Derivatives Designated as Cash Flow Hedges	Treasury Stock	Unearned Compensation	Total Shareholders' Equity
			(In thousa	nds except share	and per sha	re amounts)		
Balance, January 1, 2006	\$290,957	\$524,035	\$ 25,160	\$ (5,884)	<u>\$</u>	\$ (2,361)	\$(8,897)	\$ 823,010
Net income.  Reclassification due to adoption of SFAS 123(R)  Other comprehensive income, net of tax:  Cumulative translation adjustment.  Minimum pension adjustment.	(8,897)	146,671	27,135			_ _ _	8,897 —	146,671 — 27,135 707
*				707				27,842
Other comprehensive income	_	_	_	_	_	_	_	
Comprehensive income	_	_	_	_	_	_	_	174,513
Issuance of 1,286,985 shares of common stock from exercise of stock options and deferred compensation plans	25,197 10,698	=	  	_ _ _	_ _ _			25,197 10,698 (887)
Cash dividends declared-\$.40 per common share						, ,		
outstanding	_	(32,127)	_	(21,132)	_	_	_	(32,127) (21,132)
Balance, December 31, 2006	\$317,955	\$638,579	\$ 52,295	\$(26,309)	\$	\$ (3,248)	\$ _	\$ 979,272
	\$317,933	155,145	\$ 32,293	Φ(20,307)	Ψ —	<del>(3,240)</del>	Ψ	155,145
Net income	_	133,143	34,460	_	_	_	_	34,460
Adjustment to pension and other benefit liabilities	_	_	_	5,934	_	_	_	5,934
Other comprehensive income	_	_	_	_	_	_	_	40,394
Comprehensive income	_	_	_	_	_	_	_	195,539
Cumulative effect of change in accounting for uncertainties in income taxes (FIN 48 — See Note 10)	_	(1,204)	_	_	_	_	_	(1,204)
plans	16,742	_	_	_	_	_	_	16,742
Share-based compensation	12,570	_	_	_	_	(1,195)	_	12,570 (1,195)
outstanding	_	(39,001)	_	_	_	_	_	(39,001)
Balance, December 31, 2007	\$347,267	\$753,519	\$ 86,755	\$(20,375)	\$	\$ (4,443)	\$ —	\$1,162,723
Net income		131,360						131,360
Cumulative translation adjustment	_	_	(46,934)	(12.270)	_	_	_	(46,934)
Adjustment to pension and other benefit liabilities Unrealized derivative losses	_	_	_	(13,279)	(6,642)	_	_	(13,279) (6,642)
Other comprehensive income	_	_	_	_	(0,0.2)		_	(66,855)
Comprehensive income	_	_	_	_	_	_	_	64,505
Cumulative effect of change in measurement date of								04,505
foreign plans under SFĀS 158		(351)	52	_	_	_	_	(299)
plans	15,701 15,014	_	_	_	_	_	_	15,701 15,014
Repurchase of 2.3 million shares of common stock Unvested shares surrendered for tax withholding Cash dividends declared — \$.48 per common share	— —	(20.122)	_ _	_	_	(50,000) (950)	_ _ _	(50,000) (950)
outstanding		(39,132)						(39,132)
Balance, December 31, 2008	\$377,982	\$845,396	\$ 39,873	\$(33,654)	\$(6,642)	\$(55,393)	<u>\$ —</u>	\$1,167,562

See Notes to Consolidated Financial Statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

	For the Years Ended Decem		cember 31,
	2008	2007	2006
	(	In thousands	)
Cash flows from operating activities of continuing operations	ф 121 2CO	ф 155 145	ф 1 <i>46 6</i> 71
Net income	\$ 131,360	\$ 155,145	\$ 146,671
Loss (income) from discontinued operations	_	719	(294)
Gain on sale of business.	_		(12,655)
Gain on sale of fixed assets	_	(371)	(1,435)
Goodwill impairment	30,090		
Depreciation and amortization	30,989	28,316	25,825
Amortization of intangible assets	17,610 288	9,722 460	4,131 456
Share-based compensation expense.	15,014	12,570	10,698
Deferred income taxes	(8,196)	2,449	1,313
Excess tax benefit from share-based compensation	(3,134)	(5,390)	(5,792)
Receivables	19,667	(8,714)	(14,421)
Inventories	(9,659)	(3,502)	(7,203)
Trade accounts payable	(6,385)	808	(724)
Accrued expenses	601	4,141	15,837
Other — net	5,886	1,754	(2,289)
Net cash flows provided by operating activities of continuing operations	224,131	198,107	160,118
Purchases of property, plant and equipment	(27,837)	(24,498)	(21,198)
Acquisition of businesses, net of cash acquired	(392,825)	(86,207)	(359,844)
Proceeds from the sale of discontinued businesses	_	326	30,579
Proceeds from fixed assets disposals	140.005	288	3,761
Changes in restricted cash Other — net.	140,005	(140,005) 1,500	(1,153)
Net cash flows used in investing activities of continuing operations	(280,657)	(248,596)	(347,855)
Cash flows from financing activities of continuing operations	(200,037)	(240,390)	(347,633)
Borrowings under credit facilities for acquisitions	180,665	209,132	285,000
Borrowings under credit facilities and term loan	483,044	46,947	245,687
Payments under credit facilities and term loan	(413,207)	(166,423)	(337,168)
Payment of senior notes	(150,000)	(27.2(7)	(20, 202)
Dividends paid	(39,398)	(37,267) (664)	(30,393)
Proceeds from stock option exercises	10,421	13,996	17,214
Excess tax benefit from share-based compensation	3,134	5,390	5,792
Purchase of common stock	(50,000)	_	_
Other — net	(1,980)	(241)	(1,779)
Net cash flows provided by financing activities of continuing operations	22,679	70,870	184,433
Net cash used in operating activities of discontinued operations	_	(869)	(101)
Net cash used in investing activities of discontinued operations	_	_	(321)
Net cash provided by financing activities of discontinued operations		867	335
Net cash flows used in discontinued operations	_	(2)	(87)
Effect of exchange rate changes on cash and cash equivalents	(7,557)	4,435	4,044
Net increase (decrease) in cash	(41,404) 102,757	24,814 77,943	653 77,290
Cash and cash equivalents at end of period	61,353	102,757	77,943
Less-cash at end of period-discontinued operations			2
Cash and cash equivalents at end of period-continuing operations	\$ 61,353	\$ 102,757	\$ 77,941
Supplemental cash flow information Cash paid for:			
Interest	\$ 20,139	\$ 22,974	\$ 15,605
Income taxes	72,074	78,052	61,896
Significant non-cash activities:		1 571	7 102
Debt acquired with acquisition of business	521	1,571 561	7,102 640
Non-cash capital expenditures		1,437	_
		,	

See Notes to Consolidated Financial Statements.

## IDEX CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. Significant Accounting Policies

#### **Business**

IDEX Corporation ("IDEX" or the "Company") is an applied solutions company specializing in fluid and metering technologies, health and science technologies, dispensing equipment, and fire, safety and other diversified products built to its customers' specifications. Its products are sold in niche markets to a wide range of industries throughout the world. Our products include industrial pumps, compressors, flow meters, injectors and valves, and related controls for use in a wide variety of process applications; precision fluidics solutions, including pumps, valves, degassing equipment, corrective tubing, fittings, and complex manifolds, as well as specialty medical equipment and devices used in life science applications; precision-engineered equipment for dispensing, metering and mixing paints, and personal care products; refinishing equipment; and engineered products for industrial and commercial markets, including fire and rescue, transportation equipment, oil and gas, electronics, and communications. These activities are grouped into four business segments: Fluid & Metering Technologies, Health & Science Technologies, Dispensing Equipment, and Fire & Safety/Diversified Products.

## **Principles of Consolidation**

The consolidated financial statements include the Company and its subsidiaries. All intercompany transactions and accounts have been eliminated.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and judgments that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates. The principal areas of estimation reflected in the financial statements are sales returns and allowances, allowance for doubtful accounts, inventory, impairment of long-lived assets, goodwill and intangible assets, income taxes, product warranties, derivatives, contingencies and litigation, share-based compensation and defined benefit retirement plans.

## **Revenue Recognition**

The Company recognizes revenue when persuasive evidence of an arrangement exists, delivery has occurred, the sales price is fixed or determinable, and collectibility of the sales price is reasonably assured. For product sales, delivery does not occur until the products have been shipped and risk of loss has been transferred to the customer. Revenue from services is recognized when the services are provided or ratably over the contract term. Some arrangements with customers may include multiple deliverables, including the combination of products and services. In such cases the Company has identified these as separate elements in accordance with EITF No. 00-21, "Revenue Arrangements with Multiple Deliverables" and recognizes revenue consistent with the policy for each separate element based on the fair value of each accounting unit. Revenues from certain long-term contracts are recognized on the percentage-of-completion method. Percentage-of-completion is measured principally by the percentage of costs incurred to date for each contract to the estimated total costs for such contract at completion. Provisions for estimated losses on uncompleted long-term contracts are made in the period in which such losses are determined. Due to uncertainties inherent in the estimation process, it is reasonably possible that completion costs, including those arising from contract penalty provisions and final contract settlements, will be revised in the near-term. Such revisions to costs and income are recognized in the period in which the revisions are determined.

The Company records allowances for discounts, product returns and customer incentives at the time of sale as a reduction of revenue as such allowances can be reliably estimated based on historical experience and known trends. The Company also offers product warranties and accrues its estimated exposure for warranty claims at the time of

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

sale based upon the length of the warranty period, warranty costs incurred and any other related information known to the Company.

## Cash and Cash Equivalents

The Company considers all highly liquid debt instruments purchased with an original maturity of three or fewer months to be cash and cash equivalents.

#### Restricted Cash

On December 31, 2007, the Company deposited cash in an escrow account in accordance with the planned acquisition of ADS, which took place on January 1, 2008 (see Note 13).

#### **Inventories**

Inventories are stated at the lower of cost or market. Cost, which includes material, labor and factory overhead, is determined on the first-in, first-out basis or the last-in, first-out basis. A reserve for excess inventory is recorded for inventory on hand in excess of anticipated or historical usage. An obsolescence reserve is recorded for inventory made obsolete by marketplace, product or engineering changes.

## Impairment of Long-Lived Assets

Long-lived assets are reviewed for impairment upon the occurrence of events or changes in circumstances that indicate that the carrying value of the assets may not be recoverable, as measured by comparing their net book value to the projected undiscounted future cash flows generated by their use. Impaired assets are recorded at their estimated fair value using a discounted cash flow analysis.

## **Goodwill and Intangible Assets**

The Company reviews the carrying value of goodwill and indefinite-lived intangible assets annually on October 31st, or upon the occurrence of events or changes in circumstances that indicate that the carrying value of the goodwill or intangible assets may not be recoverable, in accordance with SFAS No. 142, "Goodwill and Other Intangible Assets." The Company evaluates the recoverability of each of these assets based on the estimated fair value of each reporting unit and the estimated future cash flows from each of the reporting units. See Note 4 for a further discussion on goodwill and intangible assets.

## **Borrowing Expenses**

Expenses incurred in securing and issuing debt are amortized over the life of the related borrowing and are included in Interest expense in the Consolidated Statements of Operations.

## **Earnings per Common Share**

Earnings per common share ("EPS") is computed by dividing net income by the weighted average number of shares of common stock (basic) plus common stock equivalents and unvested shares (diluted) outstanding during the year. Common stock equivalents consist of stock options and deferred compensation units ("DCUs") and have been included in the calculation of weighted average shares outstanding using the treasury stock method.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Basic weighted average shares outstanding reconciles to diluted weighted average shares outstanding as follows:

	2008	2007	2006
		(In thousands	(s)
Basic weighted average common shares outstanding	81,123	80,666	79,527
Dilutive effect of stock options, DCUs and unvested shares	1,197	1,420	1,449
Diluted weighted average common shares outstanding	82,320	82,086	80,976

Options to purchase approximately 3.3 million, 1.7 million and 1.8 million shares of common stock as of December 31, 2008, 2007 and 2006, respectively, were not included in the computation of diluted EPS because the exercise price was greater than the average market price of the Company's common stock and, therefore, the effect of their inclusion would have been antidilutive.

## **Stock Options**

Effective January 1, 2006, the Company adopted the fair value recognition provisions of SFAS No. 123 (R) using the modified prospective method, and thus did not restate any prior period amounts. Under this method, compensation cost in the twelve months ending December 31, 2008, 2007 and 2006 includes the portion vesting in the period for (1) all share-based payments granted prior to, but not vested as of December 31, 2005, based on the grant date fair value estimated using the Black-Scholes option-pricing model in accordance with the original provisions of SFAS No. 123 and (2) all share-based payments granted subsequent to December 31, 2005, based on the grant date fair value estimated using the Binomial lattice option-pricing model. The Company recognizes these compensation costs on a straight-line basis over the requisite service period of the award, which is generally the option vesting period of four years. See Note 15 for a further discussion on share-based compensation.

