Fourth Quarter 2023 Earnings February 7, 2024

Fluid & Metering

Health & Science

PLUIDHATDING AND LT

Fire & Safety / Diversified



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Agenda

- IDEX Overview
- Q4 and Full Year 2023 Financial Performance
- Market Outlook
- 2024 Guidance
- Q&A



Replay Information

- Dial toll-free: 877.660.6853
- International: 201.612.7415
- Conference ID: #13742102
- Log on to: www.idexcorp.com



Cautionary Statement

Cautionary Statement Under the Private Securities Litigation Reform Act; Non-GAAP Measures

This presentation contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. These statements may relate to, among other things, the Company's first quarter 2024 and full year 2024 outlook including expected organic sales projections, expected earnings per share and adjusted earnings per share, and the assumptions underlying these expectations, anticipated future acquisition behavior, anticipated trends in end markets, and the anticipated benefits of the Company's recent acquisitions, and are indicated by words or phrases such as "anticipates," "estimates," "guidance," "expects," "projects," "forecasts," "should," "could," "will," "believes," "intends" and similar words or phrases. These statements are subject to inherent uncertainties and risks that could cause actual results to differ materially from those anticipated at the date of this news release.

The risks and uncertainties include, but are not limited to, the following: levels of industrial activity and economic conditions in the U.S. and other countries around the world, including uncertainties in the financial markets and adverse developments affecting the financial services industry; pricing pressures, including inflation and rising interest rates, and other competitive factors and levels of capital spending in certain industries, all of which could have a material impact on order rates and the Company's results; the impact of health epidemics and pandemics and terrorist attacks and wars, which could have an adverse impact on the Company's business by creating disruptions in the global supply chain and by potentially having an adverse impact on the global economy; the Company's ability to make acquisitions and to integrate and operate acquired businesses on a profitable basis; the relationship of the U.S. dollar to other currencies and its impact on pricing and cost competitiveness; political and economic conditions in foreign countries in which the Company operates; developments with respect to trade policy and tariffs; capacity utilization and the effect this has on costs; labor markets; supply chain conditions; market conditions and material costs; risks related to environmental, social and corporate governance issues, including those related to climate change and sustainability; and developments with respect to contingencies, such as litigation and environmental matters.

Additional factors that could cause actual results to differ materially from those reflected in the forward looking statements include, but are not limited to, the risks discussed in the "Risk Factors" section included in the Company's most recent annual report on Form 10-K and the Company's subsequent quarterly reports filed with the Securities and Exchange Commission ("SEC") and the other risks discussed in the Company's filings with the SEC. The forward-looking statements included here are only made as of the date of this presentation, and management undertakes no obligation to publicly update them to reflect subsequent events or circumstances, except as may be required by law. Investors are cautioned not to rely unduly on forward-looking statements when evaluating the information presented here.

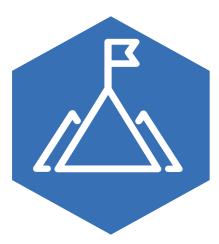
This presentation contains non-GAAP financial information. Reconciliations of non-GAAP measures are included either in this presentation or our earnings release for the full year and three-month period ending December 31, 2023, which is available on our website.



Business Update



IDEX Overview



Strong Execution in 2023 Amid Challenging Backdrop

- Strong execution, price capture and record cash generation
- Closed year with continued stability in order rates

Robust funnel and ample capital to support M&A

- Acquired Iridian and STC Material Solutions
- Strategic portfolio pruning with divestitures of Micropump and Novotema



Looking Ahead to 2024

- Stable markets with signs of recovery across most of our businesses
- Well positioned to capitalize on growth as volumes increase
- Continued focus on targeted growth bets, talent and execution



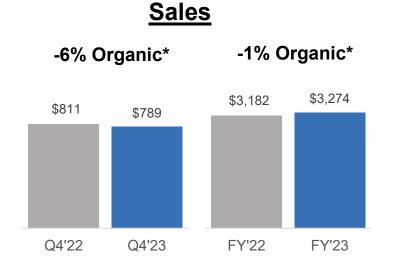
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Financials

