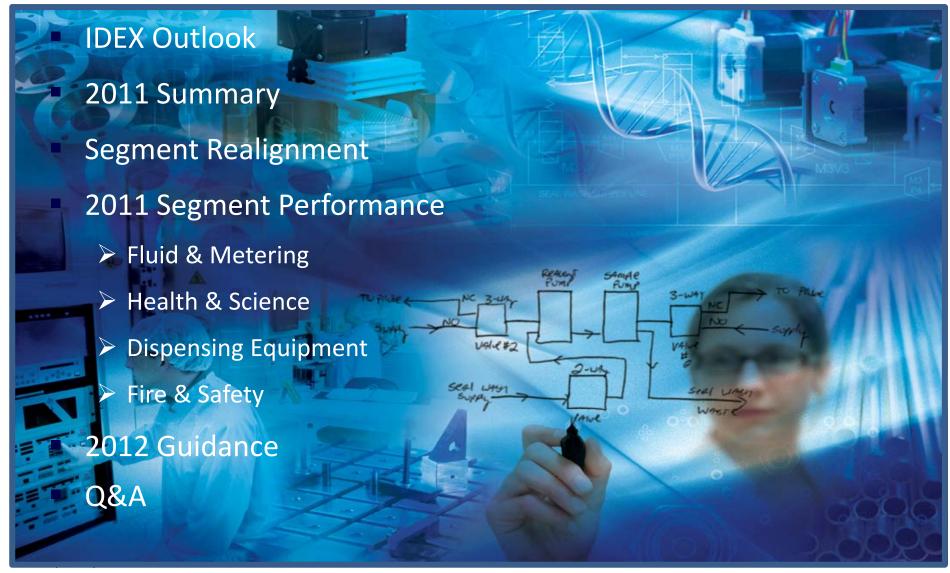


Fourth Quarter 2011 Earnings Release



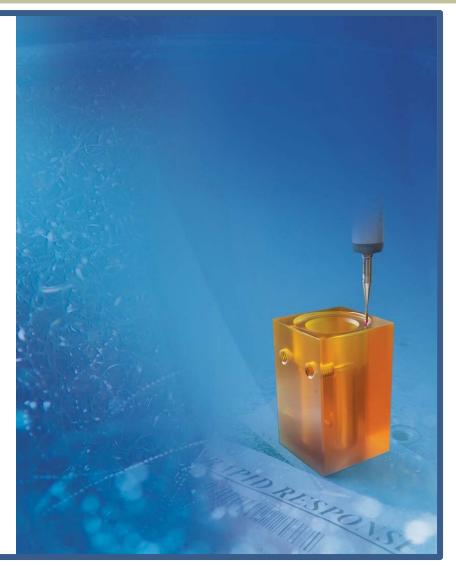


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**Cautionary Statement** 

**Under the Private Securities** 

**Litigation Reform Act** 

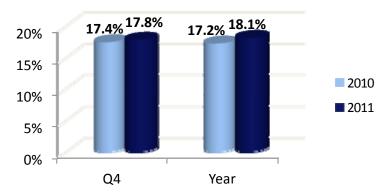
This presentation and discussion will include forward-looking statements. Our actual performance may differ materially from that indicated or suggested by any such statements. There are a number of factors that could cause those differences, including those presented in our most recent annual report and other company filings with the SEC.



# **Total Revenue**



# **Operating Margin\***

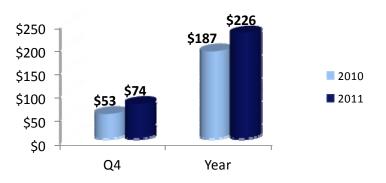


# \$2.00 \$1.00 \$0.54 \$0.65 \$0.00

Year

## Free Cash Flow \*\*

Q4



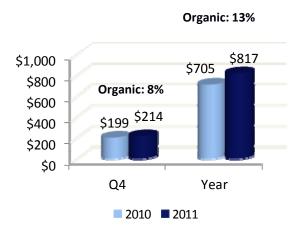
<sup>\*</sup> EPS / Op Margin data was adjusted for \$9.4M and \$12.3M of restructuring expenses in Q411 and FY2011, respectively. Restructuring expenses were \$4.7M and \$11.1M in Q4 2010 and FY2010, respectively. Additionally, EPS and Op Margin was adjusted for the CVI Melles Griot fair value inventory charge of \$15.8M in FY2011.