#### **Depreciation and Amortization**

Property and equipment are stated at cost, with depreciation and amortization provided using the straight-line method over the following estimated useful lives:

Land improvements	10 to 12 years
Buildings and improvements	3 to 30 years
Machinery and equipment and engineering drawings	3 to 12 years
Office and transportation equipment	3 to 10 years

Certain identifiable intangible assets are amortized over their estimated useful lives using the straight-line method. The estimated useful lives used in the computation of amortization of identifiable intangible assets are as follows:

Patents	5 to 17 years
Trade names	3 to 20 years
Customer relationships	3 to 20 years
Non-compete agreements	2 to 5 years
Unpatented technology and other	5 to 20 years

## **Research and Development Expenditures**

Costs associated with research and development are expensed in the period incurred and are included in "Cost of sales" within the Consolidated Statements of Operations. Research and development expenses from continuing operations — which include costs associated with developing new products and major improvements to existing products — were \$29.5 million, \$28.1 million and \$24.8 million in 2008, 2007 and 2006, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## **Foreign Currency Translation**

The functional currency of substantially all operations outside the United States is the respective local currency. Accordingly, those foreign currency balance sheet accounts have been translated using the exchange rates in effect as of the balance sheet date. Income statement amounts have been translated using the average exchange rate for the year. The gains and losses resulting from changes in exchange rates from year to year have been reported in "Accumulated other comprehensive income (loss)" in the Consolidated Balance Sheets. The effect of transaction gains and losses is reported within "Other income-net" on the Consolidated Statements of Operations.

## Fair Value of Financial Instruments

The carrying amounts of the Company's financial instruments, including cash, trade receivables, accounts payable, accrued expenses and borrowings approximate their fair values.

#### **Concentration of Credit Risk**

The Company is not dependent on a single customer, the largest of which accounted for less than 2% of net sales for all years presented.

#### **New Accounting Pronouncements**

In December 2007, the FASB issued SFAS No. 141(R) (revised 2007), "Business Combinations", which replaces SFAS No. 141. SFAS No. 141(R) establishes principles and requirements for how an acquirer in a business combination recognizes and measures in its financial statements, the identifiable assets acquired, the liabilities assumed, and any controlling interest; recognizes and measures the goodwill acquired in the business combination or a gain from a bargain purchase; and determines what information to disclose to enable users of the financial statements to evaluate the nature and financial effects of the business combination. SFAS No. 141(R) is to be applied prospectively to business combinations for which the acquisition date is on or after an entity's fiscal year that begins after December 15, 2008. The Company will adopt this statement for acquisitions consummated after its effective date.

In December 2007, the FASB issued SFAS No. 160, "Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51." SFAS No. 160 establishes accounting and reporting standards for noncontrolling interests in a subsidiary and for the deconsolidation of a subsidiary. Minority interests will be recharacterized as noncontrolling interests and classified as a component of equity. It also establishes a single method of accounting for changes in a parent's ownership interest in a subsidiary and requires expanded disclosures. SFAS No. 160 is effective for fiscal years beginning on or after December 15, 2008. The implementation of this standard will not have a material impact on our consolidated financial position and results of operations.

In February 2008, FASB issued a FSP to allow a one-year deferral of adoption of SFAS No. 157 for non-financial assets and non-financial liabilities that are recognized at fair value on a nonrecurring basis. The Company will adopt the FSP on January 1, 2009 and we expect the adoption to have an immaterial impact on our consolidated financial position and results of operations.

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities — an amendment to FASB Statement No. 133." SFAS No. 161 is intended to improve financial standards for derivative instruments and hedging activities by requiring enhanced disclosures to enable investors to better understand their effects on an entity's financial position, financial performance, and cash flows. Entities are required to provide enhanced disclosures about: (a) how and why an entity uses derivative instruments; (b) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations; and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. SFAS No. 161 is effective for financial statements issued for fiscal years beginning

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

after November 15, 2008, with early adoption encouraged. The Company is currently evaluating the impact of SFAS No. 161 on its financial statements.

In April 2008, the FASB issued FSP 142-3, "Determination of the Useful Life of Intangible Assets." FSP No. 142-3 amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, "Goodwill and Other Intangible Assets." FSP No. 142-3 is effective for fiscal years beginning after December 15, 2008. The implementation of this standard will not have a material impact on our consolidated financial position and results of operations.

In June 2008, the FASB issued FSP EITF No. 03-6-1, "Determining Whether Instruments Granted in Share-Based Payment Transactions Are Participating Securities." Under EITF No. 03-6-1, unvested share-based payment awards that contain rights to receive nonforfeitable dividends (whether paid or unpaid) are participating securities, and should be included in the two-class method of computing EPS. EITF No. 03-6-1 is effective for fiscal years beginning after December 15, 2008, and interim periods within those years. The Company is currently evaluating the impact of EITF No. 03-6-1 on its financial statements.

In October 2008, the FASB issued FSP No. FAS 157-3, "Determining the Fair Value of a Financial Asset When the Market for That Asset is Not Active." FSP No. 157-3 clarifies the application of SFAS No. 157, which the Company adopted as of January 1, 2008, in cases where a market is not active. The Company has considered the guidance provided by FSP No. 157-3 in its determination of estimated fair values as of December 31, 2008, and the impact was not material.

## 2. Restructuring

In 2008, the Company recorded pre-tax restructuring expenses totaling \$18.0 million following the accounting guidance of SFAS No. 146 "Accounting for Costs Associated with Exit or Disposal Activities." These restructuring expenses, included in the line item "Restructuring expenses" in the Consolidated Statements of Operations, were related to the Company's restructuring program to support the implementation of key strategic initiatives designed to achieve long-term sustainable growth. The restructuring program includes the announced cessation of manufacturing operations in the Dispensing Equipment segment's Milan, Italy facility. This plant closure is expected to improve operating productivity and enhance capacity utilization. In addition, the Company has initiated companywide plans which include management and administrative workforce reductions as well as an additional facility consolidation. Employees separated or to be separated from the Company as a result of these initiatives were offered severance packages, as appropriate. The expenses recorded in 2008 included costs related to involuntary terminations and other direct costs associated with implementing these initiatives. As of December 31, 2008, the Company has substantially completed the restructuring plans.

The following table summarizes the restructuring charges for the year ended December 31, 2008:

	Restructuring charges
	(In thousands)
Severance-related expenses	\$14,081
Asset write-downs and exit costs	3,914
Total restructuring expenses	\$17,995

Doctmusturing shares

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following table summarizes the restructuring activity for the year ended December 31, 2008:

	Restructuring activity
	(In thousands)
Balance at January 1, 2008	\$ —
Severance-related expenses	14,081
Payments	(4,818)
Balance at December 31, 2008 (included in accrued expenses)	\$ 9,263

The following table summarizes total restructuring costs incurred in 2008, by business segment:

	Ended December 31, 2008
	(In thousands)
Fluid & Metering Technologies	\$ 5,155
Health & Science Technologies	4,241
Dispensing Equipment	5,567
Fire & Safety/Diversified Products	723
Corporate/Other	2,309
Total restructuring expenses	\$17,995

## 3. Balance Sheet Components

The components of certain balance sheet accounts at December 31, 2008 and 2007 were as follows:

	2008	2007
	(In thousands)	
RECEIVABLES		
Customers	\$205,776	\$192,311
Other	5,093	6,761
Total	210,869	199,072
Less allowance for doubtful accounts	5,600	5,746
Total receivables — net	\$205,269	\$193,326
INVENTORIES		
Raw materials and components parts	\$114,440	\$ 88,159
Work in process.	31,915	22,670
Finished goods	67,805	66,606
Total inventories	\$214,160	\$177,435

Inventories carried on a LIFO basis amounted to \$181.9 million and \$148.4 million at December 31, 2008 and 2007, respectively. Inventory valued on a FIFO basis was \$32.3 million and \$29.0 million at December 31, 2008 and 2007, respectively. The FIFO inventory was greater than the LIFO inventory value by \$6.7 million at December 31, 2008 and \$4.2 million at December 31, 2007. Additionally, included in the LIFO inventory value is \$42.9 million and \$31.8 million at December 31, 2008 and 2007, respectively, related to the historical adjustment to record inventory at fair value as of the original acquisition date.

# ${\bf IDEX~CORPORATION~AND~SUBSIDIARIES}$ NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

	2008	2007
	(In thousands)	
PROPERTY, PLANT AND EQUIPMENT		
Land and improvements	\$ 19,918	\$ 18,117
Buildings and improvements	119,549	113,783
Machinery and equipment	246,052	229,390
Office and transportation equipment	92,555	92,910
Engineering drawings	2,510	2,375
Construction in progress	14,334	9,431
Total	494,918	466,006
Less accumulated depreciation and amortization	308,635	293,007
Total property, plant and equipment — net	\$186,283	\$172,999
ACCRUED EXPENSES		
Payroll and related items	\$ 45,162	\$ 38,461
Management incentive compensation	10,078	11,109
Income taxes payable	7,661	7,299
Deferred income taxes	1,469	3,162
Insurance	9,964	11,903
Warranty	3,751	3,966
Deferred revenue	2,600	1,978
Restructuring	9,263	_
Other	26,624	21,247
Total accrued expenses.	\$116,572	\$ 99,125
OTHER NONCURRENT LIABILITIES		
Pension and retiree medical obligations	\$ 76,488	\$ 43,464
Liability for uncertain tax positions (FIN 48)	4,758	4,998
Derivative financial instruments	10,098	_
Other	5,676	6,083
Total other noncurrent liabilities	\$ 97,020	\$ 54,545

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## 4. Goodwill and Intangible Assets

The changes in the carrying amount of goodwill for the years ended December 31, 2008 and 2007, by business segment, were as follows:

	Fluid & Metering Technologies	Health & Science Technologies	Dispensing Equipment (In thousands	Fire & Safety/ Diversified Products	Total
BALANCE AT JANUARY 1, 2007 Acquisitions (Note 13)	\$304,464 25,511	\$333,801 17,915	\$128,457 —	\$145,878 —	\$ 912,600 43,426
Foreign currency translation	3,810 1,077	1,538 (194)	8,933 —	5,829 —	20,110 883
BALANCE AT DECEMBER 31, 2007 Acquisitions (Note 13)	334,862 202,549	353,060 39,551	137,390	151,707	977,019 242,100
Foreign currency translation	(11,841) (1,183)	(35) (922) —	(3,830) — (30,090)	(4,155)	(19,861) (2,105) (30,090)
BALANCE AT DECEMBER 31, 2008	\$524,387	\$391,654	\$103,470	\$147,552	\$1,167,063

SFAS No. 142, "Goodwill and Other Intangible Assets," requires that goodwill be tested for impairment at the reporting unit level on an annual basis and between annual tests if an event occurs or circumstances change that would more likely than not reduce the fair value of the reporting unit below its carrying value. Goodwill represents the purchase price in excess of the net amount assigned to assets acquired and liabilities assumed.

In 2008 in accordance with SFAS No. 142, the Company concluded that Fluid Management Americas, a reporting unit within the Company's Dispensing Equipment segment experienced a downturn in capital spending by its customer base and the loss of market share which required the Company to perform an interim period goodwill impairment test.

The Company performed the first step of the two-step impairment test and compared the fair value of the reporting unit to its carrying value. Consistent with the Company's approach in its annual impairment testing, in assessing the fair value of the Fluid Management Americas reporting unit, the Company considered both the market approach and income approach. Under the market approach, the fair value of the reporting unit is based on comparing the reporting unit to comparable publicly traded companies or comparable entities which have been recently acquired in arms-length transactions. Under the income approach, the fair value of the reporting unit is based on the present value of estimated future cash flows. The income approach is dependent on a number of significant management assumptions including estimates of operating results, capital expenditures, other operating costs and discount rates. Due to current conditions within the market and the specific reporting unit, weighting was equally attributed to both the market and income approaches (50% each) in arriving at the fair value of the reporting unit. The Company determined that the fair value of the Fluid Management Americas reporting unit was less than the carrying value of the net assets of the reporting unit, and thus the Company performed step two of the impairment test.

In step two of the impairment test, the Company determined the implied fair value of the goodwill and compared it to the carrying value of the goodwill. The Company allocated the current fair value of the Fluid Management Americas reporting unit to all of its assets and liabilities as if the reporting unit had presently been acquired in a business combination. The excess of the fair value of the reporting unit over the fair value of its identifiable assets and liabilities is the implied fair value of goodwill. The Company's step two analysis resulted in an implied fair value of goodwill of \$21.2 million, and as a result, the Company recognized an impairment charge of \$30.1 million in the third quarter of 2008.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Goodwill and other acquired intangible assets with indefinite lives were tested for impairment as of October 31, 2008. The Company concluded that the fair value of each of the reporting units was in excess of the carrying value as of October 31, 2008.

Since October 31, 2008, the date of our annual impairment test, the Company has updated certain forecasts to reflect, among other things, the global economic downturn and other considerations. Because of these changes in circumstances, as of December 31, 2008 the Company has reassessed the likelihood of any further impairment of our reporting units. No goodwill impairments were identified. However, further changes in our forecasts or changes in key assumptions could cause book values of certain reporting units to exceed their fair values which would potentially result in goodwill impairment charges in future periods. Except for two of our reporting units within the Fluid & Metering Technologies segment, a 10% decrease in the fair value of our reporting units would not result in goodwill impairment based on carrying values at December 31, 2008. The two reporting units which could potentially result in a goodwill impairment if a 10% decrease in fair value were realized have a total goodwill balance of \$204.2 million.