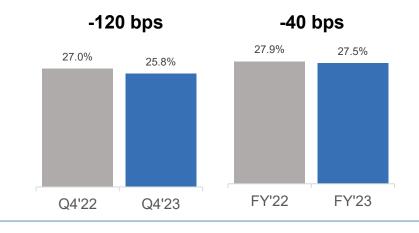


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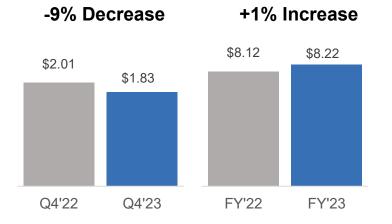
IDEX Q4 2023 Financial Performance



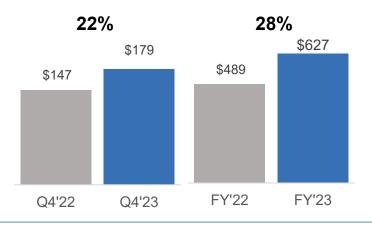
Adjusted EBITDA Margin*



Adjusted Earnings per Share*



Free Cash Flow*





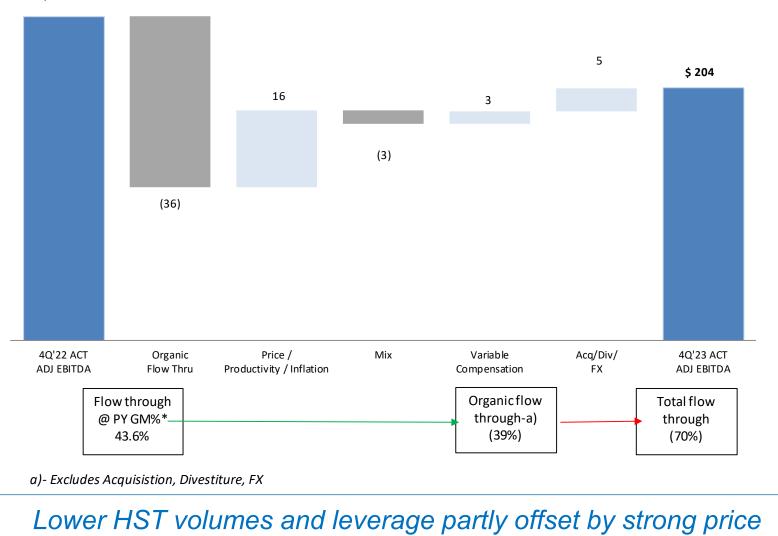
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Record Full Year Free Cash Flow

Q4 2023 Adjusted EBITDA Walk

(Dollars in millions)

\$ 219





2024 IDEX Segment Outlook

	<image/>	<image/>	FIRE & SAFETY/
	TECHNOLOGY	TECHNOLOGY	DIVERSIFIED
POSITIVE CATALYSTS	Water Solutions & Services Energy Transition	Space / Broadband Energy Transition Aero & Defense	Fire Systems Automation Aero & Defense
STABLE / MODERATE LIFT	Diversified Industrials Chemical Semiconductor	Industrial Niche Components Auto Semiconductor	Rescue Auto
FLAT / NO SIGNS YET OF BOUNCE		Life Sciences Analytical Instrumentation	
CYCLICALLY DOWN	Agriculture		Dispensing
2023 REVENUE	~\$1.2B / 38%	~\$1.3B / 40%	~\$0.7B / 22%