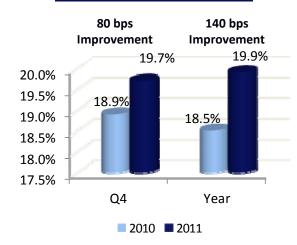
<sup>\*\*</sup> Q4 and full year 2011 and 2010 Free Cash Flow was adjusted for \$39M and \$31M, respectively, for the forward starting interest rate swap settlement.

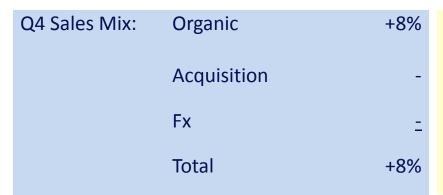


#### **Total Revenue**



### **Operating Margin\***





# Q4 Summary:

- ☐ Strong top line growth; reinvigorated aftermarket sales
- ☐ Energy, Chemical, Agriculture continue to drive results
- ☐ Water/Waste Water markets are challenged due to US muni spend



<sup>\*</sup> Op Margin data adjusted for restructuring expense







Q4 Sales Mix:	Organic	+7%
	Acquisition	+44%
	Fx	Ξ
	Total	+51%

# **Q4 Summary**:

- $\hfill \square$  When adjusted for 2011 acquisitions operating margin is 24.6%
- ☐ New products and increased content within the life science end markets
- ☐ Industrial, environmental, food and pharma markets remain strong
- ☐ HST M&A pipeline entering 2012 is robust.

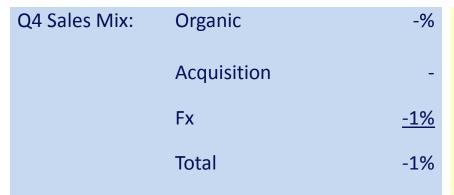


<sup>\*</sup> Op Margin data adjusted for restructuring expense and the CVI Melles Griot fair value inventory charge IDEX Proprietary & Confidential









Q4 Summary:

- ☐ Consolidation of European sales offices completed in Q4
- ☐ Structural actions taken will continue to improve margins
- ☐ Holding share in N.A.; wins on retrofits and spare parts



 $<sup>\</sup>ensuremath{^*}$  Op Margin data adjusted for restructuring expense



Q4 Sales Mix:	Organic	+6%
	Acquisition	- 6
	Fx	
	Total	+6%

<sup>\*</sup> Op Margin data adjusted for restructuring expense

### Q4 Summary:

- ☐ Rescue's growth driven by new product introduction and emerging market expansion
- ☐ BAND-IT continued growth through new applications in new markets
- ☐ North American Fire markets stable, penetration into international and adjacent markets



### **□** 2012 Organic Growth Expectations

- **→** Mid single digits
- > Future acquisitions not contemplated in the growth below

	Sales		EPS		
FY 2011 Actuals	\$	1,838	\$	2.56	
Interest Expense				(0.10)	
FX		(20M)		(0.03)	
<b>Full Year Optics and Photonics</b>	70M - 80M		0.10 - 0.12		
Organic Growth	851	M - 100M	0	.22 - 0.28	
<b>Completed Restructuring Actions</b>				0.04	
Global Investments				( 0.05)	
FY 2012 Forecast	•	~\$2B	\$2.	.74 -2.82	

# **Outlook: 2012 Guidance Summary**

#### Q1 2012

- ☐ Adjusted EPS estimate range: \$0.62 \$0.64
  - ➤ Organic revenue growth of ~4%
  - ➤ Negative Fx impact of ~\$4M to sales (at January 31 rates)

#### **FY 2012**

- ☐ Adjusted EPS estimate range: \$2.74 \$2.82
  - Organic revenue growth in the mid single digits
  - **→** Operating margin of ~19%
  - ➤ Negative Fx impact of ~\$20M to sales (at January 31 rates)
  - **→** Positive impact of 5% from acquisitions
- **□** Other modeling items
  - ➤ Tax rate ~30%
  - ► Interest expense of \$41M
  - > Cap Ex ~\$40M
  - Free Cash Flow will exceed net income
  - > EPS estimate excludes future restructuring, acquisitions and acquisition-related costs



# Q&A