The following table provides the gross carrying value and accumulated amortization for each major class of intangible asset at December 31, 2008 and 2007:

	At December 31, 2008		At December 31, 2008 At		At Decem	ber 31, 2007
	Gross Carrying Amount	Accumulated Amortization	Weighted Average <u>Life</u> (In thousands)	Gross Carrying Amount	Accumulated Amortization	
Amortizable intangible assets:						
Patents	\$ 11,795	\$ (5,550)	11	\$ 8,154	\$ (5,074)	
Trade names	62,805	(6,310)	16	37,716	(3,259)	
Customer relationships	156,216	(16,601)	12	76,959	(6,288)	
Non-compete agreements	4,569	(2,989)	4	4,474	(2,141)	
Unpatented technology	35,527	(2,939)	14	14,804	(892)	
Other	6,282	(1,679)	10	6,283	(1,070)	
Total amortizable intangible assets	277,194	(36,068)		148,390	(18,724)	
Banjo trade name	62,100			62,100		
	\$339,294	\$(36,068)		\$210,490	\$(18,724)	

The Banjo trade name is an indefinite lived intangible asset which is tested for impairment on an annual basis. Amortization of intangible assets was \$17.6 million, \$9.7 million and \$4.1 million in 2008, 2007 and 2006, respectively. Amortization expense for each of the next five years is estimated to be approximately \$25.0 million annually.

## 5. Borrowings

Borrowings at December 31, 2008 and 2007 consisted of the following:

	2008	2007
	(In tho	usands)
Credit Facility	\$448,763	\$292,000
Term Loan	100,000	_
Senior Notes	_	150,000
Other borrowings	5,237	12,731
Total borrowings	554,000	454,731
Less current portion	5,856	5,830
Total long-term borrowings	\$548,144	\$448,901

2000

2007

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The Company maintains a \$600.0 million unsecured domestic, multi-currency bank revolving credit facility ("Credit Facility"), which expires on December 21, 2011. In 2008, the Credit Facility was amended to allow the Company to designate certain foreign subsidiaries as designated borrowers. Upon approval from the lenders, the designated borrowers will be allowed to receive loans under the Credit Facility. A designated borrower sublimit was established as the lesser of the aggregate commitments or \$100.0 million. As of the amendment date, Fluid Management Europe B.V., (FME) was approved by the lenders as a designated borrower. FME's borrowings under the Credit Facility at year end were approximately \$82.0 million (Euro 58 million). As the FME borrowings under the Credit Facility are Euro denominated and the cash flows that will be used to make payments of principal and interest are predominately denominated in Euros, the Company does not anticipate any significant foreign exchange gains or losses in servicing this debt.

At December 31, 2008 there was \$448.8 million outstanding under the Credit Facility and outstanding letters of credit totaled approximately \$6.3 million. The net available borrowing under the Credit Facility as of December 31, 2008, was approximately \$144.9 million. Interest is payable quarterly on the outstanding borrowings at the bank agent's reference rate. Interest on borrowings based on LIBOR plus an applicable margin is payable on the maturity date of the borrowing, or quarterly from the effective date for borrowings exceeding three months. The applicable margin is based on the Company's senior, unsecured, long-term debt rating and can range from 24 basis points to 50 basis points. Based on the Company's BBB rating at December 31, 2008, the applicable margin was 40 basis points. An annual Credit Facility fee, also based on the Company's credit rating, is currently 10 basis points and is payable quarterly. In 2008 the Company entered into two interest rate exchange agreements. One interest rate exchange agreement, expiring in January 2011, effectively converted \$250.0 million of floating-rate debt into fixed-rate debt at an interest rate of 3.25%. The second interest rate exchange agreement, expiring December 21, 2011, effectively converted an additional \$100.0 million of floating-rate debt into fixed-rate debt at an interest rate of 4.00%.

On February 15, 2008, the Company retired its \$150.0 million senior notes using proceeds available under the Company's Credit Facility.

On April 18, 2008, the Company completed a \$100.0 unsecured million senior bank term loan agreement ("Term Loan") with covenants consistent with the existing Credit Facility and a maturity on December 21, 2011. At December 31, 2008, there was \$100.0 million outstanding under the Term Loan with \$5.0 million included within short-term borrowings. Interest under the Term Loan is based on the bank agent's reference rate or LIBOR plus an applicable margin and is payable at the end of the selected interest period, but at least quarterly. The applicable margin is based on the Company's senior, unsecured, long-term debt rating and can range from 45 to 100 basis points. Based on the Company's current debt rating, the applicable margin is 80 basis points. The Term Loan requires repayments of \$5.0 million, \$5.0 million and \$7.5 million in April of 2009, 2010, and 2011, respectively, with the remaining balance due on December 21, 2011. The Company used the proceeds from the Term Loan to pay down existing debt outstanding under the Credit Facility.

At December 31, 2008, other borrowings included capital leases as well as debt at international locations maintained for working capital purposes. Interest is payable on the outstanding debt balances at the international locations at rates ranging from 3.1% to 6.6% per annum.

There are two financial covenants that the Company is required to maintain in connection with the Credit Facility and Term Loan. As defined in the agreement, the minimum interest coverage ratio (operating cash flow to interest) is 3.0 to 1 and the maximum leverage ratio (outstanding debt to operating cash flow) is 3.25 to 1. At December 31, 2008, the Company was in compliance with both of these financial covenants.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Total borrowings at December 31, 2008 have scheduled maturities as follows (in thousands):

2009	\$ 5,856
2010	6,138
2011	539,392
2012	306
2013	304
Thereafter	2,004
Total borrowings	\$554,000

#### 6. Derivative Instruments

The Company enters into cash flow hedges to reduce the exposure to variability in certain expected future cash flows. The type of cash flow hedges the Company enters into includes foreign currency contracts and interest rate exchange agreements that effectively convert a portion of floating-rate debt to fixed-rate debt and are designed to reduce the impact of interest rate changes on future interest expense.

The effective portion of gains or losses on interest rate exchange agreements is reported in accumulated other comprehensive income (loss) in shareholders' equity and reclassified into net income in the same period or periods in which the hedged transaction affects net income. The remaining gain or loss in excess of the cumulative change in the present value of future cash flows or the hedged item, if any, is recognized into net income during the period of change.

Fair values relating to derivative financial instruments reflect the estimated amounts that the Company would receive or pay to sell or buy the contracts based on quoted market prices of comparable contracts at each balance sheet date.

At December 31, 2008, the Company had two interest rate exchange agreements. The first interest rate exchange agreement, expiring in January 2011, effectively converted \$250.0 million of floating-rate debt into fixed-rate debt at an interest rate of 3.25%. The second interest rate exchange agreement, expiring in December 2011, effectively converted an additional \$100.0 million of floating-rate debt into fixed-rate debt at an interest rate of 4.00%. The fair value of the two interest rate exchange agreements of \$10.1 million was recorded as a non-current liability at December 31, 2008.

The net gain recognized to net income for 2008 related to these cash flow hedges was immaterial. Based on interest rates at December 31, 2008, no significant portion of the amount included in accumulated other comprehensive income (loss) in shareholders' equity at December 31, 2008 will be recognized to net income over the next 12 months as the underlying hedged transactions are realized.

At December 31, 2008, the Company had foreign currency exchange contracts with an aggregate notional amount of \$13.4 million to manage its exposure to fluctuations in foreign currency exchange rates. The change in fair market value of these contracts for 2008 was immaterial.

## 7. Fair Value Measurements

The Company adopted SFAS No. 157, "Fair Value Measurements," on January 1, 2008, for our financial assets and financial liabilities. SFAS No. 157 defines fair value, provides guidance for measuring fair value and requires certain disclosures. SFAS No. 157 discusses valuation techniques, such as the market approach (comparable market prices), the income approach (present value of future income or cash flow), and the cost approach (cost to replace the service capacity of an asset or replacement cost). The statement utilizes a fair value hierarchy that prioritizes the

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

inputs to valuation techniques used to measure fair value into three broad levels. The following is a brief description of those three levels:

- Level 1: Observable inputs such as quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: Inputs, other than quoted prices that are observable for the asset or liability, either directly or indirectly. These include quoted prices for similar assets or liabilities in active markets and quoted prices for identical or similar assets or liabilities in markets that are not active.
- Level 3: Unobservable inputs that reflect the reporting entity's own assumptions.

The following table summarizes the basis used to measure the Company's financial assets at fair value on a recurring basis in the balance sheet:

	<b>Basis of Fair Value Measurements</b>			
	Balance at December 31, 2008	Level 1 (In thousand	Level 2 ds)	Level 3
Interest rate exchange agreement derivative financial instruments (included in Other				
noncurrent liabilities)	\$10,098	_	\$10,098	_
Foreign currency contracts (included in Accrued expenses)	\$ 272		\$ 272	_

In determining the fair value of the Company's interest rate exchange agreement derivatives, the Company uses a present value of expected cash flows based on market observable interest rate yield curves commensurate with the term of each instrument and the credit default swap market to reflect the credit risk of either the Company or the counterparty.

## 8. Commitments and Contingencies

At December 31, 2008, total future minimum rental payments under noncancelable operating leases, primarily for office facilities, warehouses and data processing equipment, were \$24.2 million. The future minimum rental commitments for each of the next five years and thereafter are as follows: 2009 — \$9.3 million; 2010 — \$6.3 million; 2011 — \$4.2 million; 2012 — \$2.1 million; 2013 — \$1.5 million; thereafter — \$0.9 million.

Rental expense from continuing operations totaled \$12.6 million, \$11.6 million and \$9.8 million for the years ended December 31, 2008, 2007, and 2006, respectively.

The Company is a party to various legal proceedings involving employment, contractual, product liability and other matters, none of which is expected to have a material adverse effect on its results of operations, financial condition, or cash flows.

#### 9. Common and Preferred Stock

On April 21, 2008, the Company's Board of Directors authorized the repurchase of up to \$125.0 million of its outstanding common shares either in the open market or through private transactions. Since the inception of this program, the Company has purchased a total of 2.3 million shares at a cost of approximately \$50.0 million.

On April 4, 2007, the Company's Board of Directors authorized a three-for-two common stock split effected in the form of a 50% dividend payable on May 21, 2007, to shareholders of record on May 7, 2007. Par value of common stock remained at \$.01 per share. All prior share and per share amounts have been restated to reflect the stock split.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

At December 31, 2008 and 2007, the Company had 150 million shares of authorized common stock, with a par value of \$.01 per share and 5 million shares of preferred stock with a par value of \$.01 per share. No preferred stock was issued as of December 31, 2008 and 2007.

## 10. Income Taxes

Pretax income for the years ended December 31, 2008, 2007, and 2006, was taxed in the following jurisdictions:

	2008	2007	2006
		(In thousands)	
Domestic	\$124,544	\$163,573	\$140,630
Foreign	74,159	71,591	61,263
Total	\$198,703	\$235,164	\$201,893

The provision (benefit) for income taxes for the years ended December 31, 2008, 2007, and 2006, was as follows:

	2008	2007 (In thousands)	2006
Current			
U.S	\$47,115	\$49,909	\$46,656
State and local	6,542	5,522	3,946
Foreign	21,882	21,420	16,256
Total current	75,539	76,851	66,858
Deferred			
U.S	(8,366)	4,577	592
State and local	(439)	444	24
Foreign	609	(2,572)	697
Total deferred	(8,196)	2,449	1,313
Total provision for income taxes	\$67,343	\$79,300	\$68,171

Deferred tax assets (liabilities) related to the following at December 31, 2008 and 2007 were:

	2008	2007
	(In thousands)	
Employee and retiree benefit plans	\$ 29,197	\$ 17,204
Depreciation and amortization	(170,652)	(138,161)
Inventories	(4,585)	(3,551)
Allowances and accruals	7,434	8,789
Other	4,077	697
Total	<u>\$(134,529)</u>	\$(115,022)

## IDEX CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The deferred tax assets and liabilities recognized in the Company's Consolidated Balance Sheets as of December 31, 2008 and 2007 were:

	2008	2007
	(In thou	isands)
Deferred tax asset — other current assets	\$ 3,639	\$ 7,141
Deferred tax asset — other noncurrent assets	7,637	5,471
Total deferred tax assets	11,276	12,612
Deferred tax liability — accrued expenses	(1,469)	(3,162)
Noncurrent deferred tax liability — deferred income taxes	(144,336)	(124,472)
Total deferred tax liabilities	(145,805)	(127,634)
Net deferred tax liabilities	\$(134,529)	<u>\$(115,022)</u>

The provision for income taxes differs from the amount computed by applying the statutory federal income tax rate to pretax income. The computed amount and the differences for the years ended December 31, 2008, 2007, and 2006 are shown in the following table:

	2008	2007	2006
		(In thousands)	
Pretax income	\$198,703	\$235,164	\$201,893
Provision for income taxes:			
Computed amount at statutory rate of 35%	\$ 69,546	\$ 82,307	\$ 70,663
State and local income tax (net of federal tax benefit)	3,967	3,878	2,576
Taxes on non-U.S. earnings-net of foreign tax credits	(5,191)	(407)	(2,670)
U.S. business tax credits	(857)	(679)	(1,210)
Extra-territorial income deduction		_	(910)
Domestic activities production deduction	(2,291)	(2,450)	(797)
Revaluation of deferred taxes for non-U.S. rate changes	_	(4,535)	_
Other	2,169	1,186	519
Total provision for income taxes	\$ 67,343	\$ 79,300	\$ 68,171

The Company has not provided an estimate for any U.S. or additional foreign taxes on undistributed earnings of foreign subsidiaries that might be payable if these earnings were repatriated since the Company considers these amounts to be permanently invested.