2024 Full Year Guidance Bridge

	Sales (\$M)	EPS
FY 2023 Reported	\$3,274	\$7.85
Acquisition-related intangible asset amortization		0.97
Credit loss on note receivable from collaborative partner		0.08
Loss (gain) on sale of businesses		(0.82)
Restructuring expenses and asset impairments		0.12
Fair value inventory step-up charges		0.02
FY 2023 Actual - Adjusted	\$3,274	\$8.22
Organic Growth Incl Price-Cost-Mix	0 - 66	(0.03) - 0.26
Net Productivity		0.10 - 0.15
Resource Investment		(0.05) - (0.09)
Organic Subtotal	\$3,274 - \$3,340	\$8.24 - \$8.54
	0% - 2% growth	0% - 4% growth
Variable Comp		(0.16)
Acquisition / Divestiture	21	0.12
FY 2024 Operational Range	\$3,295 - \$3,361	\$8.20 - \$8.50
	1% - 3% growth	(0%) - 3% growth
Interest Expense		0.07
FX	25	0.07
Tax Impact		(0.19)
FY 2024 Guidance Range*	\$3,320 - \$3,386	\$8.15 - \$8.45
	1% - 3% growth	(1%) - 3% growth



2024 Guidance Summary

		First Quarter Current Guidance	Full Year Current Guidance
Revenue% vs. Prior Year	Organic*	(7%) - (6%)	0% - 2% growth
EBITDA%	Adjusted*	~25%	~28%
Earnings per Share	Reported	\$1.45 - \$1.50	\$7.15- \$7.45
Earnings per Share	Adjusted*	\$1.70 - \$1.75	\$8.15 - \$8.45
Other Modeling Items: FX Impact on Sales Acquisition/Divestiture impact on Depreciation\$ Amortization\$ Interest\$ Tax Rate Capital Expenditures Free Cash Flow % of Adjusted Net		1% -a) 0% ~\$17 million ~\$25 million ~\$12 million 23%	0% -a) ~1% ~\$70 million ~\$100 million ~\$45 million 23% \$75+ million 100%+
Corporate Costs (a - Based on 12/31/2023 FX rate		~\$30 million	~\$95 million

(a - Based on 12/31/2023 FX rate

Earnings per share estimates exclude all future acquisitions and any future restructuring expenses





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Closing Remarks



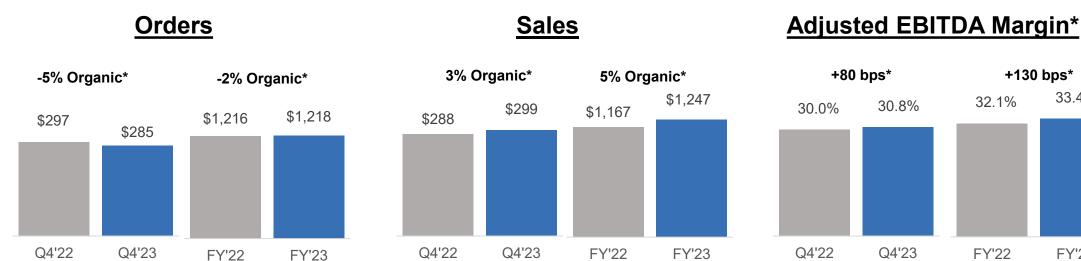


Appendix



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Fluid & Metering Technologies



Q4 Sales Mix: Organic 3% Acquisition/Divestiture FX 1% **Reported Sales** 4%

Highlights:

- Industrial day rates sequential improvement vs Q3
- Favorable position in Water with Municipal project activity
- □ Steady Energy market
- Agriculture headwinds
- Q4 Strong price/cost and productivity, partially offset by unfavorable mix and lower volume leverage

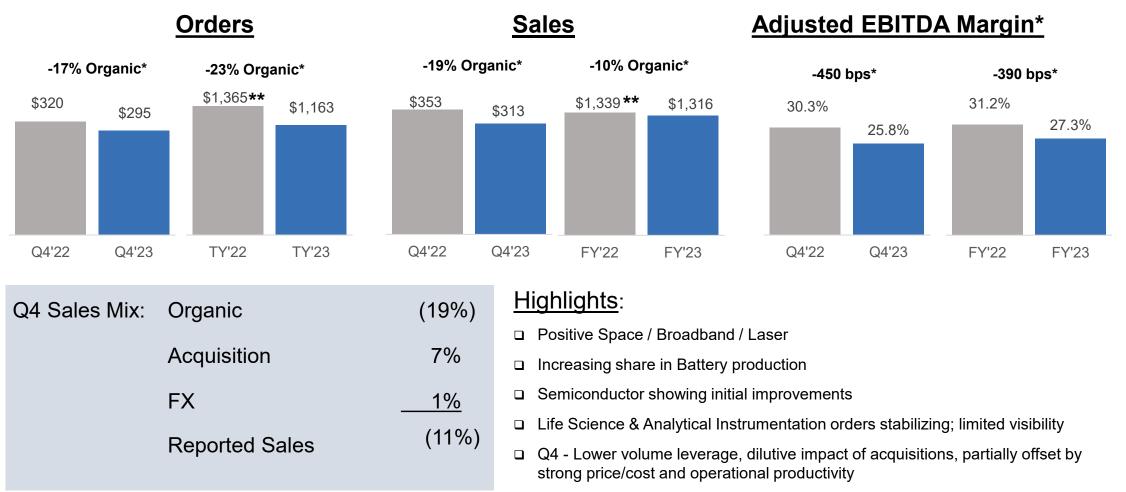


Positive market signals excluding Agriculture

33.4%

FY'23

Health & Science Technologies





Near term challenge in Life Science & Analytical Instrumentation

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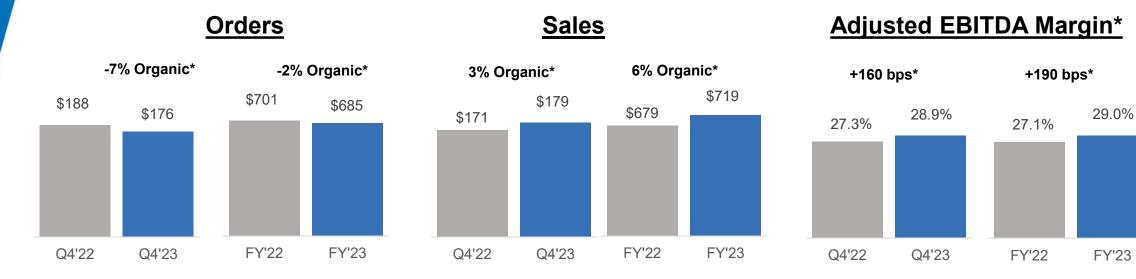
16

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*This presentation contains non-GAAP financial information. Reconciliations of non-GAAP measures are included either in this presentation or in our Q4 '23 earnings release ** Q3 2022 includes \$17.9M accelerated deferred revenue related to the exit of COVID-19 testing application

(Dollars in millions)

Fire & Safety / Diversified Products



Q4 Sales Mix:	Organic	3%
	FX	2%
	Reported Sales	5%

Highlights:

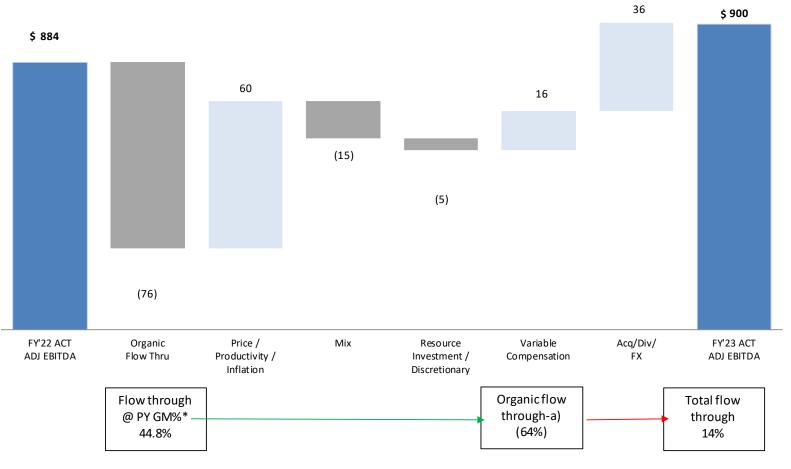
- □ Fire and Rescue stable
- BAND-IT remains strong
- Dispensing stepping down due to completion of refreshment cycle
- **Q4** Strong price/cost and operational productivity, partially offset by lower volume leverage