We adopted the provisions of FASB Interpretation No. 48 "Accounting for Uncertainty in Income Taxes an interpretation of FASB Statement No. 109 ("FIN 48")" on January 1, 2007. In accordance with FIN No. 48, the Company recognized a cumulative-effect adjustment of \$1.2 million, increasing its liability for unrecognized tax benefits, interest, and penalties and reducing the January 1, 2007 balance of retained earnings.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

A reconciliation of the beginning and ending amount of unrecognized tax benefits for the years ended December 31, 2008 and 2007 are shown in the following table:

	2008	2007
	(In thou	ısands)
Unrecognized tax benefits beginning balance	\$ 5,938	\$ 5,485
Gross increases for tax positions of prior years	2,571	2,943
Gross decreases for tax positions of prior years	(1,836)	(432)
Settlements	(993)	(1,952)
Lapse of statute of limitations.	(1,671)	(106)
Unrecognized tax benefits ending balance	\$ 4,009	\$ 5,938

We recognize interest and penalties related to uncertain tax positions in income tax expense. As of December 31, 2008 and December 31, 2007, we had approximately \$0.9 million and \$1.0 million, respectively, of accrued interest related to uncertain tax positions. As of December 31, 2008 and December 31, 2007, we had approximately \$.2 million of accrued penalties related to uncertain tax positions.

The total amount of unrecognized tax benefits that would affect our effective tax rate if recognized is \$3.1 million as of December 31, 2008 and \$2.5 million as of December 31, 2007. The tax years 2004-2007 remain open to examination by major taxing jurisdictions. Due to the potential for resolution of federal, state and foreign examinations, and the expiration of various statutes of limitation, it is reasonably possible that the Company's gross unrecognized tax benefits balance may change within the next twelve months by a range of zero to \$0.3 million.

At December 31, 2008 and 2007, the Company had state net operating loss carry forwards of approximately \$14.3 million and \$19.6 million, respectively. At December 31, 2008 and 2007 the Company had foreign net operating loss carry forwards of approximately \$9.7 million and \$1.5 million, respectively. As of both December 31, 2008 and 2007 the Company had a foreign capital loss carry forward of approximately \$3.8 million. If unutilized, the state net operating loss will expire between 2012 and 2027. Neither the foreign net operating loss nor the foreign capital loss has an expiration date. At December 31, 2008 and 2007, the Company recorded a valuation allowance against the deferred tax asset attributable to the state net operating loss of \$0.4 million and \$0.7 million, respectively. The Company has not recorded a valuation allowance against the foreign net operating loss at either December 31, 2008 or 2007. As of December 31, 2008 the Company has a valuation allowance against the deferred tax asset attributable to the foreign capital loss of \$1.1 million which remains unchanged from December 31, 2007.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

## 11. Comprehensive Income

The components of Accumulated other comprehensive income (loss) for 2008, 2007 and 2006 follow:

	2008 2007 (In thousands)		2006
Unrealized losses on derivatives			
Pretax amount	\$(10,370) 3,728	\$ <u> </u>	\$ <u> </u>
Aftertax amount	\$ (6,642)	<u> </u>	\$
Pension and other post-retirement plans			
Pretax amount	\$(20,996)	\$10,097	\$ 821
Tax benefit (provision)		(4,163)	(114)
Aftertax amount	<u>\$(13,279)</u>	\$ 5,934	<u>\$ 707</u>
Cumulative translation adjustment			
Pretax amount	\$(46,882)	\$34,460	\$27,135
Tax benefit (provision)			
Aftertax amount	<u>\$(46,882)</u>	\$34,460	\$27,135

Amounts in 2006 reflect the change in minimum pension liability prior to the adoption of SFAS No. 158. The SFAS No. 158 transition amount has been included as an adjustment to Accumulated other comprehensive income in 2006. Foreign currency translation adjustments are generally not adjusted for income taxes as they relate to indefinite investments in non-US subsidiaries.

## 12. Business Segments and Geographic Information

The Company's operations have been aggregated into four reportable segments: Fluid & Metering Technologies, Health & Science Technologies, Dispensing Equipment and Fire & Safety/Diversified Products. The Fluid & Metering Technologies Segment consists of the following business units: ADS, AODD, Banjo, iPEK, Liquid Controls, Pulsafeeder, Richter, Sanitary and Viking. The Health & Science Technologies Segment includes HST Core, Gast and Micropump. The Dispensing Equipment Segment consists of FAST & FM-Europe & Asia and Fluid Management. The Fire & Safety/Diversified Products Segment includes Hale-Fire Suppression Group and Hale-Hydraulics Equipment Group, as well as the BAND-IT engineered clamping business.

Information on the Company's business segments from continuing operations is presented below, based on the nature of products and services offered. The Company evaluates performance based on several factors, of which operating income is the primary financial measure. Intersegment sales are accounted for at fair value as if the sales were to third parties.

	2008	2007	2006
		(In thousands)	
NET SALES			
Fluid & Metering Technologies:			
External customers	\$ 696,641	\$ 568,622	\$ 433,845
Intersegment sales	1,061	1,685	1,687
Total segment sales	697,702	570,307	435,532
Health & Science Technologies:			
External customers	328,514	323,639	301,223
Intersegment sales	3,077	3,531	3,669
Total segment sales	331,591	327,170	304,892

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

	2008	2007	2006
		(In thousands)	
Dispensing Equipment:			
External customers	163,861 	177,948 	159,794 
Total segment sales	163,861	177,948	159,794
External customers	300,455 7	288,422 2	260,078 2
Total segment sales	300,462	288,424	260,080
Intersegment eliminations	(4,145)	(5,218)	(5,358)
Total net sales	\$1,489,471	\$1,358,631	\$1,154,940
OPERATING INCOME(1)			
Fluid & Metering Technologies	\$ 129,352	\$ 121,449	\$ 89,899
Health & Science Technologies	59,679	60,924	58,229
Dispensing Equipment(2)	(10,606)	,	38,021
Fire & Safety/Diversified Products	73,711	66,516	62,664
Corporate office and other(3)	(39,704)	(33,204)	(31,607)
Total operating income	\$ 212,432	\$ 255,083	\$ 217,206
ASSETS			
Fluid & Metering Technologies	\$1,081,621	\$ 704,494	\$ 613,203
Health & Science Technologies	600,220	548,678	520,991
Dispensing Equipment	181,573	238,770	217,081
Fire & Safety/Diversified Products	292,192	317,641	306,400
Corporate office and other(3)	20,711	180,011	13,146
Total assets	\$2,176,317	\$1,989,594	\$1,670,821
DEPRECIATION AND AMORTIZATION (4)			
Fluid & Metering Technologies	\$ 26,276	\$ 16,797	\$ 10,524
Health & Science Technologies	11,806	11,156	9,043
Dispensing Equipment	3,986	3,151	3,861
Fire & Safety/Diversified Products	5,288	5,676	6,086
Corporate office and other	1,243	1,258	442
Total depreciation and amortization	\$ 48,599	\$ 38,038	\$ 29,956
CAPITAL EXPENDITURES	ф. 12.0 <i>E</i> 0	¢ 11.407	Φ 5.405
Fluid & Metering Technologies	\$ 13,859 5,365	\$ 11,407 5,342	\$ 5,487
Health & Science Technologies	5,365 2,528	2,832	4,726 2,362
Dispensing Equipment	2,328 4,743	3,532	6,060
Corporate office and other	1,863	3,383	2,563
•	\$ 28,358	\$ 26,496	\$ 21,198
Total capital expenditures	φ 20,338	φ 20, <del>490</del>	φ 21,198

<sup>(1)</sup> Segment operating income excludes net unallocated corporate operating expenses.

<sup>(2)</sup> Segment operating income includes \$30.1 million goodwill impairment charge in 2008 for Fluid Management Americas.

<sup>(3)</sup> Includes intersegment eliminations.

<sup>(4)</sup> Excludes amortization of debt issuance expenses.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Information about the Company's operations in different geographical regions for the years ended December 31, 2008, 2007 and 2006 is shown below. Net sales were attributed to geographic areas based on location of the customer, and no country outside the U.S. was greater than 10% of total revenues.

	2008	2007	2006
		(In thousands)	
NET SALES			
U.S	\$ 793,872	\$ 734,877	\$ 632,239
Europe	386,864	340,543	285,208
Other countries	308,735	283,211	237,493
Total net sales	\$1,489,471	\$1,358,631	\$1,154,940
LONG-LIVED ASSETS — PROPERTY, PLANT AND EQUIPMENT			
U.S	\$ 111,252	\$ 110,371	\$ 110,340
Europe	65,208	54,401	48,966
Other countries	9,823	8,227	6,643
Total long-lived assets	\$ 186,283	\$ 172,999	\$ 165,949

## 13. Acquisitions

On January 1, 2008, the Company acquired the stock of ADS, a provider of metering technology and flow monitoring services for water and wastewater markets. ADS is headquartered in Huntsville, Alabama, with regional sales and service offices throughout the United States and Australia. With annual revenues of approximately \$70.0 million, ADS operates within the Company's Fluid & Metering Technologies Segment. The Company acquired ADS for an aggregate purchase price of \$156.4 million, consisting entirely of cash. Approximately \$155.0 million of the cash payment was financed by borrowings under the Company's Credit Facility, of which \$140.0 million was reflected as restricted cash at December 31, 2007. Goodwill and intangible assets recognized as part of this transaction were \$102.3 million and \$51.9 million, respectively. The \$102.3 million of goodwill is not deductible for tax purposes.

On October 1, 2008, the Company acquired the stock of Richter, a provider of premium quality lined pumps, valves and control equipment for the chemical and pharmaceutical industries. Richter's corrosion resistant fluoroplastic lined products offer solutions for demanding applications in the process industry. Headquartered in Kempen, Germany, with facilities in China and the U.S., Richter has annual revenues of approximately \$53.0 million. Richter operates within the Company's Fluid & Metering Technologies Segment. The Company acquired Richter for an aggregate purchase price of \$102.1 million, consisting of \$93.4 million in cash and the assumption of approximately \$8.6 million of debt related items and \$0.1 million of debt. Approximately \$63.7 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$54.5 million and \$32.7 million, respectively. The \$54.5 million of goodwill is not deductible for tax purposes.

On October 14, 2008, the Company acquired the stock of iPEK, a provider of systems focused on infrastructure analysis, specifically waste water collection systems. iPEK is a developer of remote controlled systems for infrastructure inspection. Headquartered in Hirschegg, Austria, iPEK has annual revenues of approximately \$25.0 million. iPEK operates within the Company's Fluid & Metering Technologies Segment and is expected to leverage the ADS acquisition which was completed in January 2008. The Company acquired iPEK for an aggregate purchase price of \$44.7 million, consisting of \$43.3 million in cash and the assumption of approximately

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

\$1.4 million of debt related items. Approximately \$33.2 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$21.3 million and \$17.8 million, respectively. Of the \$21.3 million of goodwill, approximately \$20.0 million is expected to be deductible for tax purposes.

On October 16, 2008, the Company acquired the stock of IETG, a provider of flow monitoring and underground utility surveillance services for the water and wastewater markets. IETG products and services enable water companies to effectively manage their water distribution and sewerage networks, while its surveillance service specializes in underground asset detection and mapping for utilities and other private companies. Head-quartered in Leeds, United Kingdom, IETG has annual revenues of approximately \$26.0 million. IETG operates as part of the Company's ADS business within IDEX's Fluid & Metering Technologies Segment. The Company acquired IETG for an aggregate purchase price of \$37.4 million, consisting of \$35.5 million in cash and the assumption of approximately \$1.9 million of debt related items. Approximately \$20.5 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$24.5 million and \$9.2 million, respectively. The \$24.5 million of goodwill is not deductible for tax purposes.

On October 20, 2008, the Company acquired the stock of Semrock, a provider of optical filters for biotech and analytical instrumentation in the life sciences markets. Semrock's products are used in the biotechnology and analytical instrumentation industries. Semrock produces optical filters using state-of-the-art manufacturing processes which enable them to offer significant improvements in the performance and reliability of their customers' instruments. Headquartered in Rochester, New York, Semrock has annual revenues of approximately \$21.0 million. Semrock operates as part of HST Core within the Company's Health & Science Technologies Segment. The Company acquired Semrock for an aggregate purchase price of \$61.1 million, consisting of \$60.9 million in cash and the assumption of approximately \$.2 million of debt related items. Approximately \$60.0 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$37.8 million and \$20.0 million, respectively. The \$37.8 million of goodwill is not deductible for tax purposes.