Full Year 2023 Adjusted EBITDA Walk

(Dollars in millions)



(a- Excludes Acquisistion, Divestiture, FX

Strong price-cost & variable comp offsetting volume headwinds



Non-GAAP Reconciliations



Non-GAAP Measures of Financial Performance

The Company prepares its public financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP). The Company supplements certain GAAP financial performance metrics with non-GAAP financial performance metrics. Management believes these non-GAAP financial performance metrics provide investors with greater insight, transparency and a more comprehensive understanding of the financial information used by management in its financial and operational decision making because certain of these adjusted metrics exclude items not reflective of ongoing operations, as identified in the reconciliations below. Reconciliations of non-GAAP financial performance metrics to their most directly comparable GAAP financial performance metrics are defined and presented below and should not be considered a substitute for, nor superior to, the financial data prepared in accordance with GAAP. Due to rounding, numbers presented throughout this and other documents may not add up or recalculate precisely. There were no adjustments to GAAP financial performance metrics other than the items noted below.

- Organic orders and net sales are calculated excluding amounts from acquired or divested businesses during the first twelve months of ownership or prior to divestiture, the impact of foreign currency translation and the impact from the exit of a COVID-19 testing application.
- Adjusted net sales is calculated as net sales less the acceleration of previously deferred revenue related to the exit of a COVID-19 testing application.
- Adjusted gross profit is calculated as gross profit less the impact from the exit of a COVID-19 testing application plus fair value inventory step-up charges.
- Adjusted gross margin is calculated as adjusted gross profit divided by adjusted net sales.
- Adjusted net income attributable to IDEX is calculated as net income attributable to IDEX plus fair value inventory step-up charges, plus restructuring expenses and asset impairments, less the net impact from the exit of a COVID-19 testing application, less the gain on sale of businesses - net, less gains on sales of assets, plus the credit loss on a note receivable from a collaborative partner, plus acquisition-related intangible asset amortization, all net of the statutory tax expense or benefit.
- Adjusted diluted EPS attributable to IDEX is calculated as adjusted net income attributable to IDEX divided by the diluted weighted average shares outstanding.
- Consolidated Adjusted EBITDA is calculated as consolidated earnings before interest, taxes, depreciation and amortization, or consolidated EBITDA, plus fair value inventory step-up charges, plus restructuring expenses and asset impairments, less the net impact from the exit of a COVID-19 testing application, less the gain on sale of businesses - net, less gains on sales of assets plus the credit loss on a note receivable from a collaborative partner.
- Consolidated Adjusted EBITDA margin is calculated as Consolidated Adjusted EBITDA divided by adjusted net sales.
- Free cash flow is calculated as cash flow from operating activities less capital expenditures.

All table footnotes can be found at the end of the Non-GAAP section.

Table 1: Reconciliations of the Change in Net Sales to Organic Net Sales

	For the Qu	uarter Ende	d Decembe	er 31, 2023	For the Year Ended December 31, 2023				
	FMT	HST	FSDP	IDEX	FMT	HST	FSDP	IDEX	
Change in net sales	4%	(11%)	5%	(3%)	7%	(2%)	6%	3%	
Less:									
Net impact from acquisitions/divestitures	—%	7%	—%	3%	2%	9%	%	5%	
Impact from foreign currency	1%	1%	2%	%	%	%	%	%	
Impact from the exit of a COVID-19 testing application ⁽¹⁾	_%	—%	%	—%	_%	(1%)	—%	(1%)	
Change in organic net sales	3%	(19%)	3%	(6%)	5%	(10%)	6%	(1%)	

Table 2: Reconciliations of Reported-to-Adjusted Gross Profit, Net Sales and Gross Margin (dollars in millions)