On November 14, 2008, the Company acquired the stock of Innovadyne, a provider of nanoliter dispensing instruments for the life sciences industry. Innovadyne's products are used for assay miniaturization across a broad range of disciplines including High Throughput Screening, Assay Development, PCR/Sequencing, and Protein Crystallography. Innovadyne operates as part of HST Core within the Company's Health & Science Technologies Segment. The Company acquired Innovadyne for an aggregate purchase price of \$3.7 million, consisting entirely of cash. Approximately \$3.3 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$1.7 million and \$1.3 million, respectively. The \$1.7 million of goodwill is not deductible for tax purposes.

The purchase price for these acquisitions, including transaction costs, has been allocated to the assets acquired and liabilities assumed based on estimated fair values at the date of the acquisitions. For Richter, iPEK, IETG, Semrock and Innovadyne, the Company is in the process of finalizing appraisals of tangible and intangible assets and is continuing to evaluate the initial purchase price allocations, as of the acquisition date, which will be adjusted as additional information relative to the fair values of the assets and liabilities becomes known.

On February 14, 2007, the Company acquired the stock of Faure Herman, a leading provider of ultrasonic and helical turbine flow meters used in the custody transfer and control of high value fluids and gases. Headquartered in La Ferté Bernard, France, Faure Herman has sales offices in Europe and North America, with annual revenues of approximately \$22.0 million. Faure Herman operates as part of the Company's Liquid Controls business within its Fluid & Metering Technologies Segment. The Company acquired Faure Herman for an aggregate purchase price of \$25.9 million, consisting of \$24.3 million in cash and the assumption of approximately \$1.6 million of debt. Approximately \$12.9 million of the cash payment was financed by borrowings under the Company's Credit Facility.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Goodwill and intangible assets recognized as part of this transaction were \$13.4 million and \$7.7 million, respectively. The \$13.4 million of goodwill is not deductible for tax purposes.

On June 12, 2007, the Company acquired the assets of Quadro, a leading provider of particle control solutions for the pharmaceutical and bio-pharmaceutical markets. Quadro's core capabilities include fine milling, emulsification and special handling of liquid and solid particulates for laboratory, pilot phase and production scale processing within the pharmaceutical and bio-pharmaceutical markets. Headquartered in Waterloo, Ontario, Canada, Quadro operates as part of Sanitary within the Company's Fluid & Metering Technologies Segment. The Company acquired Quadro for a purchase price of \$32.2 million, consisting entirely of cash. Approximately \$11.3 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$12.1 million and \$10.9 million, respectively. Of the \$12.1 million of goodwill, approximately \$8.9 million is expected to be deductible for tax purposes.

On October 18, 2007, the Company acquired the assets of Isolation Technologies, a leading developer of advanced column hardware and accessories for the High Performance Liquid Chromatography (HPLC) market. HPLC instruments are used in a variety of analytical chemistry applications, with primary commercial applications including drug discovery and quality control measurements for pharmaceutical and food/beverage testing. Head-quartered in Hopedale, MA, Isolation Technologies operates as part of HST Core in the Company's Health and Science Technologies Segment. The Company acquired Isolation Technologies for a purchase price of \$30.2 million, consisting entirely of cash. Approximately \$29.7 million of the cash payment was financed by borrowings under the Company's Credit Facility. Goodwill and intangible assets recognized as part of this transaction were \$17.9 million and \$8.7 million, respectively. The \$17.9 million of goodwill is deductible for tax purposes.

On January 12, 2006, the Company acquired the assets of Airshore International ("Airshore"), based in British Columbia, Canada. Airshore, with annual revenue of approximately \$5.0 million, provides stabilization struts for collapsed buildings and vehicles, high-and-low pressure lifting bags and forcible entry tools for the fire and rescue markets. Airshore operates as part of HEG in the Fire & Safety/Diversified Products Segment. The Company acquired Airshore for a purchase price of \$12.6 million, consisting entirely of cash. Goodwill and intangible assets recognized as part of this transaction were \$7.7 million and \$4.0 million, respectively. The \$7.7 million of goodwill is deductible for tax purposes.

On February 28, 2006, the Company acquired the stock of JUN-AIR International A/S ("JUN-AIR"), based in Norresundby, Denmark. JUN-AIR, with annual revenue of approximately \$22.0 million, is a provider of low decibal, ultra quiet vacuum compressors suitable to medical, dental and laboratory applications. JUN-AIR operates as part of Gast in the Health & Science Technologies Segment. The Company acquired JUN-AIR for an aggregate purchase price of \$22.4 million, consisting of \$15.3 million in cash and debt of approximately \$7.1 million. Goodwill and intangible assets recognized as part of this transaction were \$9.6 million and \$3.7 million, respectively. The \$9.6 million of goodwill is not deductible for tax purposes.

On May 2, 2006, the Company acquired the stock of Eastern Plastics, Inc. ("Eastern Plastics"), a provider of high-precision integrated fluidics and associated engineered plastics solutions. Based in Bristol, Connecticut with annual revenues of approximately \$30.0 million, Eastern Plastics products are used in a broad set of end markets including medical diagnostics, analytical instrumentation, and laboratory automation. The Company acquired Eastern Plastics for a purchase price of \$92.4 million, consisting entirely of cash. Eastern Plastics operates as a part of HST Core in the Health & Science Technologies Segment. Goodwill and intangible assets recognized as part of this transaction were \$59.3 million and \$19.1 million, respectively. The \$59.3 million of goodwill is deductible for tax purposes.

On October 3, 2006, the Company acquired the stock of Banjo Corporation ("Banjo"), a provider of special purpose, severe duty pumps, valves, fittings and systems used in liquid handling. Based in Crawfordsville, Indiana, with annual revenues of approximately \$44.0 million, Banjo's products are used in agricultural and industrial applications. The Company acquired Banjo for a purchase price of \$184.5 million, primarily with financing

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

provided by borrowings under the Company's Credit Facility. Banjo operates as a stand-alone business in the Fluid & Metering Technologies Segment. Goodwill and intangible assets recognized as part of this transaction were \$102.1 million and \$99.5 million, respectively. The \$102.1 million of goodwill is not deductible for tax purposes.

On December 1, 2006, the Company acquired the stock of Toptech Systems, Inc. ("Toptech"), a leading provider of terminal automation systems used in the custody transfer and control of high-value fluids and gases. Based in Longwood, Florida, with annual revenues of approximately \$22.0 million, Toptech's products include terminal automation hardware and software used by customers in the oil, gas and refined fuels markets to control and manage inventories, as well as transactional data and invoicing. The Company acquired Toptech for a purchase price of \$55.0 million, primarily financed by borrowings under the Company's Credit Facility. Toptech operates as part of the Liquid Controls business in its Fluid & Metering Technologies Segment. Goodwill and intangible assets recognized as part of this transaction were \$31.6 million and \$20.6 million, respectively. The \$31.6 million of goodwill is deductible for tax purposes.

The results of operations for these acquisitions have been included within the Company's financial results from the date of the acquisition. The Company does not consider these acquisitions to be material to its results of operations for any of the periods presented.

## 14. Discontinued Operations

On July 11, 2006, the Company sold Lubriquip, its lubricant dispensing business that operated as part of the Company's Dispensing Equipment Segment, resulting in an after-tax gain of \$16.7 million.

On August 13, 2007, the Company completed the sale of Halox, its chemical and electrochemical systems product line operating as a unit of Pulsafeeder in IDEX's Fluid & Metering Technologies Segment, resulting in an after-tax loss of \$0.1 million, offset by a \$0.1 million income adjustment from the sale of Lubriquip.

Summarized results of the Company's discontinued operations are as follows:

	Decem	per 31,
	2007	2006
	(In thou	isands)
Revenue	<u>\$ 1,428</u>	\$18,149
Income (loss) from discontinued operations before income taxes	\$(1,106)	\$ 525
Income tax benefit (provision)	387	(231)
Sub-total	(719)	294
Net gain on sale of discontinued operations, net of tax		12,655
Income (loss) from discontinued operations	<u>\$ (719)</u>	\$12,949

## 15. Share-Based Compensation

The Company maintains two share-based compensation plans for executives, non-employee directors, and certain key employees which authorize the granting of stock options, unvested shares, unvested share units, and other types of awards consistent with the purpose of the plans. The number of shares authorized for issuance under the Company's plans as of December 31, 2008 totals 7.1 million, of which 2.6 million shares were available for future issuance. Stock options granted under these plans are generally non-qualified, and are granted with an exercise price equal to the market price of the Company's stock at the date of grant. Substantially all of the options issued to employees prior to 2005 become exercisable in five equal installments, while the majority of options issued to employees in 2005 and after become exercisable in four equal installments, beginning one year from the date of grant, and generally expire 10 years from the date of grant. Stock options granted to non-employee directors cliff vest after one or two years. Unvested share and unvested share unit awards generally cliff vest after three or four

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

years for employees, and three years for non-employee directors. The Company issued 583,000, 134,000 and 155,000 of unvested shares as compensation to key employees in 2008, 2007 and 2006, respectively. Of the shares granted in 2008, 242,800 of the shares vest 50% on April 8, 2011 and 50% on April 8, 2013, but such vesting may be accelerated if the Company's share price for any five consecutive trading days equals or exceeds \$65.90 (twice the closing price of the shares on the date of grant). Also, 74,000 of the 2008 shares issued vest 16.67% on April 8, 2009 and April 8, 2010, respectively, and the remaining 66.66% vest April 8, 2011. The remaining unvested shares granted in 2008 and the 2007 and 2006 unvested shares contain a cliff vesting feature and vest either three or four years after the grant date for employees and three years for non-employee directors.

All unvested shares carry dividend and voting rights, and the sale of the shares is restricted prior to the date of vesting.

Effective January 1, 2006, the Company adopted the fair value recognition provisions of SFAS No. 123 (R) using the modified prospective method, and thus did not restate any prior period amounts. Under this method, compensation cost in the twelve months ending December 31, 2008, 2007 and 2006 includes the portion vesting in the period for (1) all share-based payments granted prior to, but not vested as of December 31, 2005, based on the grant date fair value estimated using the Black-Scholes option-pricing model in accordance with the original provisions of SFAS No. 123 and (2) all share-based payments granted subsequent to December 31, 2005, based on the grant date fair value estimated using the Binomial lattice option-pricing model. Weighted average option fair values and assumptions for the period specified are disclosed in the following table:

	Years Ended December 31,			
	2008	2007	2006	
Weighted average fair value of grants	\$8.81	\$9.55	\$9.61	
Dividend yield	1.46%	1.37%	1.21%	
Volatility	31.51%	30.59%	30.76%	
Risk-free interest rate	1.68% - 5.33%	4.23% - 4.92%	4.71% - 5.00%	
Expected life (in years)	5.28	4.64	4.93	

The assumptions are as follows:

- The Company estimated volatility using its historical share price performance over the contractual term of the option.
- The Company uses historical data to estimate the expected life of the option. The expected life assumption for the years ended December 31, 2008, 2007 and 2006 is an output of the Binomial lattice option-pricing model, which incorporates vesting provisions, rate of voluntary exercise and rate of post-vesting termination over the contractual life of the option to define expected employee behavior.
- The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant for periods within the contractual life of the option. For the years ended December 31, 2008, 2007 and 2006, we present the range of risk-free one-year forward rates, derived from the U.S. treasury yield curve, utilized in the Binomial lattice option-pricing model.
- The expected dividend yield is based on the Company's current dividend yield as the best estimate of projected dividend yield for periods within the contractual life of the option.

The Company's policy is to recognize compensation cost on a straight-line basis over the requisite service period for the entire award. Additionally, the Company's general policy is to issue new shares of common stock to satisfy stock option exercises or grants of unvested shares.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

Total compensation cost for stock options is as follows:

	2008	2007	2006
		(In thousands)	
Cost of goods sold	\$ 1,043	\$ 999	\$ 1,008
Selling, general and administrative expenses	7,175	7,330	6,591
Total expense before income taxes	8,218	8,329	7,599
Income tax benefit	(2,585)	(3,032)	(2,606)
Total expense after income taxes	\$ 5,633	\$ 5,297	\$ 4,993
Total compensation cost for unvested shares is as follows:			
	2008	2007	2006
		(In thousands	<u> </u>
Cost of goods sold	\$ 79	\$ 28	\$ 13
Selling, general and administrative expenses	6,717	4,213	3,086
Total expense before income taxes	6,796	4,241	3,099
Income tax benefit	(1,108	(827)	(493)
Total expense after income taxes	\$ 5,688	\$3,414	\$2,606

Recognition of compensation cost was consistent with recognition of cash compensation for the same employees. Compensation cost capitalized as part of inventory was immaterial.

As of December 31, 2008, there was \$11.9 million of total unrecognized compensation cost related to stock options that is expected to be recognized over a weighted-average period of 1.3 years. As of December 31, 2008, there was \$14.0 million of total unrecognized compensation cost related to unvested shares that is expected to be recognized over a weighted-average period of 1.3 years.