	For	the Quarter En	December 31,	Fo	For the Year Ended December 31,			
		2023		2022	2023			2022
Gross profit	\$	336.8	\$	345.7	\$	1,446.9	\$	1,426.9
Impact from the exit of a COVID-19 testing application ⁽¹⁾		_		_		_		(17.9)
Fair value inventory step-up charges		0.4		8.1		1.6		8.5
Adjusted gross profit	\$	337.2	\$	353.8	\$	1,448.5	\$	1,417.5
Net sales	\$	788.9	\$	810.7	\$	3,273.9	\$	3,181.9
Impact from the exit of a COVID-19 testing application ⁽¹⁾								(17.9)
Adjusted net sales							\$	3,164.0
Gross margin		42.7%		42.6%		44.2%		44.8%
Adjusted gross margin		42.7%		43.6%		44.2%		44.8%

Table 3: Reconciliations of Reported-to-Adjusted Net Income Attributable to IDEX and Diluted EPS Attributable to IDEX (in millions, except per share amounts)

	For	the Qua Decem	rter Ended ber 31,	For the Year Ended December 31,			
	2023 2022			2023	2022		
Reported net income attributable to IDEX	\$	108.6	\$ 130.0	\$ 596.1	\$ 586.9		
Fair value inventory step-up charges		0.4	8.1	1.6	8.5		
Tax impact on fair value inventory step-up charges		(0.1)	(2.1)	(0.4)	(2.2)		
Restructuring expenses and asset impairments		2.7	1.7	10.9	4.5		
Tax impact on restructuring expenses and asset impairments		(0.7)	(0.2)	(2.5)	(0.9)		
Net impact from the exit of a COVID-19 testing application ⁽¹⁾		—	_	_	(1.1)		
Tax impact on the exit of a COVID-19 testing application		_	_	_	0.3		
Loss (gain) on sale of businesses		9.1	_	(84.7)	(34.8)		
Tax impact on loss (gain) on sale of businesses		_	_	22.7	5.5		
Gains on sales of assets		—	_	_	(2.7)		
Tax impact on gains on sales of assets		_	_	_	0.6		
Credit loss on note receivable from collaborative partner ⁽²⁾		—	_	7.7	_		
Tax impact on credit loss on note receivable from collaborative partner		_	_	(1.6)	_		
Acquisition-related intangible asset amortization		24.3	19.8	94.9	69.0		
Tax impact on acquisition-related intangible asset amortization		(5.3)	(4.5)	(21.1)	(15.5)		
Adjusted net income attributable to IDEX	\$	139.0	\$ 152.8	\$ 623.6	\$ 618.1		

Table 3: Reconciliations of Reported-to-Adjusted Net Income Attributable to IDEX and Diluted EPS Attributable to IDEX (in millions, except per share amounts) (continued)

		arter Ended Iber 31,	For the Year Ended December 31,			
	2023	2022	2023	2022		
Reported diluted EPS attributable to IDEX	\$ 1.43	\$ 1.71	\$ 7.85	\$ 7.71		
Fair value inventory step-up charges	_	0.11	0.02	0.11		
Tax impact on fair value inventory step-up charges	_	(0.03)	_	(0.03)		
Restructuring expenses and asset impairments	0.04	0.02	0.15	0.06		
Tax impact on restructuring expenses and asset impairments	(0.01)	_	(0.03)	(0.01)		
Net impact from the exit of a COVID-19 testing application ⁽¹⁾	_	_	_	(0.01)		
Tax impact on the exit of a COVID-19 testing application	_	_	_	_		
Loss (gain) on sale of businesses	0.12	_	(1.12)	(0.46)		
Tax impact on loss (gain) on sale of businesses	_	_	0.30	0.07		
Gains on sales of assets	_	_	_	(0.03)		
Tax impact on gains on sales of assets	_	_	_	0.01		
Credit loss on note receivable from collaborative partner ⁽²⁾	_	_	0.10	_		
Tax impact on credit loss on note receivable from collaborative partner	_	_	(0.02)	_		
Acquisition-related intangible asset amortization	0.32	0.26	1.25	0.91		
Tax impact on acquisition-related intangible asset amortization	(0.07)	(0.06)	(0.28)	(0.21)		
Adjusted diluted EPS attributable to IDEX	\$ 1.83	\$ 2.01	\$ 8.22	\$ 8.12		
Diluted weighted average shares outstanding	75.8	75.9	75.9	76.0		