A summary of the Company's stock option activity as of December 31, 2008, and changes during the year ended December 31, 2008 is presented in the following table:

Stock Options	Shares	Weighted Average Price	Weighted-Average Remaining Contractual Term	Aggregate Intrinsic Value
Outstanding at January 1, 2008	5,408,697	\$24.09		
Granted	1,065,134	32.77		
Exercised	(587,416)	17.76		
Forfeited/Expired	(400,519)	31.96		
Outstanding at December 31, 2008	5,485,896	\$25.87	6.55	\$16,785,351
Vested and expected to vest at				
December 31, 2008	5,273,405	\$25.59	6.46	\$16,761,108
Exercisable at December 31, 2008	3,197,003	\$21.82	5.39	\$15,587,959

The intrinsic value for stock options outstanding and exercisable is defined as the difference between the market value of the Company's common stock as of the end of the period, and the grant price. The total intrinsic value of options exercised in 2008, 2007 and 2006, was \$10.4 million, \$17.3 million and \$18.6 million, respectively. In 2008, 2007 and 2006, cash received from options exercised was \$10.4 million, \$14.0 million and \$17.2 million, respectively, while the actual tax benefit realized for the tax deductions from stock options exercised totaled \$3.1 million, \$6.3 million and \$6.8 million, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

A summary of the Company's unvested share activity as of December 31, 2008, and changes during the year ending December 31, 2008 is presented in the following table:

Unvested Shares	Shares	Weighted-Average Grant Date Fair Value
Nonvested at January 1, 2008	551,664	\$28.71
Granted	583,182	33.00
Vested	(106,365)	23.47
Forfeited	(125,281)	32.48
Nonvested at December 31, 2008	903,200	31.57

Generally, unvested share grants accrue dividends and their fair value is equal to the market price of the Company's stock at the date of the grant.

## 16. Retirement Benefits

The Company adopted SFAS No. 158 effective December 31, 2006, which amends certain requirements of SFAS Nos. 87, 88, 106 and 132(R). Under SFAS No. 158, companies are required to report the plan's funded status on their balance sheets. The difference between the plan's funded status and its current balance sheet position is recognized, net of tax, as a component of Accumulated other comprehensive income (loss).

The Company sponsors several qualified and nonqualified pension plans and other postretirement plans for its employees. The Company uses a measurement date of December 31 for its defined benefit pension plans and post retirement medical plans. In 2008, the Company adopted the measurement date provisions of SFAS. No. 158. Those provisions require the measurement date of plan assets and liabilities to coincide with the sponsor's year end. Using the alternative approach for those defined benefit plans where the measurement date was not consistent with our year end, we recorded a decrease to Retained Earnings of \$0.5 million, or \$0.4 million after taxes, and an increase in Accumulated other comprehensive income (loss) of \$0.1 million.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

The following table provides a reconciliation of the changes in the benefit obligations and fair value of plan assets over the two-year period ended December 31, 2008, and a statement of the funded status at December 31 for both years:

		Pension 1				
	2008 2007			Other I	Benefits	
	U. S.	Non-U. S.	U. S.	Non-U. S.	2008	2007
			(In tho	usands)		
CHANGE IN BENEFIT OBLIGATION						
Obligation at January 1	\$ 71,507	\$ 34,711	\$76,922	\$ 32,413	\$ 21,890	\$ 23,338
SFAS No. 158 measurement date						
adjustment	_	589	_	_	_	_
Service cost	1,765	932	1,876	874	607	611
Interest cost	4,484	1,901	4,288	1,626	1,328	1,230
Plan amendments	501	9	_	_	_	_
Benefits paid	(4,761)	(1,475)	(7,388)	(869)	(1,058)	(1,230)
Actuarial gain	(551)	(1,563)	(4,191)	(2,183)	(445)	(2,433)
Currency translation	_	(6,377)	_	2,026	(555)	374
Acquisitions	_	8,043		465	_	_
Curtailments/settlements	(256)			(176)	_	_
Other		41		535		
Obligation at December 31	\$ 72,689	\$ 36,811	\$71,507	\$ 34,711	\$ 21,767	\$ 21,890
CHANGE IN PLAN ASSETS						
Fair value of plan assets at January 1	\$ 63,612	\$ 18,301	\$64,457	\$ 16,852	\$ —	\$ —
Actual return on plan assets	(19,523)	(1,670)	3,531	852	_	_
Employer contributions	902	1,432	3,012	923	1,058	1,230
Benefits paid	(4,761)	(1,475)	(7,388)	(869)	(1,058)	(1,230)
Currency translation	_	(4,587)	_	459	_	_
Settlements	(256)	_	_	_	_	_
Other		(26)		84	<u>\$</u>	
Fair value of plan assets at December 31	\$ 39,974	\$ 11,975	\$63,612	\$ 18,301	<u>\$</u>	<u>\$</u>
Funded status at December 31	\$(32,715)	\$(24,836)	\$ (7,895)	\$(16,410)	\$(21,767)	\$(21,890)
Contributions after measurement date	ψ(ε <b>2</b> ,, τε)	+( <b>2</b> 1,000)	— —	233	+( <b>2</b> 1,707)	—
Net amount recognized at December 31	\$(32,715)	\$(24,836)	\$ (7,895)	\$(16,177)	\$(21,767)	\$(21,890)
COMPONENTS ON THE						
COMPONENTS ON THE CONSOLIDATED BALANCE SHEETS						
Current liabilities	\$ (651)	\$ (876)	\$ (659)	\$ (671)	\$ (1,303)	\$ (1,168)
Noncurrent liabilities	(32,064)	(23,960)	(7,236)	(15,506)	(20,464)	(20,722)
Net liability at December 31	\$(32,715)	<u>\$(24,836)</u>	<u>\$(7,895)</u>	<u>\$(16,177)</u>	<u>\$(21,767)</u>	<u>\$(21,890)</u>

The accumulated benefit obligation for all defined benefit pension plans was \$103.3 million and \$99.9 million at December 31, 2008 and 2007, respectively. For plans with an accumulated benefit obligation in excess of plan assets, the projected benefit obligation, accumulated benefit obligation and fair value of plan assets was \$109.5 million, \$103.3 million and \$51.9 million, respectively, at December 31, 2008, and \$26.5 million, \$25.3 million and

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

\$4.1 million, respectively, at December 31, 2007. For plans with a projected benefit obligation in excess of plan assets, the projected benefit obligation and fair value of plan assets were \$109.5 million and \$51.9 million, respectively at December 31, 2008 and \$104.3 million and \$79.9 million, respectively at December 31, 2007.

The weighted average assumptions used in the measurement of the Company's benefit obligation at December 31, 2008 and 2007, were as follows:

	U.S. Plans 2008 2007		0 10 1 = 111110			Plans 2007
Discount rate	6.30%	6.40%	5.73%	5.48%		
Rate of compensation increase	4.00%	4.00%	3.17%	3.92%		

The pretax amounts recognized in Accumulated other comprehensive (income) loss as of December 31, 2008 and 2007 were as follows:

		Pension	Benefits			
	2008 2007		07	Other I	Benefits	
	U.S.	Non-U.S.	U.S.	Non-U.S	2008	2007
		(In thousands)				
Initial net obligation	\$ —	\$ —	\$ 46	\$ —	\$ —	\$ —
Prior service cost (credit)	1,047	8	894	_	(330)	(364)
Net loss	41,403	7,662	19,111	8,453	1,991	2,743
Total	\$42,450	\$7,670	\$20,051	\$8,453	\$1,661	\$2,379

The amounts in Accumulated other comprehensive loss as of December 31, 2008, that are expected to be recognized as components of net periodic benefit cost during 2009 are as follows:

	U.S. Pension Benefit Plans	Non-U.S. Pension Benefit Plans (In thous	Other Post-Retirement Benefit Plans ands)	Total
Prior service cost (credit)	\$ 313	\$ 1	\$(17)	\$ 297
Net loss	4,556	356	63	4,975
Total	\$4,869	<u>\$357</u>	<u>\$ 46</u>	\$5,272

The following tables provide the components of, and the weighted average assumptions used to determine, the net periodic benefit cost for the plans in 2008, 2007 and 2006:

	Pension Benefits							
	2008		2007		2006			
	U.S.	Non-U.S.	U.S.	Non-U.S.	U.S.	Non-U.S.		
		(In thousands)						
Service cost	\$ 1,765	\$ 932	\$ 1,876	\$ 874	\$ 2,128	\$ 726		
Interest cost	4,484	1,901	4,288	1,626	4,359	1,235		
Expected return on plan assets	(5,169)	(1,017)	(5,242)	(1,075)	(5,175)	(829)		
Net amortization	2,244	381	2,730	715	3,587	540		
Other					2,186			
Net periodic benefit cost	\$ 3,324	\$ 2,197	\$ 3,652	\$ 2,140	\$ 7,085	\$1,672		

#### IDEX CORPORATION AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

			Other Benefits			
			2008	200	)7	2006
				(In thou	sands)	
Service cost			\$ 607	\$ 6	511 \$	478
Interest cost			1,328	1,2	230	1,211
Net amortization			137	2	227	373
Net periodic benefit cost		\$2,072	\$2,0	<u>\$</u>	2,062	
	τ	J.S. Plans		Non	-U.S. Pla	ns
	2008	2007	2006	2008	2007	2006
Discount rate	6.40%	5.80%	5.50%	5.48%	4.80%	4.79%
Expected return on plan assets	8.50%	8.50%	8.50%	5.82%	6.00%	5.81%
Rate of compensation increase	4.00%	4.00%	4.00%	3.92%	3.72%	3.85%

The following table provides pretax amounts recognized in Accumulated other comprehensive income (loss) in 2008:

	<b>Pension Benefits</b>		
	U.S.	Non-U.S.	Other Benefits
	(Iı	n thousands)	
Net gain (loss) in current year	\$(24,141)	\$(1,382)	\$555
Prior service cost	(502)	(9)	_
Amortization of transition obligation	46	_	_
Amortization of prior service cost (credit)	348	_	(19)
Amortization of net loss	1,850	381	156
Exchange rate effect on amounts in OCI		1,695	26
Total	\$(22,399)	\$ 685	\$718

The discount rates for our plans are derived by matching the plan's cash flows to a yield curve that provides the equivalent yields on zero-coupon bonds for each maturity. The discount rate selected is the rate that produces the same present value of cash flows.

In selecting the expected rate of return on plan assets, the Company considers the historical returns and expected returns on plan assets. The expected returns are evaluated using asset return class, variance and correlation assumptions based on the plan's target asset allocation and current market conditions.

Prior service costs are amortized on a straight-line basis over the average remaining service period of active participants. Gains and losses in excess of 10% of the greater of the benefit obligation or the market value of assets are amortized over the average remaining service period of active participants. Costs of bargaining unit-sponsored multi-employer plans and defined contribution plans were \$9.8 million, \$9.4 million and \$7.8 million for 2008, 2007 and 2006, respectively.

For measurement purposes, an 8% weighted average annual rate of increase in the per capita cost of covered health care benefits was assumed for 2008. The rate was assumed to decrease gradually each year to a rate of 5.50% for 2014, and remain at that level thereafter. Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. A 1% increase in the assumed health care cost trend rates would increase the service and interest cost components of the net periodic benefit cost by \$0.2 million and the health care component of the accumulated postretirement benefit obligation by \$1.9 million. A 1% decrease in the assumed

#### IDEX CORPORATION AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

health care cost trend rate would decrease the service and interest cost components of the net periodic benefit cost by \$0.1 million and the health care component of the accumulated postretirement benefit obligation by \$1.6 million.

#### Plan Assets

The Company's pension plan weighted average asset allocations at December 31, 2008 and 2007, by asset category, were as follows:

	2008	<u>2007</u>
Equity securities	53%	61%
Fixed income securities	43	35
Other	4	4
Total	100%	100%

#### Investment Policies and Strategies

The investment objectives of the Company's plan assets are to earn the highest possible rate of return consistent with the tolerance for risk as determined periodically by the Company in its role as a fiduciary. The general guidelines of asset allocation of fund assets are that "equities" will represent from 55% to 75% of the market value of total fund assets with a target of 66%, and "fixed income" obligations, including cash, will represent from 25% to 45% with a target of 34%. The term "equities" includes common stock, convertible bonds and convertible stock. The term "fixed income" includes preferred stock and/or contractual payments with a specific maturity date. The Company strives to maintain asset allocations within the designated ranges by conducting periodic reviews of fund allocations and plan liquidity needs, and rebalancing the portfolio accordingly. The total fund performance is monitored and results measured using a 3- to 5-year moving average against long-term absolute and relative return objectives to meet actuarially determined forecasted benefit obligations. No restrictions are placed on the selection of individual investments by the qualified investment fund managers. The performance of the investment fund managers is reviewed on a regular basis, using appointed professional independent advisors. As of December 31, 2008 and 2007, there were no shares of the Company's stock held in plan assets.

#### Cash Flows

The Company expects to contribute approximately \$11.7 million to its defined benefit plans, \$9.9 million to its defined contribution plans and \$1.3 million to its other postretirement benefit plans in 2009.

#### Estimated Future Benefit Payments

The future estimated benefit payments for the next five years and the five years thereafter are as follows: 2009 - \$7.2 million; 2010 - \$7.7 million; 2011 - \$8.1 million; 2012 - \$8.6 million; 2013 - \$8.8 million; 2014 + \$50.9 million.