Table 4: Reconciliations of Net Income to Adjusted EBITDA and Net Sales to Adjusted Net Sales (dollars in millions)

		For the Quarter Ended December 31,										
			2023			2022						
	FMT	HST	FSDP	Corporate	IDEX	FMT	нѕт	FSDP	Corporate	IDEX		
Reported net income	\$ —	\$ —	\$ —	\$ —	\$108.3	\$ —	\$ —	\$ —	\$ —	\$ 130.0		
Provision for income taxes	_	_	_	—	31.9	_	—	_	_	33.5		
Interest expense	_	_	_	—	11.6	_	_	_	_	12.1		
Other (income) - net	_	_	—	—	(0.4)	—	—	_	_	(0.6)		
Loss on sale of business					9.1							
Operating income (loss)	82.3	53.7	47.2	(22.7)	160.5	76.2	79.2	42.6	(23.0)	175.0		
Other income (expense) - net	0.2	(1.9)	0.5	1.6	0.4	(0.2)	(0.6)	(0.2)	1.6	0.6		
Depreciation	3.8	9.1	2.2	0.2	15.3	4.1	7.3	2.1	0.2	13.7		
Amortization	5.4	17.3	1.6	_	24.3	5.7	12.4	1.7	_	19.8		
Fair value inventory step-up charges	_	0.4	_	_	0.4	_	8.1	_	_	8.1		
Restructuring expenses and asset impairments	0.5	2.1	0.1		2.7	0.6	0.6	0.4	0.1	1.7		
Adjusted EBITDA	\$ 92.2	\$ 80.7	\$ 51.6	\$ (20.9)	\$203.6	\$ 86.4	\$107.0	\$ 46.6	\$ (21.1)	\$ 218.9		
Net sales (eliminations)	\$299.1	\$312.7	\$179.0	\$ (1.9)	\$788.9	\$287.8	\$353.0	\$170.9	\$ (1.0)	\$ 810.7		
Net income margin					13.7%					16.0%		
Adjusted EBITDA margin	30.8%	25.8%	28.9%	n/m	25.8%	30.0%	30.3%	27.3%	n/m	27.0%		

Table 4: Reconciliations of Net Income to Adjusted EBITDA and Net Sales to Adjusted Net Sales (dollars in millions) (continued)

					For t	he Year End	ded Decemi	oer 31,				
			2023						2022			
	FMT	HST	FSDP	Co	orporate	IDEX	FMT	HST	FSDP	Co	orporate	IDEX
Reported net income	\$ —	\$ —	\$ —	\$	_	\$595.6	\$ —	\$ —	\$ —	\$	_	\$ 586.7
Provision for income taxes	_	_	_		_	164.7	_	—	_		_	162.7
Interest expense	_	_	_		_	51.7	_	_	_		_	40.7
Other expense (income) - net	_	_	_		_	5.2	_	—	_		_	(3.9)
Gain on sale of businesses - net						(84.7)					_	(34.8)
Operating income (loss)	374.2	253.4	192.2		(87.3)	732.5	334.0	334.9	166.6		(84.1)	751.4
Other income (expense) - net	2.2	(1.1)	0.2		(6.5)	(5.2)	1.8	1.9	2.4		(2.2)	3.9
Depreciation	14.1	33.2	8.9		1.0	57.2	16.1	25.7	8.4		0.5	50.7
Amortization	22.7	65.8	6.4		_	94.9	20.8	41.6	6.6		_	69.0
Fair value inventory step-up charges	—	1.6	_		_	1.6	0.4	8.1	—		_	8.5
Restructuring expenses and asset impairments	2.9	6.6	0.9		0.5	10.9	2.3	0.7	1.4		0.1	4.5
Net impact from the exit of a COVID-19 testing application ⁽¹⁾	_	_	_		_	_	_	(1.1)	_		_	(1.1)
Gains on sales of assets	_	_	_		_	—	(1.2)	—	(1.5)		_	(2.7)
Credit loss on note receivable from collaborative partner ⁽²⁾					7.7	7.7					_	
Adjusted EBITDA	\$416.1	\$359.5	\$208.6	\$	(84.6)	\$899.6	\$374.2	\$411.8	\$183.9	\$	(85.7)	\$ 884.2
Net sales (eliminations)	\$1,247.1	\$1,316.4	\$718.8	\$	(8.4)	\$3,273.9	\$1,167.3	\$1,339.2	\$679.2	\$	(3.8)	\$3,181.9
Impact from the exit of a COVID-19 testing application ⁽¹⁾								(17.9)				(17.9)
Adjusted net sales (eliminations)								\$1,321.3				\$3,164.0
Net income margin						18.2%						18.4%
Adjusted EBITDA margin	33.4%	27.3%	29.0%		n/m	27.5%	32.1%	31.2%	27.1%		n/m	27.9%