#### **IDEX CORPORATION AND SUBSIDIARIES**

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS — (Continued)

#### 17. Quarterly Results of Operations (Unaudited)

The following table summarizes the unaudited quarterly results of operations for the years ended December 31, 2008 and 2007. All periods in 2007 have been presented to reflect discontinued operations (see Note 14).

	2008 Quarters			2007 Quarters				
	First	Second	Third	Fourth	First	Second	Third	Fourth
Net sales	\$371,662	\$397,310	\$365,193	\$355,306	\$333,268	\$344,482	\$334,884	\$345,997
Gross profit	155,167	163,208	146,397	139,137	139,664	147,534	137,665	143,586
Operating income(1)(2)	68,099	73,808	29,417	41,108	61,552	68,865	63,148	61,518
Income from continuing operations	41,379	46,054	19,075	24,852	36,831	41,835	38,817	38,381
Income (loss) from discontinued operations, net of tax					(164)	(205)	(405)	55
Net income	\$ 41,379	\$ 46,054	\$ 19,075	\$ 24,852	\$ 36,667	\$ 41,630	\$ 38,412	\$ 38,436
Basic EPS from continuing operations	\$ .51	\$ .57	\$ .23	\$ .31	\$ .46	\$ .52	\$ .48	\$ .47
Basic EPS from discontinued operations								
Basic EPS	\$ .51	\$ .57	\$ .23	\$ .31	\$ .46	\$ .52	\$ .48	\$ .47
Diluted EPS from continuing operations	\$ .50	\$ .56	\$ .23	\$ .31	\$ .45	\$ .51	\$ .47	\$ .47
Diluted EPS from discontinued operations								
Diluted EPS	\$ .50	\$ .56	\$ .23	\$ .31	\$ .45	\$ .51	\$ .47	\$ .47
Basic weighted average shares outstanding	81,067	81,322	81,572	80,529	80,264	80,595	80,832	80,975
Diluted weighted average shares outstanding	82,288	82,746	82,957	81,289	81,677	82,046	82,311	82,363

<sup>(1)</sup> Third quarter 2008 operating income includes a \$30.1 million goodwill impairment charge for Fluid Management Americas.

<sup>(2)</sup> Third and fourth quarter 2008 operating income includes a restructuring charge of \$5.3 million and \$12.7 million, respectively.

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of IDEX Corporation

We have audited the accompanying consolidated balance sheets of IDEX Corporation and subsidiaries (the "Company") as of December 31, 2008 and 2007, and the related consolidated statements of operations, share-holders' equity, and cash flows for each of the three years in the period ended December 31, 2008. Our audits also included the financial statement schedule listed in the Index at Item 15. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on the financial statements and financial statement schedule based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2008 and 2007, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2008, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

As discussed in Note 1, effective January 1, 2006, the Company changed its method of accounting for stock-based compensation as a result of adopting Financial Accounting Standards Board (FASB) Statement No. 123(R), *Share Based Payment*. As discussed in Note 16, effective December 31, 2006, the Company changed its method of accounting for pensions and other postretirement benefits as a result of adopting FASB Statement No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans*.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the Company's internal control over financial reporting as of December 31, 2008, based on the criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission, and our report dated February 26, 2009, expressed an unqualified opinion on the Company's internal control over financial reporting.

Deloitte & Touche LLP

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Chicago, Illinois February 26, 2009

#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareholders of IDEX Corporation

We have audited the internal control over financial reporting of IDEX Corporation and subsidiaries (the "Company") as of December 31, 2008, based on criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in Management's Report on Internal Control Over Financial Reporting, management excluded from its assessment the internal control over financial reporting at Richter Chemie-Technik GmbH, iPEK Spezial-TV GmbH, Integrated Environmental Group Ltd, and Semrock, Inc. which were acquired in October 2008 and Innovadyne Technologies, Inc. which was acquired in November 2008. This exclusion represented approximately 1.7 percent of total sales and 1.2 percent of net income as well as 14.3 percent of net assets and 13.9 percent of total assets for the year ended December 31, 2008. Accordingly, our audit did not include the internal control over financial reporting at Richter Chemie-Technik GmbH, iPEK Spezial-TV GmbH, Integrated Environmental Group Ltd, Semrock, Inc, and Innovadyne Technologies, Inc. The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2008, based on the criteria established in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements and financial statement schedule as of and for the year ended December 31, 2008 of the Company and our report dated February 26, 2009 expressed an unqualified opinion on those financial statements and financial statement schedule.

Deloitle + Touche LLP

Chicago, Illinois February 26, 2009

#### MANAGEMENT'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING

Internal control over financial reporting refers to the process designed by, or under the supervision of, our Chief Executive Officer and Chief Financial Officer, and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with accounting principles generally accepted in the United States of America, and includes those policies and procedures that:

- Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with accounting principles generally accepted in the United States of America, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and
- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Internal control over financial reporting cannot provide absolute assurance of achieving financial reporting objectives because of its inherent limitations. Internal control over financial reporting is a process that involves human diligence and compliance and is subject to lapses in judgment and breakdowns resulting from human failures. Internal control over financial reporting also can be circumvented by collusion or improper management override. Because of such limitations, there is a risk that material misstatements may not be prevented or detected on a timely basis by internal control over financial reporting. However, these inherent limitations are known features of the financial reporting process. Therefore, it is possible to design into the process safeguards to reduce, though not eliminate, this risk. Management is responsible for establishing and maintaining effective internal control over financial reporting for the Company. Management has used the framework set forth in the report entitled "Internal Control — Integrated Framework" issued by the Committee of Sponsoring Organizations of the Treadway Commission to assess the effectiveness of the Company's internal control over financial reporting. Management has concluded that the Company's internal control over financial reporting was effective as of December 31, 2008.

The Company completed the acquisitions of Richter, iPEK, IETG and Semrock in October 2008 and Innovadyne in November 2008. Due to the timing of the acquisitions, management has excluded these acquisitions from our evaluation of effectiveness of internal controls over financial reporting. This exclusion represented approximately 1.7 percent of total sales and 1.2 percent of net income as well as 14.3 percent of net assets and 13.9 percent of total assets for the year ended December 31, 2008.

The effectiveness of the Company's internal control over financial reporting as of December 31, 2008, has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in their report which appears herein.

Lawrence D. Kingsley

1.17

Chairman of the Board and Chief Executive Officer

Dominic A. Romeo

Vice President and Chief Financial Officer

Northbrook, Illinois February 27, 2009

#### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

#### Item 9A. Controls and Procedures.

The Company maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed in the Company's Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the Company's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

As required by SEC Rule 13a-15(b), the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and the Company's Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based on the foregoing, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective.

The information set forth under the captions "Report of Independent Registered Public Accounting Firm" and "Management's Report on Internal Control Over Financial Reporting" on pages 59 — 62 of Part II. Item 8. Financial Statements and Supplementary Data is incorporated herein by reference.

There has been no change in the Company's internal controls over financial reporting during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

During the three months ended December 31, 2008, the Company implemented a new ERP system at one of our business units. The Company believes that effective internal control over financial reporting was maintained during and after this conversion.

#### Item 9B. Other Information.

None.

#### **PART III**

#### Item 10. Directors, Executive Officers and Corporate Governance.

Information under the headings "Election of Directors" and "Section 16(a) Beneficial Ownership Reporting Compliance," and the information under the subheading "Information Regarding the Board of Directors and Committees," in the Company's 2009 Proxy Statement is incorporated herein by reference. Information regarding executive officers of the Company is located in Part I. Item 1. of this report under the caption "Executive Officers of the Registrant."

The Company has adopted a Code of Business Conduct and Ethics applicable to the Company's directors, officers (including the Company's principal executive officer and principal financial & accounting officer) and employees. The Code of Business Conduct and Ethics, along with the Audit Committee Charter, Nominating and Corporate Governance Committee Charter, Compensation Committee Charter and Corporate Governance Guidelines are available on the Company's website at <a href="https://www.idexcorp.com">www.idexcorp.com</a>.

In the event that we amend or waive any of the provisions of the Code of Business Conduct and Ethics applicable to our principal executive officer or principal financial & accounting officer, we intend to disclose the same on the Company's website.

#### Item 11. Executive Compensation.

Information under the heading "Executive Compensation" in the Company's 2009 Proxy Statement is incorporated herein by reference.

## Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Shareholder Matters.

Information under the heading "Security Ownership" in the Company's 2009 Proxy Statement is incorporated herein by reference.

#### **Equity Compensation Plan Information**

The following table sets forth certain information with respect to the Company's equity compensation plans as of December 31, 2008.

Plan Category	Number of Securities To be Issued Upon Exercise of Outstanding Options, Warrants and Rights	Weighted-Average Exercise Price of Outstanding Options, Warrants and rights	Rumper of Securities Remaining Available for Future Issuance Under Equity Compensation Plans(1)(2)
Equity compensation plans approved by the Company's shareholders	5,512,251	\$25.84	2,666,216

<sup>(1)</sup> Excludes securities to be issued upon the exercise of outstanding options, warrants and rights.

The number of DCUs is determined by dividing the amount deferred by the closing price of the Company's Common Stock the day before the date of deferral. The DCUs are entitled to receive dividend equivalents which are reinvested in DCUs based on the same formula for investment of a participant's deferral. Since Deferred Compensation is payable upon separation of service within the meaning of Internal Revenue Code Section 409A of the Internal Revenue Code, no benefits are payable prior to the date that is six months after the date of separation of service, or the date of death of the employee, if earlier.

#### Item 13. Certain Relationships and Related Transactions, and Director Independence.

No certain relationships exist. Information under the heading "Information Regarding the Board of Directors and Committees" in the Company's 2009 Proxy Statement is incorporated herein by reference.

#### Item 14. Principal Accountant Fees and Services

Information under the heading "Principal Accountant Fees and Services" in the Company's 2009 Proxy Statement is incorporated herein by reference.

<sup>(2)</sup> All Deferred Compensation Units (DCUs) issued under the Directors Deferred Compensation Plan and Deferred Compensation Plan for Non-officer Presidents are to be issued under the Incentive Award Plan and any DCUs remaining in these plans were eliminated by Shareholder approval on April 8, 2008. DCU's issued under the Deferred Compensation Plan for Officers continue to be issued under the Incentive Award Plan.

#### **PART IV**

#### Item 15. Exhibits and Financial Statement Schedule.

#### (A) 1. Financial Statements

Consolidated financial statements filed as part of this report are listed under Part II. Item 8. "Financial Statements and Supplementary Data" of this Annual Report on Form 10-K.

#### 2. Financial Statement Schedule

	2008 Form 10-K Page
Schedule II — Valuation and Qualifying Accounts	66

All other schedules are omitted because they are not applicable, not required, or because the required information is included in the Consolidated Financial Statements of IDEX or the Notes thereto.

#### 3. Exhibits

The exhibits filed with this report are listed on the "Exhibit Index."

#### (B) Exhibit Index

Reference is made to the Exhibit Index beginning on page 68 hereof.

# IDEX CORPORATION AND SUBSIDIARIES SCHEDULE II — VALUATION AND QUALIFYING ACCOUNTS FOR THE YEARS ENDED DECEMBER 31, 2008, 2007 AND 2006

<u>Description</u>	Balance Beginning of Year	Charged to Costs and Expenses(1) (In the	Deductions(2)	Other(3)	Balance End of Year
Year Ended December 31, 2008:					
Deducted from assets to which they apply:					
Allowance for Doubtful Accounts	\$5,746	\$1,379	\$1,621	\$ 96	\$5,600
Year Ended December 31, 2007:					
Deducted from assets to which they apply:					
Allowance for Doubtful Accounts	3,545	2,636	625	190	5,746
Year Ended December 31, 2006:					
Deducted from assets to which they apply:					
Allowance for Doubtful Accounts	3,684	553	746	54	3,545

<sup>(1)</sup> Includes provision for doubtful accounts, sales returns and sales discounts granted to customers.

<sup>(2)</sup> Represents uncollectible accounts, net of recoveries.

<sup>(3)</sup> Represents acquisition, divestiture, translation and reclassification adjustments.

#### **SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### **IDEX CORPORATION**

#### By: /s/ DOMINIC A. ROMEO

Dominic A. Romeo Vice President and Chief Financial Officer

Date: February 27, 2009

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

<b>Signature</b>	<u>Title</u>	<u>Date</u>
/s/ LAWRENCE D. KINGSLEY  Lawrence D. Kingsley	Chairman of the Board and Chief Executive Officer (Principal Executive Officer)	February 27, 2009
/s/ DOMINIC A. ROMEO Dominic A. Romeo	Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)	February 27, 2009
/s/ BRADLEY J. BELL Bradley J. Bell	Director	February 27, 2009
/s/ RUBY R. CHANDY Ruby R. Chandy	Director	February 27, 2009
/s/ WILLIAM M. COOK William M. Cook	Director	February 27, 2009
/s/ FRANK S. HERMANCE Frank S. Hermance	Director	February 27, 2009
/s/ GREGORY F. MILZCIK Gregory F. Milzcik	Director	February 27, 2009
/s/ NEIL A. SPRINGER Neil A. Springer	Director	February 27, 2009
/s/ MICHAEL T. TOKARZ  Michael T. Tokarz	Director	February 27, 2009

#### EXHIBIT INDEX

	EXHIBIT INDEX
Exhibit Number	<u>Description</u>
3.1	Restated Certificate of Incorporation of IDEX Corporation (formerly HI, Inc.) (incorporated by reference to Exhibit No. 3.1 to the Registration Statement on Form S-1 of IDEX, et al., Registration No. 33-21205, as filed on April 21, 1988)
3.1(a)	Amendment to Restated Certificate of Incorporation of IDEX Corporation (formerly HI, Inc.) (incorporated by reference to Exhibit No. 3.1(a) to the Quarterly Report of IDEX on Form 10-Q for the quarter ended March 31, 1996, Commission File No. 1-10235)
3.1(b)	Amendment to Restated Certificate of Incorporation of IDEX Corporation (formerly HI, Inc.) (incorporated by reference to Exhibit No. 3.1(b) to the Current Report of IDEX on Form 8-K March 24, 2005, Commission File No. 1-10235)
3.2	Amended and Restated By-Laws of IDEX Corporation (incorporated by reference to Exhibit No. 3.2 to Post-Effective Amendment No. 2 to the Registration Statement on Form S-1 of IDEX, et al., Registration No. 33-21205, as filed on July 17, 1989)
3.2(a)	Amended and Restated Article III, Section 13 of the Amended and Restated By-Laws of IDEX Corporation (incorporated by reference to Exhibit No. 3.2(a) to Post-Effective Amendment No. 3 to the Registration Statement on Form S-1 of IDEX, et al., Registration No. 33-21205, as filed on February 12, 1990)
4.1	Restated Certificate of Incorporation and By-Laws of IDEX Corporation (filed as Exhibits No. 3.1 through 3.2(a))
4.4	Specimen Certificate of Common Stock of IDEX Corporation (incorporated by reference to Exhibit No. 4.3 to the Registration Statement on Form S-2 of IDEX, et al., Registration No. 33-42208, as filed on September 16, 1991)
4.5	Credit Agreement, dated as of December 21, 2006, among IDEX Corporation, Bank of America N.A. as Agent and Issuing Bank, and the Other Financial Institutions Party Hereto (incorporated by reference to Exhibit 10.1 to the Current Report of IDEX on Form 8-K dated December 22, 2006, Commission File No. 1-10235)
4.6	Credit Lyonnais Uncommitted Line of Credit, dated as of December 3, 2001 (incorporated by reference to Exhibit 4.6 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2001, Commission File No. 1-10235)
4.6(a)	Amendment No. 8 dated as of December 12, 2007 to the Credit Lyonnais Uncommitted Line of Credit Agreement dated December 3, 2001 (incorporated by reference to Exhibit 4.6(a) to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2007, Commission File No. 1-10235)
10.1**	Revised and Restated IDEX Management Incentive Compensation Plan for Key Employees Effective January 1, 2003 (incorporated by reference to Exhibit 10.2 to the Quarterly Report of IDEX on Form 10-Q for the quarter ended March 31, 2003, Commission File No. 1-10235)
10.2**	Form of Indemnification Agreement of IDEX Corporation (incorporated by reference to Exhibit No. 10.23 to the Registration Statement on Form S-1 of IDEX, et al., Registration No. 33-28317, as filed on April 26, 1989)
10.3**	IDEX Corporation Amended and Restated Stock Option Plan for Outside Directors adopted by resolution of the Board of Directors dated as of January 25, 2000 (incorporated by reference to Exhibit No. 10.1 of the Quarterly Report of IDEX on Form 10-Q for the quarter ended March 31, 2000, Commission File No. 10-10235)
10.3(a)**	First Amendment to IDEX Corporation Amended and Restated Stock Option Plan for Outside Directors, adopted by resolution of the Board of Directors dated as of November 20, 2003 (incorporated by reference to Exhibit 10.6(a) to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2003)
10.4**	Non-Qualified Stock Option Plan for Non-Officer Key Employees of IDEX Corporation (incorporated by reference to Exhibit No. 10.15 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 1992, Commission File No. 1-102351)

Exhibit Number	Description
10.5**	Third Amended and Restated 1996 Stock Option Plan for Non-Officer Key Employees of IDEX Corporation dated January 9, 2003 (incorporated by reference to Exhibit 4.1 to the Registration Statement on Form S-8 of IDEX, Registration No. 333-104768, as filed on April 25, 2003)
10.6**	Non-Qualified Stock Option Plan for Officers of IDEX Corporation (incorporated by reference to Exhibit No. 10.16 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 1992, Commission File No. 1-102351)
10.7**	First Amended and Restated 1996 Stock Plan for Officers of IDEX Corporation (incorporated by reference to Exhibit No. 10.1 to the Quarterly Report of IDEX on Form 10-Q for the quarter ended March 31, 1998, Commission File No. 1-102351)
10.8**	2001 Stock Plan for Officers dated March 27, 2001 (incorporated by reference to Exhibit No. 10.2 to the Quarterly Report of IDEX on Form 10-Q for the quarter ended March 31, 2001, Commission File No. 1-10235)
10.9**	IDEX Corporation Supplemental Executive Retirement Plan (incorporated by reference to Exhibit No. 10.17 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 1992, Commission File No. 1-102351)
10.10**	Second Amended and Restated IDEX Corporation Directors Deferred Compensation Plan (incorporated by reference to Exhibit No. 10.14(b) to the Annual Report of IDEX on Form 10-K for the year ended December 31, 1997, Commission File No. 1-10235)
10.11**	IDEX Corporation 1996 Deferred Compensation Plan for Officers (incorporated by reference to Exhibit No. 4.8 to the Registration Statement on Form S-8 of IDEX, et al., Registration No. 333-18643, as filed on December 23, 1996)
10.11(a)**	First Amendment to the IDEX Corporation 1996 Deferred Compensation Plan for Officers, dated March 23, 2004 (incorporated by reference to Exhibit No. 10.1 to the Quarterly Report of IDEX on Form 10-Q for the quarter ended March 31, 2004)
10.12**	IDEX Corporation 1996 Deferred Compensation Plan for Non-Officer Presidents (incorporated by reference to Exhibit No. 4.7 to the Registration Statement on Form S-8 of IDEX, et al., Registrant No. 333-18643, as filed on December 23, 1996)
10.13**	Letter Agreement between IDEX Corporation and John L. McMurray, dated April 24, 2000 (incorporated by reference to Exhibit No. 10.17(a) to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2001, Commission File No. 1-10235)
10.14**	Letter Agreement between IDEX Corporation and Dominic A. Romeo, dated December 1, 2003 (incorporated by reference to Exhibit No. 10.21 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2005)
10.15**	Unvested Stock Award Agreement between IDEX Corporation and Dominic A. Romeo, dated January 14, 2004 (incorporated by reference to Exhibit No. 10.22 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2003)
10.16**	Employment Agreement between IDEX Corporation and Lawrence D. Kingsley, dated July 21, 2004 (incorporated by reference to Exhibit No. 10.1 to the Quarterly Report of IDEX on Form 10-Q for the quarter ended September 30, 2004)
10.16 (a)**	First Amendment to Employment Agreement between IDEX Corporation and Lawrence D. Kingsley, dated March 22, 2005 (incorporated by reference to Exhibit 10.20(a) to the Current Report of IDEX on Form 8-K dated March 24, 2005, Commission File No. 1-10235)
10.17**	Unvested Stock Award Agreement between IDEX Corporation and Lawrence D. Kingsley, dated August 23, 2004 (incorporated by reference to Exhibit No. 10.01 to the Periodic Report of IDEX on Form 8-K filed on August 26, 2004)
10.18**	Unvested Stock Award Agreement between IDEX Corporation and Lawrence D. Kingsley, dated March 22, 2005 (incorporated by reference to Exhibit No. 10.25 to the Current Report of IDEX on Form 8-K filed dated March 24, 2005, Commission File No. 1-10235)
10.19**	Form Stock Option Agreement (incorporated by reference to Exhibit 10.23 to the Current Report of IDEX on Form 8-K dated March 24, 2005, Commission File No. 1-10235)

Exhibit <u>Number</u>	Description
10.20**	Form Unvested Stock Agreement (incorporated by reference to Appendix A of the Proxy Statement of IDEX Corporation, dated February 25, 2005, Commission File No. 1-10235)
10.21**	IDEX Corporation Incentive Award Plan (incorporated by reference to Exhibit 10.24 to the Current Report of IDEX on Form 8-K dated March 24, 2005, Commission File No. 1-10235)
10.22**	Letter Agreement between IDEX Corporation and Frank J. Notaro, dated April 24, 2000 (incorporated by reference to Exhibit 10.25 to the Annual Report of IDEX on Form 10-K for the year ended December 31, 2005, Commission File No. 1-10235)
10.23**	Definitive agreement to acquire Nova Technologies Corporation, dated November 13, 2007, (incorporated by reference to exhibit 10.1 to the Current Report of IDEX on Form 8-K dated November 16, 2007, Commission File No. 1-10235)
10.24**	IDEX Corporation Incentive Award Plan (as Amended and Restated) (incorporated by reference to Appendix A of the Proxy Statement of IDEX Corporation, filed March 7, 2008, Commission File No. 1-10235)
10.25**	IDEX Corporation Restricted Stock Award Agreement with Lawrence Kingsley, dated April 8, 2008 (incorporated by reference to Exhibit 10.2 to the Current Report of IDEX Corporation on Form 8-K, dated April 8, 2008, Commission File No. 1-10235)
10.26**	IDEX Corporation Restricted Stock Award Agreement with Dominic Romeo, dated April 8, 2008 (incorporated by reference to Exhibit 10.3 to the Current Report of IDEX Corporation on Form 8-K, dated April 8, 2008, Commission File No. 1-10235)
10.27**	Form of IDEX Corporation Restricted Stock Award Agreement, dated April 8, 2008 (incorporated by reference to Exhibit 10.4 to the Current Report of IDEX Corporation on Form 8-K, dated April 8, 2008, Commission File No. 1-10235)
*10.28**	Second Amendment to Employment Agreement between IDEX Corporation and Lawrence D. Kingsley, dated December 8, 2008
*10.29**	Separation Agreement between IDEX Corporation and Bradley Spiegel, dated December 19, 2008
*12	Ratio of Earnings to Fixed Charges
*13	The portions of IDEX Corporation's 2008 Annual Report to Shareholders, which are specifically incorporated by reference.
*21	Subsidiaries of IDEX
*23	Consent of Deloitte & Touche LLP
*31.1	Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a)
*31.2	Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) or Rule 15d-14(a)
*32.1	Certification pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code
*32.2	Certification pursuant to Section 1350 of Chapter 63 of Title 18 of the United States Code

<sup>\*</sup> Filed herewith

<sup>\*\*</sup> Management contract or compensatory plan or agreement.

847.498.7070

**investor information** Inquiries from shareholders and prospective investors should be directed to: Heath A. Mitts, Vice President of Corporate Finance, at the Corporate Office (above). Further information may also be obtained at www.idexcorp.com.

stockholder information

registrar and transfer agent Inquiries about stock transfers, address changes or IDEX's dividend reinvestment program should be directed to:

National City Bank Shareholder Services 3rd Floor North Annex 4100 W. 150th Street Cleveland, OH 44135 800.622.6757

www.nationalcitystocktransfer.com

Email: shareholder.inquiries@nationalcity.com

independent registered public accounting firm

Deloitte & Touche LLP 111 S. Wacker Drive Chicago, IL 60606 **dividend policy** IDEX paid a quarterly dividend of \$0.12 per share on its common stock on January 30, 2009. The declaration of future dividends is within the discretion of the Company's Board of Directors and will depend upon, among other things, business conditions, and IDEX's earnings and financial condition.

**stock market information** IDEX common stock was held by an estimated 7,000 shareholders at December 31, 2008, and is traded on the New York and Chicago Stock Exchanges under the ticker symbol IEX.

**public filings** Shareholders may obtain a copy of any Form 10-K, 8-K, or 10-Q filed with the United States Securities and Exchange Commission by written request to the attention of Heath A. Mitts, Vice President of Corporate Finance, at the Corporate Office or through our website at www.idexcorp.com.

**annual meeting** The 2009 Annual Meeting of IDEX shareholders will be held on April 7, 2009, at 9:00 a.m. Central Time at:

The Westin Chicago North Shore 601 N. Milwaukee Avenue Wheeling, IL 60090

certifications IDEX Corporation has included as Exhibit 31 to its Annual Report on Form 10-K for fiscal year 2008 filed with the Securities and Exchange Commission certificates of its Chief Executive Officer and Chief Financial Officer certifying the quality of IDEX Corporation's public disclosure. IDEX Corporation has also submitted to the New York Stock Exchange (NYSE) a certificate of its Chief Executive Officer certifying that he was not aware of any violation by IDEX Corporation of NYSE corporate governance listing standards as of the date of the certification.

### quarterly stock price

		first	second	third	fourth
2008	high	\$36.32	\$40.75	\$40.35	\$31.45
	low	25.77	30.80	30.00	17.70
	close	30.69	36.84	31.02	24.15
2007	high	\$35.27	\$38.90	\$44.99	\$38.85
	low	30.41	33.00	34.51	32.41
	close	33.92	38.54	36.39	36.13



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www.idexcorp.com