Table 5: Reconciliations of Cash Flows from Operating Activities to Free Cash Flow (dollars in millions)

	 For the Quarter Ended December 31,			For the Year Ended December 31,			
	2023		2022		2023		2022
Cash flows from operating activities	\$ 201.0	\$	167.3	\$	716.7	\$	557.4
Less: Capital expenditures	21.6		20.0		89.9		68.0
Free cash flow	\$ 179.4	\$	147.3	\$	626.8	\$	489.4

Table 6: Reconciliation of Estimated 2024 Change in Net Sales to Change in Organic Net Sales

		Guidance								
	First Quar	ter 2024	Full Year 2024							
	Low End	High End	Low End	High End						
Change in net sales	(6%)	(5%)	1%	3%						
Less:										
Net impact from acquisitions/divestitures	—%	—%	1%	1%						
Impact from foreign currency	1%	1%	—%	—%						
Change in organic net sales	(7%)	(6%)	—%	2%						

Table 7: Reconciliation of Estimated 2024 Diluted EPS Attributable to IDEX to Adjusted Diluted EPS Attributable to IDEX

	Guidance					
	First Quarter 2024	Full Year 2024				
Estimated diluted EPS attributable to IDEX	\$1.45 - \$1.50	\$7.15 - \$7.45				
Acquisition-related intangible asset amortization	\$0.33	\$1.32				
Tax impact on acquisition-related intangible asset amortization	\$(0.08)	\$(0.32)				
Estimated adjusted diluted EPS attributable to IDEX	\$1.70 - \$1.75	\$8.15 - \$8.45				

Table 8: Reconciliation of Estimated 2024 Net Income to Adjusted EBITDA (dollars in millions)

		Guidance								
		First Quarter 2024				Full Year 2024				
	L	Low End		High End		Low End		High End		
Reported net income	\$	109.9	\$	113.6	\$	542.5	\$	565.5		
Provision for income taxes		32.7		33.9		162.0		168.9		
Interest expense		11.6		11.6		44.6		44.6		
Depreciation		16.5		16.5		68.8		68.8		
Amortization of intangible assets		25.3		25.3		100.1		100.1		
Adjusted EBITDA	\$	196.0	\$	200.9	\$	918.0	\$	947.9		
Net sales	\$	794.2	\$	802.6	\$	3,320.3	\$	3,385.6		
Net income margin		14%		14%		16%		17%		
Adjusted EBITDA margin		25%		25%		28%		28%		

⁽¹⁾ The impact to net sales and gross margin represents the acceleration of previously deferred revenue of \$17.9 million as a result of a customer's decision to discontinue further investment in commercializing its COVID-19 testing application in 2022 that did not reoccur in 2023, which was largely offset by an impairment charge during the same period resulting in a \$1.1 million net impact on net income.

⁽²⁾ Represents a reserve recorded on an investment with a collaborative partner.